Office of the Secretary of Defense (OSD) Bibliography

This bibliography of OSD-relevant scholarship is organized chronologically and thematically. It is meant to serve as a resource for defense personnel, scholars, students, and researchers interested in the OSD. This list is not exhaustive and inclusion of an item does not constitute an endorsement of scholarship or conclusions by the OSD Historical Office.

General

- Bailey, Beth. *America's Army: Making the All-Volunteer Force*. Cambridge: Harvard University Press, 2009.
- Brands, Hal. What Good is Grand Strategy? Power and Purpose in American Statecraft from Harry S. Truman to George W. Bush. Ithaca: Cornell University Press, 2014.
- Burton, James G. The Pentagon Wars. Annapolis: Naval Institute Press, 1993.
- Carroll, James. *House of War: The Pentagon and the Disastrous Rise of American Power*. Boston: Houghton Mifflin, 2006.
- Dueck, Colin. *Reluctant Crusaders: Power, Culture, and Change in American Grand Strategy.* Princeton: Princeton University Press, 2006.
- Freedman, Lawrence. The Evolution of Nuclear Strategy. New York: St. Martin's Press, 1981.
- Gaddis, John Lewis. Strategies of Containment: A Critical Appraisal of American National Security Policy During the Cold War. New York: Oxford University Press, 2005; revised edition.
- Gavin, Francis J. Nuclear Statecraft: History and Strategy in America's Atomic Age. Ithaca: Cornell University Press, 2012.
- Hammond, Paul Y. Organizing for Defense: The American Military Establishment in the Twentieth Century. Princeton: Princeton University Press, 1961.
- Inderfurth, Karl, and Loch Johnson. *Fateful Decisions: Inside the National Security Council.* New York: Oxford University Press, 2004.
- Isaacson, Walter, and Evan Thomas. *The Wise Men: Architects of the American Century*. New York: Simon & Schuster, 1986.
- Kinnard, Douglas. *The Secretary of Defense*. Lexington: The University Press of Kentucky, 1981.
- Krepinovich, Andrew F., and Barry D. Watts. *The Last Warrior: Andrew Marshall and the Shaping of Modern American Defense Strategy*. New York: Basic Books, 2015.
- Kross, Walter. Military Reform. Washington, DC: National Defense University Press, 1985.

- Nolan, Janne, E. *Guardians of the Arsenal: The Politics of Nuclear Strategy*. New York: Basic Books, 1989.
- Rostker, Bernard D. *I Want You! The Evolution of the All-Volunteer Force*. Santa Monica: RAND Corporation, 2006.
- Rothkopf, David. Running the World: The Inside Story of the National Security Council and the Architects of American Power. New York: Public Affairs, 2005.
- Stevenson, Charles A. SECDEF: The Nearly Impossible Job of Secretary of Defense. Washington, DC: Potomac Books, 2007.
- Stevenson, James P. The Pentagon Paradox. Annapolis: Naval Institute Press, 1993.

Vogel, Steve. The Pentagon: A History. New York: Random House, 2007.

Formation of the National Military Establishment and the Late 1940s

Borklund, Carl. Men of the Pentagon: From Forrestal to McNamara. New York: Praeger, 1966.

- Caraley, Demetrios. *The Politics of Military Unification: A Study of Conflict and the Policy Process.* New York: Columbia University Press, 1966.
- Gaddis, John Lewis. George F. Kennan: An American Life. New York: Penguin, 2011.
- Gaddis, John Lewis. *The United States and the Origins of the Cold War*. New York: Columbia University Press, 1972.
- Hogan, Michael J. Cross of Iron: Harry S. Truman and the Origins of the National Security State, 1945-1954. New York: Cambridge University Press, 1998.
- Leffler, Melvyn P. A Preponderance of Power: National Security, the Truman Administration and the Cold War. Stanford: Stanford University Press, 1992.
- Leffler, Melvyn P., and Odd Arne Westad, eds. *The Cambridge History of the Cold War. Vol. 1: Origins.* New York: Cambridge University Press, 2012.
- Offner, Arnold A. Another Such Victory: President Truman and the Cold War, 1945-1953. Stanford: Stanford University Press, 2002.
- Ojserkis, Raymond P. Beginnings of the Cold War Arms Race: The Truman Administration and the U.S. Arms Build-up. Westport: Praeger, 2003.
- Rearden, Steven L. History of the Office of the Secretary of Defense, Vol. I: The Formative Years, 1947-1950. Washington, DC: Historical Office, Office of the Secretary of Defense, 1984.

Stuart, Douglas T. Creating the National Security State: A History of the Law that Transformed America. Princeton: Princeton University Press, 2008.

The 1950s

- Condit, Doris M. History of the Office of the Secretary of Defense, Vol. II: The Test of War, 1950-1953. Washington, DC: Historical Office, Office of the Secretary of Defense, 1988.
- Divine, Robert. *The Sputnik Challenge: Eisenhower's Response to the Soviet Satellite*. New York: Oxford University Press, 1993.
- Dockrill, Saki. *Eisenhower's New Look National Security Policy*, 1953-61. New York: St. Martin's Press, 1996.
- Ford, Rosemary. *The Wrong War: American Policy and the Dimensions of the Korean Conflict,* 1950-1953. Ithaca: Cornell University Press, 1985.
- Kaplan, Fred. The Wizards of Armageddon. New York: Simon & Schuster, 1983.
- Leighton, Richard M. *History of the Office of the Secretary of Defense, Vol. III: Strategy, Money, and the New Look, 1953-1956.* Washington, DC: Historical Office, Office of the Secretary of Defense, 2001.
- Millett, Allan. The War for Korea. 2 vols. Lawrence: University Press of Kansas, 2005 and 2010.
- Roman, Peter J. Eisenhower and the Missile Gap. Ithaca: Cornell University Press, 1995.
- Stueck, William. *Rethinking the Korean War: A New Diplomatic and Strategic History*. Princeton: Princeton University Press, 2002.

Watson, Robert J. *History of the Office of the Secretary of Defense, Vol. IV: Into the Missile Age, 1956-1960.* Washington, DC: Historical Office, Office of the Secretary of Defense, 1997.

The 1960s

- Barrett, David M. Uncertain Warriors: Lyndon Johnson and His Vietnam Advisers. Lawrence: University Press of Kansas, 1993.
- Drea, Edward J. History of the Office of the Secretary of Defense, Vol. VI: McNamara, Clifford, and the Burdens of Vietnam, 1965-1969. Washington, DC: Historical Office, Office of the Secretary of Defense, 2011.
- Enthoven, Alain C. *How Much is Enough? Shaping the Defense Program, 1961-1969.* Santa Monica: RAND Corporation, 2005.

Halberstam, David. The Best and the Brightest. New York: Random House, 1972.

- Herring, George C. America's Longest War: The United States and Vietnam, 1950-1975. New York: McGraw-Hill, 1996.
- Hunt, Michael. Lyndon Johnson's War: America's Cold War Crusade in Vietnam, 1945-1968. New York: Hill and Wang, 1996.
- Kaplan, Lawrence S., Ronald D. Landa, and Edward J. Drea. *History of the Office of the* Secretary of Defense, Vol. V: The McNamara Ascendancy, 1961-1965. Washington, DC: Historical Office, Office of the Secretary of Defense, 2006.
- Kaufmann, William W. The McNamara Strategy. New York: Harper & Row, 1964.
- McNamara, Robert S., James G. Blight, and Robert K. Brigham. *Argument Without End: In* Search of Answers to the Vietnam Tragedy. New York: Public Affairs, 1999.
- Raymond, Jack. Power at the Pentagon. New York: Harper & Row, 1964.
- Roherty, James, *Decisions of Robert S. McNamara: A Study of the Role of the Secretary of Defense*. Miami: University of Miami Press, 1970.
- Stromseth, Jane E. Origins of Flexible Response: NATO's Debate over Strategy in the 1960s. New York: St. Martin's Press, 1988.

The 1970s and 80s

- Garthoff, Raymond L. Détente and Confrontation: American-Soviet Relations from Nixon to Reagan. Washington, DC: Brookings Institution, 1994.
- Korb, Lawrence, *The Fall and Rise of the Pentagon: American Defense Policies in the 1970s.* Westport: Greenwood Press, 1979.
- Lederman, Gordon Nathaniel. *Reorganizing the Joint Chiefs of Staff: The Goldwater-Nichols Act* of 1986. Westport: Greenwood, 1999.
- Locher III, James R. Victory on the Potomac: The Goldwater-Nichols Act Unifies the Pentagon. College Station: Texas A&M University Press, 2004.
- Spinney, Franklin C. Defense Facts of Life: The Plans/Reality Mismatch. Boulder: Westview, 1985.
- Stubbing, Richard A., and Richard A. Mendel. *The Defense Game: An Insider Explores the Astonishing Defense Establishment*. New York: Harper & Row, 1986.
- Wasserman, Sherri L. *The Neutron Bomb Controversy: A Study in Alliance Politics*. New York: Praeger, 1983.
- Westad, Odd Arne. *The Global Cold War: Third World Interventions and the Making of Our Times*. New York: Cambridge University Press, 2005.

The 1990s

- Adamsky, Dima. The Culture of Military Innovation: The Impact of Culture on the Revolution in Military Affairs in Russia, the US, and Israel. Stanford: Stanford University Press, 2010.
- Flournoy, Michèle A. Nuclear Weapons After the Cold War: Guidelines for U.S. Policy. New York: HarperCollins College Publishers, 1993.
- Halberstam, David. *War in a Time of Peace: Bush, Clinton, and the Generals*. New York: Scribner, 2001.
- Hirsch, John, Robert Oakley, and Chester Crocker. *Somalia and Operation Restore Hope: Reflections on Peacemaking and Peacekeeping*. Washington, DC: United States Institute of Peace, 1995.
- Ippolito, Dennis S. *Blunting the Sword: Budget Policy and the Future of Defense*. Washington, DC: National Defense University Press, 1994.
- Krepinevich, Andrew. *The Bottom-Up Review: An Assessment*. Washington, DC: Defense Budget Project, 1994.
- Perry, William, and Ashton Carter. *Preventive Defense: A New Security Strategy for America*. Washington, DC: Brookings Institution Press, 1999.
- Powell, Colin. My American Journey. New York: Random House, 1995.
- Wirls, Daniel. Irrational Security: The Politics of Defense from Reagan to Obama. Baltimore: Johns Hopkins University Press, 2010.

Since 9/11

- Bolt, Paul J., Damon V. Coletta, and Collins G. Shackelford, eds. *American Defense Policy*. 8th ed. Baltimore: Johns Hopkins University Press, 2005.
- Campbell, Kurt M., and Michèle A. Flournoy. *To Prevail: An American Strategy for the Campaign Against Terrorism*. Washington, DC: Center for Strategic and International Studies, 2001.
- Clarke, Richard. Against All Enemies: Inside America's War on Terror. New York: Free Press, 2004.
- Fukuyama, Francis, ed. *Nation-Building: Beyond Afghanistan and Iraq.* Baltimore: Johns Hopkins University Press, 2006.
- Goldberg, Alfred, Sarandis Papadopoulos, Diane Putney, Nancy Berlage, and Rebecca Welch. *Pentagon 9/11*. Washington, DC: Historical Office, Office of the Secretary of Defense, 2007.

- Kaplan, Fred. *The Insurgents: David Petraeus and the Plot to Change the American Way of War*. New York: Simon & Schuster, 2013.
- Keegan, John. The Iraq War. New York: Knopf, 2004.
- Mann, James. *Rise of the Vulcans: The History of Bush's War Cabinet*. New York: Penguin, 2004.
- Mann, James. *The Obamians: The Struggle Inside the White House to Redefine American Power*. New York: Viking, 2012.
- Zakheim, Dov. A Vulcan's Tale. Washington, DC: Brookings Institution Press, 2011.

Civil-Military Relations

- Barlow, Jeffrey G. *Revolt of the Admirals: The Fight for Naval Aviation, 1945-1950.* Washington, DC: Naval Historical Center, 1994.
- Belkin, Aaron, and Geoffrey Bateman, eds. *Don't Ask, Don't Tell: Debating the Gay Ban in the Military*. Boulder: Lynne Rienner, 2003.
- Friedberg, Aaron L. In the Shadow of the Garrison State: America's Anti-Statism and its Cold War Grand Strategy. Princeton: Princeton University Press, 2000.
- Huntington, Samuel P. *The Soldier and the State: The Theory and Politics of Civil-Military Relations*. Cambridge: Belknap, 1957.
- Janowitz, Morris. *The Professional Soldier: A Social and Political Portrait*. New York: Free Press, 1960.
- Nielson, Suzanne. *American Civil-Military Relations: The Soldier and the State in a New Era*. Baltimore: Johns Hopkins University Press, 2009.
- Previdi, Robert. Civilian Control Versus Military Rule: Has Congress Surrendered Control of the Armed Forces by Passing the Goldwater-Nichols Act? New York: Hippocrene Books, 1988.
- Ricks, Thomas. The Generals. New York: Penguin, 2012.
- Rovere, Richard H., and Arthur M. Schlesinger, Jr. *The General and the President and the Future of American Foreign Policy*. New York: Farrar, Straus and Young, 1951.
- Sherry, Michael S. In the Shadow of War: The United States since the 1930s. New Haven: Yale University Press, 1995.

Budget and Acquisition

- Armacost, Michael H. *The Politics of Weapons Innovation: The Thor-Jupiter Controversy*. New York: Columbia University Press, 1962.
- Brown, Michael. *Flying Blind: The Politics of the U.S. Strategic Bomber Program.* Ithaca and London: Cornell University Press, 1992.
- Campbell, Douglas N. *The Warthog and the Close Air Support Debate*. Annapolis: Naval Institute Press, 2003.
- Converse III, Elliott V. *History of Acquisition in the Department of Defense, Vol. I: Rearing for the Cold War, 1945-1960.* Washington, DC: Historical Office, Office of the Secretary of Defense, 2012.
- Coulam, Robert F. Illusions of Choice: The F-111 and the Problem of Weapons Acquisition Reform. Princeton: Princeton University Press, 1977
- Fox, Ronald J. Arming America: How the U.S. Buys Weapons. Boston: Harvard University Press, 1974
- Fox, Ronald, J. *Defense Acquisition Reform, 1960-2009: An Elusive Goal.* Washington, DC: U.S. Army Center of Military History, 2011.
- Kanter, Arnold, *Defense Politics: A Budgetary Perspective*. Chicago: University of Chicago Press, 1983.
- O'Hanlon, Michael. The Science of War: Defense Budgeting, Military Technology, Logistics, and Combat Outcomes. Princeton: Princeton University Press, 2013.
- McNaugher, Thomas L. The M16 Controversies: Military Organizations and Weapons Acquisitions. New York: Praegar, 1984
- McNaugher, Thomas L. New Weapons, Old Politics: America's Military Procurement Muddle. Washington, DC: Brookings Institution, 1989.
- Peck, Merton J., and Frederic M. Scherer. *The Weapons Acquisition Process: An Economic Analysis*. Boston: Graduate School of Business Administration, Harvard University, 1962.
- Poole, Walter S. History of Acquisition in the Department of Defense, Vol. II: Adapting to Flexible Response, 1960-1968. Washington, DC: Historical Office, Office of the Secretary of Defense, 2012.
- Roland, Alex. *The Military-Industrial Complex*. Washington, DC: Society for the History of Technology and the American Historical Association, 2001.
- Sapolsky, Harvey M. The Polaris System Development: Bureaucratic and Programming Success in Government. Cambridge: Harvard University Press, 1972.

- Stevenson, James P. The \$5 Billion Misunderstanding: The Collapse of the Navy's A-12 Stealth Bomber Program. Annapolis: Naval Institute Press, 2001
- Stubbing, Richard. The Defense Game: An Insider Explores the Astonishing Realities of America's Defense Establishment. New York: HarperCollins, 1986.
- Wheeler, Winslow T., ed. *The Pentagon Labyrinth: 10 Short Essays to Help You Through It.* Washington, DC: Center for Defense Information, 2011.
- Williams, Michael D. *Acquisition for the 21st Century*. Washington, DC: National Defense University Press, 1999.

Wilson, George C. *This War Really Matters: Inside the Fight for Defense Dollars*. Washington, DC: CQ Press, 1999.

Secretary-Specific Books and Biographies

Forrestal

- Albion, Robert Greenhalgh, and Robert Howe Connery. *Forrestal and the Navy*. New York: Columbia University Press, 1962.
- Forrestal, James. *The Forrestal Diaries*. Edited by Walter Millis with E.S. Duffield. New York: Viking, 1951.
- Hoopes, Townsend, and Douglas Brinkley. Driven Patriot: The Life and Times of James Forrestal. New York: Knopf, 1992.
- Rogow, Arnold A. James Forrestal: A Study of Personality, Politics, and Policy. New York: MacMillan, 1963.

Johnson

McFarland, Keith D, and David L. Roll. *Louis Johnson and the Arming of America: The Roosevelt and Truman Years*. Bloomington: Indiana University Press, 2005.

Marshall

- Bland, Larry I., and Sharon R. Stevens, eds. *The Papers of George Catlett Marshall*. Baltimore: Johns Hopkins University Press, 1981.
- Brower, Charles F. ed. *George C. Marshall: Servant of the American Nation*. New York: Palgrave Macmillan, 2011.
- Stoler, Mark A. *George C. Marshall: Soldier-Statesman of the American Century*. Boston: Twayne Publishers, 1989.

Wilson

Geelhoed, E. Bruce. *Charles E. Wilson and Controversy at the Pentagon, 1953-1957.* Detroit: Wayne State University Press, 1979.

McNamara

Blight, James G., and Janet M. Lang. *The Fog of War: Lessons from the Life of Robert S. McNamara*. Lanham: Rowman & Littlefield, 2005.

McNamara, Robert. Blundering into Disaster. New York: Pantheon, 1986.

McNamara, Robert with Brian VanDeMark. In Retrospect. New York: Vintage, 1996.

Shapley, Deborah. *Promise and Power: The Life and Times of Robert McNamara*. Boston: Little, Brown and Company, 1993.

Clifford

Acacia, John. *Clark Clifford: The Wise Man of Washington.* Lexington: The University Press of Kentucky, 2009.

Clifford, Clark M. Counsel to the President: A Memoir. New York: Random House, 1991.

Frantz, Douglas. *Friends in High Places: The Rise and Fall of Clark Clifford*. Boston: Little, Brown and Company, 1995.

Laird

Van Atta, Dale. *With Honor: Melvin Laird in War, Peace, and Politics*. Madison: University of Wisconsin Press, 2008.

Rumsfeld

- Cockburn, Andrew. *Rumsfeld: His Rise, Fall, and Catastrophic Legacy*. New York: Scribner, 2007.
- Graham, Bradley. By His Own Rules: The Ambitions, Successes, and Ultimate Failures of Donald Rumsfeld. New York: Public Affairs, 2009.
- Herspring, Dale R. Rumsfeld's Wars: The Arrogance of Power. Lawrence: University Press of Kansas, 2008
- Rumsfeld, Donald. The World According to Rummy. New York: Welcome Rain, 2004.
- Rumsfeld, Donald. Known and Unknown: A Memoir. New York: Sentinel, 2011.
- Rumsfeld, Donald. *Rumsfeld's Rules: Leadership Lessons in Business, Politics, War, and Life.* New York: Broadside Books, 2013.

Brown

Brown, Harold. Star Spangled Security: Applying Lessons Learned over Six Decades Safeguarding America. Washington, DC: Brookings Institution Press, 2012.

Weinberger

- Weinberger, Caspar W. Fighting for Peace: Seven Critical Years in the Pentagon. New York: Warner, 1990.
- Weinberger, Caspar, W. In the Arena: A Memoir of the 20th Century. Washington: Regnery, 2001.

Cheney

Cheney, Dick with Liz Cheney. In My Time: A Personal and Political Memoir. New York: Threshold Editions, 2011.

Cohen

Cohen, William S., and Janet Langhart Cohen. *Love in Black and White: A Memoir of Race, Religion, and Romance.* Lanham: Rowman & Littlefield, 2007.

Gates

Gates, Robert M. Duty: Memoirs of a Secretary at War. New York: Knopf, 2014.

Panetta

Panetta, Leon, and Jim Newton. *Worthy Fights: A Memoir of Leadership in War and Peace*. New York: Penguin, 2014.

Hagel

Breens, Charlyne. Chuck Hagel: Moving Forward. Lincoln: University of Nebraska Press, 2006.