# Department of Defense Key Officials

## September 1947–March 2021

Historical Office
Office of the Secretary of Defense

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# Introduction

This compilation, prepared by the Office of the Secretary of Defense Historical Office, presents information about senior leaders, the positions they held, and the organization of the Department of Defense (DoD) since unification of the United States armed forces in 1947. It does not purport to be comprehensive. "Key officials" is not official terminology, nor is this a top-down listing of officials in order of precedence or reporting authority. It lists both presidentially appointed, Senate-confirmed (PAS) officials as well as certain non-PAS officials. It includes civilian officials in the Office of the Secretary of Defense and the military departments as well as the top leadership of the Joint Chiefs of Staff (JCS), the combatant commands, and DoD agencies and field activities.

This compilation includes titles of some official positions that have been superseded by new titles or organizational changes. The text indicates all instances where this has occurred. Where an official position has a direct lineal predecessor with a similar scope of functions, the prior position is either included with the current position or the text indicates where the prior position can be found elsewhere in the publication.

In most entries the effective date of incumbency is either the swearing-in date or initial appointment date. Officials assume office after being appointed to the positions, usually followed by a ceremonial swearing in days or weeks later. Dates of DoD directives establishing the responsibilities of positions and prescribing functions may appear months or sometimes years later.

Offices are sometimes without a permanent appointee for periods ranging from days to years. During many of these periods, other officials, most often a deputy or first assistant, serve in an "acting" or a "performing the duties of " capacity, and are listed as such in this publication. Chronological gaps in listings of officials may be due to a vacancy or may be due to a lack of records on the appointment of a temporary officeholder.

Since the enactment of the Federal Vacancies Reform Act of 1998, as amended, designation of acting officials and the statutory limitations on how long they are authorized to use the designation of acting are more closely managed. According to the act, a deputy or first assistant, or other senior agency employee designated by the President, may temporarily perform the functions and duties of a PAS official in an acting capacity for no more than 210 days. If the Senate returns or rejects the President's nominee for a vacancy, or if the President withdraws the nominee from consideration, the period of performance for the official serving in an acting capacity begins anew. A PAS official serving simultaneously in an acting capacity for a position for which they were not confirmed will be listed in this publication under both their Senate-confirmed position and the acting, nonconfirmed position.

When a first assistant or other executive office is vacant, or when a first assistant or deputy temporarily steps away from a position to serve in an acting capacity in another position, the vacancy may be handled by a PAS official or senior agency employee "performing the duties of" the position. Such an employee may be delegated nonstatutory duties and functions of the position and does not face a time constraint on how long they may perform such duties.

This edition corrects errors that appeared in earlier editions and brings the information up to date (as of March 2021). Please call any errors that appear in this publication to the attention of the Office of the Secretary of Defense Historical Office. Updates to this compilation are available at history.defense.gov.

# I. Current Department of Defense Key Officials

*Last updated on March 8, 2021. Not in order of succession or precedence.*

Secretary of Defense . . . . . Lloyd J. Austin III

Deputy Secretary of Defense . . . . . Kathleen H. Hicks

Secretary of the Army . . . . . .John E. Whitley (Acting)

Secretary of the Navy . . . . . Thomas W. Harker (Acting)

Secretary of the Air Force . . . . . .John P. Roth (Acting)

Under Secretary of Defense
(Research and Engineering) . . . . . Terence Emmert (Performing the Duties Of)

Deputy Under Secretary of Defense
(Research and Engineering) . . . . . JihFen Lei (Performing the Duties Of)

Under Secretary of Defense
(Acquisition and Sustainment) . . . . . .Stacy A. Cummings (Performing the Duties Of)

Deputy Under Secretary of Defense
(Acquisition and Sustainment) . . . . . Greg Kausner (Performing the Duties Of)

Assistant Secretary of Defense (Acquisition) . . . . . Dyke Weatherington (Performing the Duties Of)

Assistant Secretary of Defense (Sustainment) . . . . . .Paul Cramer (Performing the Duties Of)

Under Secretary of Defense (Policy) . . . . . Amanda Dory (Performing the Duties Of)

Assistant Secretary of Defense
(Nuclear, Chemical and Biological Defense Programs) . . . . .Dr. Brandi Vann (Performing the Duties Of)

Deputy Under Secretary of Defense (Policy) . . . . . .Jennifer Walsh (Performing the Duties Of)

Assistant Secretary of Defense (Indo-Pacific Security Affairs) . . . . . David Helvey (Acting)

Assistant Secretary of Defense
(Homeland Defense and Global Security) . . . . . Bob Salesses (Performing the Duties Of)

Assistant Secretary of Defense (International Security Affairs) . . . . . .Dr. Mara Karlin (Acting)

Assistant Secretary of Defense
(Strategy, Plans, and Capabilities) . . . . . Amanda Dory (Performing the Duties Of)

Assistant Secretary of Defense (Space Policy) . . . . . John Hill (Performing the Duties Of)

Under Secretary of Defense (Comptroller/CFO) . . . . . .Douglas Glenn (Performing the Duties Of)

Deputy Under Secretary of Defense (Comptroller/CFO) . . . . . *Vacant*

Under Secretary of Defense
(Personnel and Readiness) . . . . . Virginia Penrod (Performing the Duties Of)

Deputy Under Secretary of Defense
(Personnel and Readiness) . . . . . Julie Blanks (Performing the Duties Of)

Assistant Secretary of Defense (Health Affairs) . . . . . Dr. Paul Cordts (Performing the Duties Of)

Assistant Secretary of Defense (Manpower and Reserve Affairs) . . . . . Virginia Penrod (Acting)

Assistant Secretary of Defense (Readiness) . . . . . Thomas A. Constable (Acting)

Under Secretary of Defense
(Intelligence and Security) . . . . . David M. Taylor (Performing the Duties Of)

Deputy Under Secretary of Defense
(Intelligence and Security) . . . . . David M. Taylor (Performing the Duties Of)

Director, Cost Assessment and Program Evaluation . . . . . Joseph Nogueira (Acting)

General Counsel . . . . . Paul S. Koffsky (Performing the Duties Of)

Inspector General . . . . . Sean P. O'Donnell (Acting)

Assistant Secretary of Defense (Legislative Affairs) . . . . . Louis Lauter (Acting)

Director of Administration and Mangement . . . . . Thomas Muir

Chief Information Officer . . . . . John Sherman (Acting)

Assistant to the Secretary of Defense (Intelligence Oversight) . . . . . Mark Dupont

Director of Net Assessment . . . . . James H. Baker

Director of Operational Test and Evaluation . . . . . Dr. Raymond D. O'Toole (Acting)

Assistant to the Secretary of Defense (Public Affairs) . . . . . Rear Adm. John Kirby, USN

Assistant Secretary of Defense
(Special Operations and Low-Intensity Conflict) . . . . . Joseph McMenamin (Performing the Duties Of)

Chairman of the Joint Chiefs of Staff . . . . . General Mark Milley, USA

Vice Chairman of the Joint Chiefs of Staff . . . . . General John E. Hyten, USAF

Chief of Staff of the Army . . . . . General James C. McConville, USA

Chief of Naval Operations . . . . . Admiral John M. Richardson, USN

Chief of Staff of the Air Force . . . . . General Charles Q. Brown, USAF

Commandant of the Marine Corps . . . . . General David Berger, USMC

Chief of Space Operations . . . . . General John W. Raymond, USAF

Chief of the National Guard Bureau . . . . . General Joseph L. Lengyel, USAF

Director of the Joint Staff . . . . . Lt. Gen. Andrew P. Poppas, USA

# II. Secretaries of Defense

The National Security Act of 1947, Public Law (PL) 80-253, 26 July 1947, which provided for a National Military Establishment, created the position of Secretary of Defense. The National Security Act Amendments of 1949, PL 81-216, 10 August 1949, made the Secretary of Defense the head of the Department of Defense. The Secretary of Defense is the principal defense policy adviser to the President and exercises authority over the formulation of defense policy and all activities of the Department of Defense.

Congress passed PL 81-788 on 18 September 1950, waiving the restriction against nominating an active-duty commissioned officer in order for General George C. Marshall to serve as Secretary of Defense. This law was only effective for the duration of General Marshall's term as Secretary. General James N. Mattis received a similar waiver through PL 115-2, the Secretary of Defense Appointment Restriction Waiver, on 20 January 2017 as did General Lloyd J. Austin through PL 117-1 on 22 January 2021.

## Secretary of Defense

James V. Forrestal . . . . . 17 September 1947–28 March 1949

- Born 15 February 1892; died 22 May 1949
- Served in the U.S. Navy during World War I
- Dillon, Read & Company, 1916–1940
- Under Secretary of the Navy, 1940–1944
- Secretary of the Navy, 1944–1947

Louis A. Johnson. . . . . 28 March 1949–19 September 1950

- Born 10 January 1891; died 24 April 1966
- Served in the U.S. Army, 1917–1919
- Founding partner, Steptoe & Johnson, 1912
- Cofounder and national commander, American Legion, 1932–1933
- Assistant Secretary of War, 1937–1940
- Returned to law practice 1940–1949

George C. Marshall. . . . . 21 September 1950–12 September 1951

- Born 31 December 1880; died 16 October 1959
- Commissioned in the U.S. Army in 1902
- U.S. Army Chief of Staff, 1939–1945
- Secretary of State, 1947–1949
- President, American Red Cross, 1949–1950

Robert A. Lovett . . . . . 17 September 1951–20 January 1953

- Born 14 September 1895; died 7 May 1986
- Served in the U.S. Navy as a pilot, 1917–1919
- Brown Brothers Harriman & Company, 1926–1940; 1946–1947; 1949–1950
- Special Assistant to the Secretary of War, 1940–1941
- Assistant to the Secretary of War for Air, 1941–1945
- Under Secretary of State, 1947–1949
- Deputy Secretary of Defense, 4 October 1950–16 September 1951

Charles E. Wilson . . . . . .28 January 1953–8 October 1957

- Born 18 July 1890; died 26 September 1961
- Engineer, Westinghouse Electric Company, 1909–1919
- General Motors Corporation, 1919–1952 (president, 1941–1952)

Neil H. McElroy . . . . . .9 October 1957–1 December 1959

- Born 30 October 1904; died 30 November 1972
- Procter & Gamble Company, 1925–1957 (president, 1948–1975)

Thomas S. Gates Jr.. . . . . 2 December 1959–20 January 1961

- Born 10 April 1906; died 25 March 1983
- Served in the U.S. Naval Reserve, 1942–1945
- Drexel & Company, 1928–1953
- Under Secretary of the Navy, 1953–1957
- Secretary of the Navy, 1957–1959
- Deputy Secretary of Defense, 8 June 1959–1 December 1959

Robert S. McNamara . . . . . .21 January 1961–29 February 1968

- Born 9 June 1916; died 6 July 2009
- Served in the U.S. Army Air Forces, 1943–1946
- Ford Motor Company, 1946-1961 (president, 1960–1961)
- President, World Bank, 1968–1981

Clark M. Clifford . . . . . 1 March 1968–20 January 1969

- Born 25 December 1906; died 10 October 1998
- Served in the U.S. Naval Reserve, 1943–1946
- Assistant Naval Aide to the President, 1945–1946
- Naval Aide to the President, 1946
- Special Counsel to the President, 1946–1950
- Senior partner, Clifford & Miller, 1950–1968
- Senior partner, Clifford & Warnke, 1969–1991

Melvin R. Laird. . . . . 22 January 1969–29 January 1973

- Born 1 September 1922; died 16 November 2016
- Served in the U.S. Navy, 1942–1946
- U.S. Representative (R-WI), 1953–1969

Elliot L. Richardson . . . . . 30 January 1973–24 May 1973

- Born 20 July 1920; died 31 December 1999
- Served in the U.S. Army, 1942–1945
- Assistant Secretary of Health, Education, and Welfare, 1957–1959
- Lieutenant Governor of Massachusetts, 1965–1967
- Under Secretary of State, 1969–1970
- Secretary of Health, Education, and Welfare, 1970–1973
- U.S. Attorney General, 1973–1973

James R. Schlesinger . . . . . 2 July 1973–19 November 1975

- Born 15 February 1929; died 27 March 2014
- Director of Strategic Studies, RAND Corporation, 1967–1969
- Assistant Director, Bureau of the Budget, 1969
- Assistant Director, Office of Management and Budget, 1970–1971

- Chairman, Atomic Energy Commission, 1971–1973
- Director of Central Intelligence, 1973
- Secretary of the Department of Energy, 1977–1979

Donald H. Rumsfeld . . . . . .20 November 1975–20 January 1977

- Born 9 July 1932
- Served in the U.S. Navy, 1954–1957
- U.S. Representative (R-IL), 1963–1969
- Director, Office of Economic Opportunity, 1969–1970
- Counselor to the President, 1970–1973
- Director, Cost of Living Council, 1971–1973
- Ambassador to NATO, 1973–1974
- White House Chief of Staff, 1974–1975
- Chief executive officer, G. D. Searle & Company, 1977–1985
- Chairman and chief executive officer, General Instrument Corporation, 1990–1993
- Secretary of Defense, 20 January 2001–18 December 2006

Harold Brown . . . . . .21 January 1977–20 January 1981

- Born 19 September 1927; died 4 January 2019
- Staff member, Lawrence Livermore Laboratory, 1952–1960
- President, Lawrence Livermore Laboratory, 1960–1961
- Director, Defense Research and Engineering, 1961–1965
- Secretary of the Air Force, 1965–1969
- President, California Institute of Technology, 1969–1977

Caspar W. Weinberger. . . . . .21 January 1981–23 November 1987

- Born 18 August 1917; died 28 March 2006
- Served in the U.S. Army, 1941–1945
- Director, Office of Management and Budget, 1972–1973
- Secretary of Health, Education, and Welfare, 1973–1975
- General counsel, vice president, and director, Bechtel Corporation, 1975–1981

Frank C. Carlucci . . . . . .23 November 1987–20 January 1989

- Born 18 October 1930; died 3 June 2018
- Served in the U.S. Navy, 1952–1954
- Director, Office of Economic Opportunity, 1970–1972
- Under Secretary of Health, Education, and Welfare, 1972–1974
- Ambassador to Portugal, 1975–1978
- Deputy Director of Central Intelligence, 1978–1981
- Deputy Secretary of Defense, 4 February 1981–31 December 1982
- National Security Advisor, 1986–1987

William H. Taft IV (Acting) . . . . . .20 January 1989–21 March 1989

- Deputy Secretary of Defense, 3 February 1984–22 April 1989; see bio in Section III

Richard B. "Dick" Cheney . . . . . .21 March 1989–20 January 1993

- Born 30 January 1941
- Special Assistant to the Director, Office of Economic Opportunity, 1969–1970
- Deputy to the Presidential Counselor, 1970–1971

- Assistant Director of Operations, Cost of Living Council, 1971–1973
- Assistant to the President, 1975–1977
- U.S. Representative (R-WY), 1978–1989

Leslie "Les" Aspin . . . . . 20 January 1993–3 February 1994

- Born 21 July 1938; died 21 May 1995
- Served in the U.S. Army, 1966–1968
- Assistant professor of economics, Marquette University, 1968–1970
- U.S. Representative (D-WI), 1971–1993
- Chairman, House Armed Services Committee, 1985–1993

William J. Perry . . . . . 3 February 1994–24 January 1997

- Born 11 October 1927
- Served in the U.S. Army, 1946–1947
- Laboratory director, General Telephone (General Telephone and Electric after 1959), 1954–1964
- President, Electromagnetic Systems Laboratory Inc., 1964–1977
- Director, Defense Research and Engineering, 1977
- Under Secretary of Defense (Research and Engineering), 1977–1981
- Director, Stanford University Center for International Security and Arms Control, 1989–1993
- Deputy Secretary of Defense, 5 March 1993– 3 February 1994

William S. Cohen . . . . . 24 January 1997–20 January 2001

- Born 28 August 1940
- Assistant County Attorney, Penobscot County, Maine, 1968–1970
- Mayor of Bangor, Maine, 1971–1972
- U.S. Representative (R-ME), 1973–1979
- U.S. Senator (R-ME), 1979–1997

Donald H. Rumsfeld . . . . . 20 January 2001–18 December 2006

- Secretary of Defense, 20 November 1975–20 January 1977; see bio in this section

Robert M. Gates . . . . . 18 December 2006–1 July 2011

- Born 25 September 1943
- Served in U.S. Air Force intelligence, 1967–1969
- Central Intelligence Agency, 1966–1974
- National Security Council staff, 1974–1979
- Central Intelligence Agency, 1979–1986
- Deputy Director of Central Intelligence, 1986–1989
- Assistant to the President for National Security Affairs and Deputy National Security Advisor, 1989–1991
- Director of Central Intelligence, 1991–1993
- Interim dean, George Bush School of Government and Public Service, Texas A&M University, 1999–2001
- President, Texas A&M University, 2002–2006

Leon E. Panetta . . . . . 1 July 2011–26 February 2013

- Born 28 June 1938
- Served in U.S. Army intelligence, 1964–1966
- U.S. Representative (D-CA), 1977–1993

- Director, Office of Management and Budget, 1993–1994
- White House Chief of Staff, 1994–1997
- Director of Central Intelligence, 2009–2011

Charles T. "Chuck" Hagel. . . . . 27 February 2013–17 February 2015

- Born 4 October 1946
- Served in the U.S. Army, 1967–1968
- Deputy Administrator, U.S. Veterans Administration, 1981–1982
- President and chief executive officer, Private Sector Council, 1990–1992
- President, McCarthy & Company, 1992–1996
- U.S. Senator (R-NE), 1996–2009

Ashton B. "Ash" Carter . . . . . 17 February 2015–19 January 2017

- Born 24 September 1954
- Assistant Secretary of Defense (Nuclear Security and Counterproliferation), 1993–1994
- Chair, international and global affairs faculty and professor of science and international affairs, John F. Kennedy School of Government, Harvard University, 2000–2009
- Under Secretary of Defense (Acquisition, Technology, and Logistics), 2009–2011
- Deputy Secretary of Defense, 6 October 2011–3 December 2013
- Senior executive, Markle Foundation, 2014–2015
- Distinguished visiting fellow, Hoover Institution, Stanford University, 2014–2015

James N. Mattis. . . . . 20 January 2017–31 December 2018

- Born 8 September 1950
- Commissioned in the U.S. Marine Corps, 1971
- NATO Supreme Allied Commander for Transformation, 2007–2010
- Commander, U.S. Central Command, 2010–2013
- Davies Family Distinguished Visiting Fellow, Hoover Institution, 2014–2017

Patrick M. Shanahan (Acting). . . . . 1 January 2019–23 June 2019

- Deputy Secretary of Defense, 19 June 2017–23 June 2019; see bio in section III

Mark T. Esper (Acting) . . . . . 24 June 2019–15 July 2019

Richard V. Spencer (Acting) . . . . . 15 July 2019–23 July 2019

- Secretary of the Navy, 3 August 2017–15 July 2019; see bio in section IV

Mark T. Esper . . . . . 23 July 2019–9 November 2020

- Born 26 April 1964
- Served in the U.S. Army, U.S. Army Reserve, 1986–2007
- Executive vice president, Global Intellectual Property Center, U.S. Chamber of Commerce, 2008–2010
- Vice president for government relations, Raytheon Company, 2010–2017
- Secretary of the Army, 2017–2019
- Acting Secretary of Defense, 24 June 2019–15 July 2019

Christopher C. Miller (Acting) . . . . . 9 November 2020–20 January 2021

- Performing the duties of Assistant Secretary of Defense (Special Operations and Low-Intensity Conflict), June–August 2020
- Director, National Counterterrorism Center, August–November 2020

David L. Norquist (Acting) . . . . . 20 January 2021–22 January 2021

- Deputy Secretary of Defense, 31 July 2019–present; see bio in section III

Lloyd J. Austin III . . . . . 22 January 2021–Present

- Born 8 August 1953
- Served in the U.S. Army, 1975–2016
- Chief of Staff, U.S. Central Command, 2005–2006
- Commander, XVIII Airborne Corps, U.S. Army, 2006–2009
- Director, Joint Staff, 2009–2010
- Commander, U.S. Forces-Iraq, 2010–2011
- Vice Chief of Staff, U.S. Army, 2012–2013
- Commander, U.S. Central Command, 2013–2016
- Director, Board of Directors, Raytheon Technologies Corporation, 2016–2021

# III. Deputy Secretaries of Defense

Public Law 81-36, 2 April 1949, originally established this position as Under Secretary of Defense. PL 81-216, 10 August 1949, the 1949 amendments to the National Security Act of 1947, changed the title to Deputy Secretary of Defense.

PL 92-596, 27 October 1972, established a second Deputy position, with both Deputies performing duties as prescribed by the Secretary of Defense. The second Deputy position was not filled until December 1975. PL 95-140, 21 October 1977, the law establishing two Under Secretaries of Defense, abolished the second Deputy position.

By delegation, the Deputy Secretary of Defense has full power and authority to act for the Secretary of Defense and to exercise the powers of the Secretary on any and all matters for which the Secretary is authorized to act pursuant to the law.

## Under Secretary of Defense

Stephen T. Early . . . . . 2 May 1949–9 August 1949

## Deputy Secretary of Defense

Stephen T. Early . . . . . 10 August 1949–10 March 1950

- Born 27 August 1889; died 11 August 1951
- Served in the U.S. Army, 1917–1919
- Journalist, United Press, 1908–1913
- Journalist, Associated Press, 1913–1917 and 1920–1927
- Assistant to President Franklin D. Roosevelt, 1933–1945
- Under Secretary of Defense, 2 May 1949–9 August 1949, when the position title changed

Robert A. Lovett . . . . . 4 October 1950–16 September 1951

- Secretary of Defense, 17 September 1951–20 January 1953; see bio in section II

William C. Foster . . . . . 24 September 1951–20 January 1953

- Born 27 April 1897; died 16 October 1984
- Served in the U.S. Army, 1917
- Under Secretary of Commerce, 1946–1948
- Administrator, Economic Cooperation Administration, 1948–1951

Roger M. Kyes . . . . . 2 February 1953–1 May 1954

- Born 6 March 1906; died 13 February 1971
- Vice president, Empire Plow Company, 1932-1941
- Harry Ferguson, Inc., 1941-1947 (president, 1943-1947)
- General Motors Corporation, 1948-1953 and 1959-1970

Robert B. Anderson. . . . . 3 May 1954–4 August 1955

- Born 4 June 1910; died 14 August 1989

- General counsel and manager, W. T. Waggoner Estate, 1937–1952
- Secretary of the Navy, 1953–1954
- Secretary of the Treasury, 1957–1961

Reuben B. Robertson Jr. . . . . 5 August 1955–25 April 1957

- Born 27 June 1908; died 13 March 1960
- Served in the U.S. Army, 1942–1945
- Champion Paper and Fibre Company, 1930–1955 and 1957–1960 (president, 1950–1955 and 1957–1960)
- Vice chairman, Hoover Commission Committee on Business Organization of the Department of Defense, 1955

Donald A. Quarles. . . . . 1 May 1957–8 May 1959

- Born 30 July 1894; died 8 May 1959
- Served in the U.S. Army, 1917–1919
- Engineer, Western Electric Company, 1919–1925
- Bell Telephone Laboratories 1925-1952 (vice president, 1948–1952)
- President, Sandia Corporation; vice president, Western Electric Company 1952–1953
- Assistant Secretary of Defense (Research and Development), 1953–1955
- Secretary of the Air Force, 15 August 1955–30 April 1957

Thomas S. Gates Jr.. . . . . 8 June 1959–1 December 1959

- Secretary of Defense, 2 December 1959–20 January 1961; see bio in section II

James H. Douglas Jr.. . . . . 11 December 1959–24 January 1961

- Born 11 March 1899; died 24 February 1988
- Served in the U.S. Army, 1918, and U.S. Army Air Forces, 1942–1945
- Under Secretary of the Air Force, 1953–1957
- Secretary of the Air Force, 1 May 1957–11 December 1959

Roswell L. Gilpatric . . . . . 24 January 1961–20 January 1964

- Born 4 November 1906; died 15 March 1996
- Partner, Cravath, Swain & Moore, 1940–1951 and 1953–1961
- Assistant Secretary of the Air Force, 1951
- Under Secretary of the Air Force, 1951–1953

Cyrus R. Vance . . . . . 28 January 1964–30 June 1967

- Born 27 March 1917; died 12 January 2002
- Served in the U.S. Navy, 1942–1946
- Associate General Counsel, Senate Armed Services Preparedness Investigating Subcommittee, 1958
- Consulting Counsel, Senate Committee on Space and Aeronautics, 1958–1961
- General Counsel, Department of Defense, 1961–1962
- Secretary of the Army, 1962–1964

Paul H. Nitze. . . . . 1 July 1967–20 January 1969

- Born 27 March 1917; died 12 January 2002
- Dillon, Read & Company, 1929–1937
- Chief, Metals and Minerals Branch, Board of Economic Warfare, 1942-1943
- Director, then Vice Chairman, U.S. Strategic Bombing Survey, 1944–1946

- Deputy Director, Office of International Trade Policy, U.S. Department of State, 1946-1948
- Policy Planning Staff, U.S. Department of State, 1949–1953 (Director, 1950–1953)
- Assistant Secretary of Defense (International Security Affairs), 1961–1963
- Secretary of the Navy, 29 November 1963–30 June 1967

David Packard . . . . . 24 January 1969–13 December 1971

- Born 7 September 1912; died 26 March 1996
- Hewlett-Packard Company, 1939–1969 (president, 1947–1964, and chief executive officer, 1964–1969)

Kenneth Rush . . . . . 23 February 1972–29 January 1973

- Born 17 January 1910; died 11 December 1994
- Ambassador to the Federal Republic of Germany, 1969–1972
- Deputy Secretary of State, 1973–1974

William P. Clements Jr. . . . . 30 January 1973–20 January 1977

- Born 13 April 1917; died 29 May 2011
- Member, Department of Defense Blue Ribbon Defense Panel, 1969–1970
- Governor of Texas, 1979–1983, 1987–1991

Robert F. Ellsworth . . . . . 23 December 1975–10 January 1977

- Born 11 June 1926; died 9 May 2011
- Served in the U.S. Navy, 1944–1946 and 1950–1953
- U.S. Representative (R-KS), 1961–1967
- Ambassador to NATO, 1969–1974
- Assistant Secretary of Defense (International Security Affairs), 1974–1975
- Filled position of "second" Deputy Secretary of Defense (see introductory note)

Charles W. Duncan Jr. . . . . 31 January 1977–26 July 1979

- Born 9 September 1926
- Served in the U.S. Army Air Forces, 1944–1946
- Coca-Cola Company, 1964–1974 (president, 1971–1974)
- Secretary of Energy, 1979–1981

W. Graham Claytor Jr. . . . . 24 August 1979–16 January 1981

- Born 14 March 1912; died 14 May 1994
- Served in the U.S. Navy, 1941–1946
- Associate; Partner, Covington & Burling, 1938–1967
- President and chairman, Southern Railway Company, 1967–1977
- Secretary of the Navy, 1977–1979
- Acting Secretary of Transportation, 1979

Frank C. Carlucci . . . . . 4 February 1981–31 December 1982

- Secretary of Defense, 23 November 1987–20 January 1989; see bio in section II

W. Paul Thayer . . . . . 12 January 1983–4 January 1984

- Born 23 November 1919; died 6 May 2010
- Served in the U.S. Navy, 1941–1945
- President, Chance Vought Aircraft, 1961–1965
- President, LTV Aerospace Corporation, 1965–1970
- Chairman and chief executive officer, LTV Corporation, 1970–1982

William H. Taft IV . . . . . 3 February 1984–22 April 1989

- Born 13 September 1945
- Executive Assistant to the Secretary of Health, Education, and Welfare, 1973–1977
- General Counsel, Department of Health, Education, and Welfare, 1973–1976
- General Counsel, Department of Defense, 1981–1984
- Acting Secretary of Defense, 20 January 1989–21 March 1989
- U.S. Permanent Representative to NATO, 1989–1992

Donald J. Atwood Jr. . . . . 24 April 1989–20 January 1993

- Born 25 May 1924; died 24 April 1994
- Served in the U.S. Army, 1943–1945
- Vice president and treasurer, Dynatrol Corporation, 1952–1959
- General Motors Corporation, 1959–1989 (executive vice president, 1984–1989; vice chairman of the board, 1987–1989)

William J. Perry . . . . . 5 March 1993–3 February 1994

- Secretary of Defense, 3 February 1994–24 January 1997; see bio in section II

John M. Deutch . . . . . 11 March 1994–10 May 1995

- Born 27 July 1938
- Systems Analyst, Office of the Secretary of Defense, 1961–1965
- Assistant professor of chemistry, Princeton University, 1967–1970
- Professor, Massachusetts Institute of Technology, 1970–1980
- Under Secretary of Energy, 1977–1980
- Provost, Massachusetts Institute of Technology, 1980–1993
- Under Secretary of Defense (Acquisition and Technology), 1993–1994

John P. White . . . . . 22 June 1995–15 July 1997

- Born 27 February 1937; died 3 September 2017
- Senior vice president and member, board of trustees, RAND Corporation, 1968–1977
- Assistant Secretary of Defense (Manpower, Reserve Affairs, and Logistics), 1977–1978
- Deputy Director, Office of Management and Budget, 1978–1981
- Chairman, Commission on Roles and Missions of the Armed Forces, 1994–1995

John J. Hamre . . . . . 29 July 1997–31 March 2000

- Born 3 July 1950
- Congressional Budget Office, 1978–1984
- Professional Staff Member, Senate Armed Services Committee, 1984–1993
- Under Secretary of Defense (Comptroller), 1993–1997

Rudy deLeon . . . . . 31 March 2000–1 March 2001

- Born 28 August 1952
- Legislative Assistant, U.S. Senate, 1974–1977
- Professional Staff Member, House Armed Services Committee, 1985–1989
- Staff Director, House Armed Services Committee, 1989–1993
- Special Assistant to the Secretary of Defense, 1993–1994
- Under Secretary of the Air Force, 1994–1997

- Under Secretary of Defense (Personnel and Readiness), 1997–2000

Paul D. Wolfowitz . . . . . 2 March 2001–13 May 2005

- Born 22 December 1943
- U.S. Arms Control and Disarmament Agency, 1973–1977
- Deputy Assistant Secretary of Defense (Regional Programs), 1977–1980
- Director, Policy Planning, Department of State, 1981–1982
- Assistant Secretary of State for East Asian and Pacific Affairs, 1982–1986
- Ambassador to Indonesia, 1986–1989
- Under Secretary of Defense (Policy), 1989–1993
- Dean, Johns Hopkins School of Advanced International Studies, 1993–2001

Gordon R. England (Acting) . . . . . 13 May 2005–3 January 2006

Gordon R. England . . . . . 4 January 2006–11 February 2009

- Born 15 September 1937
- Engineer, General Electric Company, 1961–1962
- Engineer, Honeywell Corporation, 1962–1966
- Program manager, Litton Industries, 1972–1973
- General Dynamics, 1966–1972; 1973–1995; 1997–2001 (executive vice president 1997–2001)
- Secretary of the Navy, 24 May 2001–24 January 2003; 1 October 2003–29 December 2005
- Deputy Secretary of Department of Homeland Security, 2003

William J. Lynn III . . . . . 12 February 2009–5 October 2011

- Born 1 January 1954
- Legislative counsel to Senator Edward Kennedy (D-MA), 1987–1993
- Director, Program Analysis and Evaluation, 1993–1997
- Under Secretary of Defense (Comptroller), 1997–2001
- Senior vice president, government operations and strategy, Raytheon Company, 2002–2009

Ashton B. "Ash" Carter . . . . . 6 October 2011–4 December 2013

- Secretary of Defense, 17 February 2015–19 January 2017; see bio in section II

Christine H. Fox (Acting) . . . . . 5 December 2013–30 April 2014

- Born 26 May 1955
- President, Center for Naval Analyses, 2004–2009
- Director, Cost Assessment and Program Evaluation, 2009–2013
- Assistant director, policy and analysis, Johns Hopkins University Applied Physics Laboratory, 2014–

Robert O. Work . . . . . 5 May 2014–19 June 2017

- Born 17 January 1953
- Served in the U.S. Marine Corps, 1974–2001
- Vice president, Center for Strategic and Budgetary Assessments, 2002–2009
- Under Secretary of the Navy, 2009–2013
- President, Center for a New American Security, 2013–2014

Patrick M. Shanahan . . . . . 19 June 2017–23 June 2019

- Born 27 June 1962

- The Boeing Company, 1986–2017 (Senior vice president, supply chain and operations, 2016–2017)
- Acting Secretary of Defense, 1 January 2019–23 June 2019

David L. Norquist (Performing the Duties Of) . . . . . 1 January 2019–23 July 2019

Richard V. Spencer (Performing the Duties Of) . . . . . 23 July 2019–30 July 2019

- Secretary of the Navy, 3 August 2017–15 July 2019; see bio in section IV

David L. Norquist . . . . . 31 July 2019–9 February 2021

- Born 24 November 1966
- Presidential Fellow, Department of the Army, 1989–1995
- Director, Resource Management, U.S. Army Intelligence and Security Command, 1995–1997
- Professional Staff Member, House Appropriations Subcommittee on Defense, 1997–2002
- Deputy Under Secretary of Defense (Comptroller), 2002–2006
- Chief Financial Officer, Department of Homeland Security, 2006–2008
- Partner, Kearney & Company, 2008–2017
- Under Secretary of Defense (Comptroller), 2017–2019
- Performed the duties of the Deputy Secretary of Defense, 1 January 2019–23 July 2019

Kathleen H. Hicks . . . . . 9 February 2021–Present

- Born 25 September 1970
- Senior Fellow, Center for Strategic and International Studies, 2006–2009
- Deputy Undersecretary of Defense for Strategy, Plans, and Forces, 2009–2012
- Principal Deputy Under Secretary of Defense for Policy, 2012–2013
- Senior Vice President; Henry A. Kissinger Chair; Director, International Security Program, Center for Strategic and International Studies, 2013–2021
- Donald Marron Scholar, Kissinger Center for Global Affairs, Johns Hopkins University School of Advanced International Studies, 2013–2021

# IV. Secretaries of the Military Departments

The National Security Act of 1947 established three military departments—the Department of the Army (a renaming of the War Department), the Department of the Navy (comprised of the Navy and Marine Corps), and the newly created Department of the Air Force. All three were executive departments headed by a Secretary. The National Security Act Amendments of 1949, PL 81-216, 10 August 1949, changed the status of each department from "executive" to "military," with each Secretary giving up their seats in the cabinet and the National Security Council. DoD Directive 5100.1, 31 December 1958, established two command lines: one for operational direction of the armed forces through the Joint Chiefs of Staff to the unified and specified commands, and the second for the direction of support activities through the Secretaries of the military departments.

## Secretary of the Army

Kenneth C. Royall. . . . . .18 September 1947–27 April 1949

- Served in the U.S. Army, 1918–1919
- Senior partner, Ehringhaus, Royall, Gosney & Smith, 1937
- Senior partner, Royall, Gosney & Smith, 1938–1942
- Under Secretary of War, 1945–1947
- Secretary of War, 19 July 1947–17 September 1947

Gordon Gray . . . . . 20 June 1949–12 April 1950

- Served in the U.S. Army, 1942–1945
- President, Piedmont Publishing Company, 1937–1947
- Assistant Secretary of the Army, 1947–1949
- Under Secretary of the Army, 1949
- Special Assistant to the President, 1950
- President, University of North Carolina, 1950–1955
- Assistant Secretary of Defense (International Security Affairs), 1955–1957
- Director, Office of Defense Mobilization, 1957–1958
- National Security Advisor, 1958–1961

Frank Pace Jr. . . . . 12 April 1950–20 January 1953

- Served in the U.S. Army Air Forces, 1942–1946
- Assistant Director, Bureau of the Budget, 1948
- Director, Bureau of the Budget, 1949–1950

Robert T. Stevens . . . . . .4 February 1953–20 July 1955

- Served in the U.S. Army, 1918; 1942–1945
- President, J. P. Stevens & Company, Inc., 1929–1942
- Chairman of the board, J. P. Stevens & Company, 1945–1953

Wilber M. Brucker . . . . . .21 July 1955–20 January 1961

- Served with the National Guard,1916; and with the U.S. Army, 1917–1918
- Attorney, Saginaw County, Michigan, 1919–1927
- Governor of Michigan, 1930–1932
- General Counsel, Department of Defense, 1954–1955

Elvis J. Stahr . . . . . 24 January 1961–30 June 1962

- Served in the U.S. Army 1941–1945

- Associate, Mudge, Stern, Williams & Tucker, 1939
- Special Assistant to the Secretary of the Army, 1951–1952
- President, University of West Virginia, 1959–1961

Cyrus R. Vance . . . . . 5 July 1962–27 January 1964

- Deputy Secretary of Defense, 28 January 1964–30 June 1967; see bio in section III

Stephen Ailes . . . . . 28 January 1964–1 July 1965

- Assistant professor of law, West Virginia University, 1937–1940
- Counsel to U.S. Economic Mission to Greece, 1947
- Under Secretary of the Army, 1961–1964

Stanley R. Resor . . . . . 5 July 1965–30 June 1971

- Served in the U.S. Army, 1942–1945
- Associate; partner, Deveboise, Plimpton, Lyons & Gates, 1946–1965
- Under Secretary of the Army, 1965
- Under Secretary of Defense (Policy), 1978–1979

Robert F. Froehlke. . . . . 1 July 1971–14 May 1973

- Served in the U.S. Army, 1943–1946
- Assistant Secretary of Defense (Administration), 1969–1971

Howard H. Callaway. . . . . 15 May 1973–3 July 1975

- Served in the U.S. Army, 1949–1952
- U.S. Representative (R-GA), 1965–1967

Martin R. Hoffmann . . . . . 5 August 1975–13 February 1977

- Served in the U.S. Army, 1954–1956
- General Counsel, Department of Defense, 1974–1975

Clifford L. Alexander . . . . . 14 February 1977–20 January 1981

- Assistant district attorney for New York County, 1959–1961
- Special Assistant to the President, 1964–1965
- Chairman, Equal Employment Opportunity Commission, 1967–1969

Percy A. Pierre (Acting) . . . . . 21 January 1981–30 January 1981

- Deputy to the Assistant to the President for Urban Affairs from 1969–1970
- Assistant Secretary of the Army (Research, Development and Acquisition), 1977–1981

John O. Marsh. . . . . 30 January 1981–13 August 1989

- Served in the U.S. Army, 1944–1947
- U.S. Representative (D-VA), 1963–1971
- Assistant Secretary of Defense (Legislative Affairs), 1973–1974
- Assistant to the Vice President, 1974
- Counselor to the President, 1974–1977

Michael P. W. Stone . . . . . 14 August 1989–20 January 1993

- President, Sterling Vineyards, 1968–1982
- Director, U.S. Mission, Agency for International Development, Cairo, Egypt, 1982–1984
- Under Secretary of the Army, 1988–1989

John W. Shannon (Acting) . . . . . 20 January 1993–26 August 1993

- Under Secretary of the Army, 14 August 1989–23 November 1993

Gordon R. Sullivan (Acting) . . . . . 28 August 1993–21 November 1993

- Chief of Staff of the Army, 21 June 1991–20 June 1995

Togo D. West Jr. . . . . 22 November 1993–4 May 1997

- Served in the U.S. Army, 1969–1973
- Associate Deputy Attorney, Department of Justice, 1975–1976
- General Counsel, Department of the Navy, 1977–1979
- Special Assistant to the Secretary and Deputy Secretary of Defense, 1979–1980
- General Counsel, Department of Defense, 1980–1981

Robert M. Walker (Acting) . . . . . 2 January 1998–2 July 1998

- Under Secretary of the Army, 13 November 1997–15 October 1998

Louis Caldera . . . . . 2 July 1998–20 January 2001

- Served in the U.S. Army, 1978–1983
- Attorney, O'Melveny & Myers, 1987–1990
- California State Assemblyman, 1992–1997
- Managing director and chief operating officer, Corporation for National Service, 1997–1998

Gregory R. Dahlberg (Acting) . . . . . 20 January 2001–4 March 2001

- Under Secretary of the Army, 23 May 2000–4 March 2001

Joseph W. Westphal (Acting) . . . . . 5 March 2001–31 May 2001

- Assistant Secretary of the Army (Civil Works), 1998–2001

Thomas E. White . . . . . 31 May 2001–9 May 2003

- Served in the U.S. Army, 1967–1990

R. Les Brownlee (Acting) . . . . . 10 May 2003–18 November 2004

- Served in the U.S. Army, 1962–1984
- Professional Staff Member, Senate Armed Services Committee, 1987–2001
- Under Secretary of the Army, November 2001–December 2004

Francis J. Harvey . . . . . 19 November 2004–9 March 2007

- Westinghouse Corporation, 1969–1997 (Chief operating officer, Industries and Technology Group, 1996-1997)
- Vice chairman and director, Duratek, Inc., 1999–2004

Preston M. Geren (Acting) . . . . . 9 March 2007–16 July 2007

Preston M. Geren . . . . . 16 July 2007–21 September 2009

- Attorney, private practice, 1999–2001
- U.S. Representative (D-TX), 1989–1997
- Special Assistant to the Secretary of Defense, 2001–2005
- Acting Secretary of the Air Force, 29 July 2005–4 November 2005
- Under Secretary of the Army, 2006–2007
- Acting Secretary of the Army, 9 March 2007–16 July 2007

John M. McHugh . . . . . 21 September 2009–14 August 2015

- U.S. Representative (R-NY), 1992–2009

Eric K. Fanning . . . . . 18 May 2016–20 January 2017

- Special Assistant, Office of the Secretary of Defense, 1993–1996
- Senior vice president, strategic development, Business Executives for National
- Security, 2001–2007
- Deputy Director, Commission on the Prevention of Weapons of Mass Destruction
- Proliferation and Terrorism, 2008–2009
- Deputy Under Secretary and Deputy Chief Management Officer, Department the Navy, 2009–2013
- Under Secretary of the Air Force, 2013–2015
- Acting Secretary of the Air Force, 21 June –20 December 2013

Robert M. Speer . . . . . 20 January 2017–2 August 2017

- Executive vice president, Global Intellectual Property Center, U.S. Chamber of Commerce, 2008–2010
- Vice President, Raytheon Company, 2010–2017

Ryan McCarthy (Acting) . . . . . 2 August 2017–16 November 2017

Mark T. Esper . . . . . 15 November 2017–23 July 2019

- Secretary of Defense, 23 July 2019–Present; see bio in section II

Ryan McCarthy (Performing the Duties Of). . . . . 24 June 2019–15 July 2019

Ryan McCarthy (Acting) . . . . . 23 July 2019–29 September 2019

Ryan McCarthy . . . . . 30 September 2019–20 January 2021

- Served in the U.S. Army, 1997–2002
- Vice president, global security policy, Lockheed Martin Corporation, 2013–2017
- Under Secretary of the Army and Chief Management Officer, U.S. Department of the Army, 2017–2019
- Acting Secretary of the Army, 3 August 2017–20 November 2017
- Acting Secretary of the Army, 24 June–15 July 2019; 23 July–30 September 2019

John E. Whitley (Acting) . . . . . 20 January 2021–Present

- Acting Director, Cost Assessment and Program Evaluation, 2019–2020
- Performed the duties of Director, Cost Assessement and Program Evaluation, 2020

## Secretary of the Navy

John L. Sullivan . . . . . 18 September 1947–24 May 1949

- Served in the U.S. Naval Reserve, 1918
- Assistant Secretary of the Treasury, 1940–1944
- Assistant Secretary of the Navy for Air, 1945–1946
- Under Secretary of the Navy, 1946–1947

Francis P. Matthews . . . . . 25 May 1949–30 July 1951

- Counsel for the Reconstruction Finance Corporation, 1933–1949
- Ambassador to Ireland, 1951–1952

Dan A. Kimball . . . . . .31 July 1951–3 February 1953

- Served in the U.S. Navy, 1969–1975
- Assistant Secretary of State for Legislative Affairs, 1985–1986
- Assistant to the President, 1986–1988

Robert B. Anderson. . . . . 4 February 1953–2 May 1954

- Deputy Secretary of Defense, 3 May 1954–4 August 1955; see bio in section III

Charles S. Thomas . . . . . 3 May 1954–31 March 1957

- Special Assistant to the Secretary of the Navy, 1942–1945
- Under Secretary of the Navy 1953–1953
- Assistant Secretary of Defense (Supply and Logistics), 1953–1954

Thomas S. Gates Jr.. . . . . 1 April 1957–7 June 1959

- Secretary of Defense, 2 December 1959–20 January 1961; see bio in section II

William B. Franke. . . . . 8 June 1959–20 January 1961

- Special Assistant to the Secretary of Defense, 1951–1952
- Assistant Secretary of the Navy (Financial Management), 1954–1957
- Under Secretary of the Navy, 1957–1959

John B. Connally. . . . . .25 January 1961–20 December 1961

- Served in the U.S. Navy, 1942–1946
- Governor of Texas, 1963–1969

Fred H. Korth . . . . . .4 January 1962–1 November 1963

- Served in the U.S. Army, 1942–1946
- Assistant Secretary of the Army, 1952–1953
- Consultant to the Secretary of the Army, 1953–1960

Paul H. Nitze. . . . . 29 November 1963–30 June 1967

- Deputy Secretary of Defense, 1 July 1967–20 January 1969; see bio in section III

Charles F. Baird (Acting) . . . . . 1 July 1967–31 August 1967

- Assistant Secretary of the Navy (Financial Management and Comptroller), 1966–1967
- Under Secretary of the Navy, 1 August 1967–20 January 1969

Paul R. Ignatius. . . . . 1 September 1967–24 January 1969

- Served in the U.S. Navy, 1943–1946
- Assistant Secretary of the Army (Installations and Logistics), 1961–1964
- Under Secretary of the Army, 1964
- Assistant Secretary of Defense (Installations and Logistics), 1964–1967

John H. Chafee . . . . . 31 January 1969–4 May 1972

- Served in the U.S. Marine Corps, 1942–1945, 1951–1952
- Governor of Rhode Island, 1963–1969

John W. Warner. . . . . 4 May 1972–8 April 1974

- Served in the U.S. Navy, 1944–1946, and U.S. Marine Corps, 1950–1952
- Under Secretary of the Navy, 1969–1972
- Administrator of the American Revolution Bicentennial Administration, 1974–1976

J. William Middendorf II . . . . . 10 June 1974–20 January 1977

- Served in the U.S. Navy, 1945–1946
- Ambassador to the Netherlands, 1969–1973

W. Graham Claytor Jr.. . . . . .14 February 1977–26 July 1979

- Deputy Secretary of Defense, 24 August 1979–16 January 1981; see bio in section III

Edward Hidalgo . . . . . 27 July 1979–29 January 1981

- Served in the U.S. Navy, 1942–1946
- Special Assistant to the Secretary of the Navy, 1945–1946, 1965–1966
- Assistant Secretary of the Navy (Manpower, Reserve Affairs, and Logistics), 1977–1979

John F. Lehman Jr. . . . . 5 February 1981–10 April 1987

- National Security Council staff, 1969–1975
- Deputy Director, U.S. Arms Control and Disarmament Agency, 1975–1977

James H. Webb Jr. . . . . 10 April 1987–23 February 1988

- Served in the U.S. Marine Corps, 1968–1972
- Assistant Secretary of Defense (Reserve Affairs), 1984–1987

William L. Ball III . . . . . 24 March 1988–15 May 1989

- Served in the U.S. Navy, 1969–1975
- Assistant Secretary of State for Legislative Affairs, 1985–1986
- Assistant to the President, 1986–1988

H. Lawrence Garrett III. . . . . 15 May 1989–26 June 1992

- Enlisted in the U.S. Navy, 1961; retired as Commander, 1981
- Assistant Counsel to the President, 1981
- Executive Assistant to the President and Chief Operating Officer, U.S. Synthetic Fuels Corporation, 1982
- Associate Counsel to the President of the United States, 1983–1986
- General Counsel, Department of Defense, 1986–1987
- Under Secretary of the Navy, 1987–1989

Sean O'Keefe (Acting) . . . . . 7 July 1992–16 December 1992

Sean O'Keefe . . . . . 16 December 1992–20 January 1993

- Department of Defense Comptroller, 1989–1992
- Acting Secretary of the Navy, 7 July 1992–16 December 1992

John H. Dalton . . . . . 22 July 1993–16 November 1998

- Served in the U.S. Navy, 1964–1969
- Federal Home Loan Bank Board, 1979–1981

Richard Danzig . . . . . 16 November 1998–20 January 2001

- Deputy Assistant Secretary of Defense (Manpower, Reserve Affairs, and Logistics), 1978–1979
- Principal Deputy Assistant Secretary of Defense (Manpower, Reserve Affairs, and Logistics), 1979–1981
- Under Secretary of the Navy, 1993–1997

Gordon R. England . . . . . 24 May 2001–24 January 2003

- Deputy Secretary of Defense, 4 January 2006–11 February 2009; see bio in section III

Hansford T. Johnson (Acting). . . . . 7 February 2003–1 October 2003

- Served in the U.S. Air Force, 1959–1992
- Assistant Secretary of the Navy (Installations and Environment), 2001–2005

Gordon R. England . . . . . 1 October 2003–29 December 2005

- Deputy Secretary of Defense, 4 January 2006–11 February 2009; see bio in section III

Dionel M. Aviles (Acting). . . . . 29 December 2005–3 January 2006

- Under Secretary of the Navy, 2004–2009, 8 October 2004–19 May 2009

Donald C. Winter . . . . . 3 January 2006–13 March 2009

- Program manager for space acquisition, tracking, and pointing programs, Defense Advanced Research Projects Agency, 1980–1983
- President and chief executive officer, TRW Systems, 2000–2002

B. J. Penn (Acting) . . . . . 13 March 2009–19 May 2009

- Assistant Secretary of the Navy (Energy, Installations, and Environment), 2005–2009

Raymond E. Mabus. . . . . 18 June 2009–19 January 2017

- Served in the U.S. Navy, 1970–1972
- Governor of Mississippi, 1998–2002
- Ambassador to Saudi Arabia, 1994–1996

Richard V. Spencer . . . . . 3 August 2017–15 July 2019

- Served in the U.S. Marine Corps, 1976–1981
- Governor of Mississippi, 1998–2002
- Managing director, Fall Creek Management, LLC, 2007–2017
- Performed the duties of Deputy Secretary of Defense, July 2019
- Acting Secretary of Defense, 15 July 2019–23 July 2019

Thomas B. Modly (Performing the Duties Of). . . . . .15 July 2019–30 July 2019

- Executive Director, Defense Business Board, 2002–2005
- Under Secretary of the Navy, 2017–2019

Richard V. Spencer . . . . . 31 July 2019–24 November 2019

Thomas B. Modly (Acting). . . . . .24 November 2019–7 April 2020

James McPherson (Acting). . . . . 8 April 2020–29 May 2020

- General Counsel, Department of the Army, 2018–2020
- Under Secretary of the Navy, 2020

Kenneth J. Braithwaite . . . . . 29 May 2020–20 January 2021

- Served in the U.S. Navy, Navy Reserve, 1984–2011
- Senior Vice President and Executive Officer, VHA Pennsylvania, 2006–2011
- Vice Chief of Information, Office of the Secretary of the Navy, 2008–2011
- Senior Vice President, Vizient, Inc., 2011–2018
- U.S. Ambassador to Norway, 2018–2020

Thomas W. Harker (Acting) . . . . . 20 January 2021–Present

- Assistant Secretary of the Navy (Financial Management and Comptroller), 2018–
- Performed the Duties Of Under Secretary of Defense (Comptroller/CFO), 2020–2021

## Secretary of the Air Force

W. Stuart Symington . . . . . .18 September 1947–24 April 1950

- Served in the U.S. Army, 1918
- Chairman; Administrator, Surplus Property Board, 1945–1946
- Assistant Secretary of War for Air, 1946–1947

Thomas K. Finletter . . . . . 24 April 1950–20 January 1953

- Served in the U.S. Army, 1917–1919
- Special Assistant to the Secretary of State, 1941–1944
- Consultant to the U.S. delegation at the United Nations Conference in 1945
- Chairman, President's Air Policy Commission, 1947–1948
- Ambassador to NATO, 1961–1965

Harold E. Talbott. . . . . 4 February 1953–13 August 1955

- Served in the U.S. Army, 1918
- Aviation industry executive, 1911–1942

Donald A. Quarles. . . . . 15 August 1955–30 April 1957

- Deputy Secretary of Defense, 1 May 1957–8 May 1959; see bio in section III

James H. Douglas Jr.. . . . . 1 May 1957–11 December 1959

- Deputy Secretary of Defense, 11 December 1959–24 January 1961; see bio in section III

Dudley C. Sharp . . . . . 11 December 1959–20 January 1961

- Served in the U.S. Navy, 1942–1945
- Assistant Secretary of the Air Force, 1955–1959
- Under Secretary of the Air Force, 1959–1959

Eugene M. Zuckert . . . . . 24 January 1961–30 September 1965

- Served in the U.S. Navy, 1944–1946
- Special Assistant to the Assistant Secretary of War for Air, 1946–1947
- Assistant Secretary of the Air Force, 1947–1952
- Member of the Atomic Energy Commission, 1952–1954

Harold Brown . . . . . .1 October 1965–15 February 1969

- Secretary of Defense, 21 January 1977–20 January 1981; see bio in section II

Robert C. Seamans Jr.. . . . . 15 February 1969–14 May 1973

- Professor, Massachusetts Institute of Technology, 1941–1955
- Engineer, Radio Corporation of America, 1955–1958
- Associate and Deputy Administrator, National Aeronautics and Space Administration, 1969

John L. McLucas. . . . . 19 July 1973–12 November 1975

- Served in the U.S. Navy, 1943–1946
- Deputy Director, Defense Research and Engineering, 1962–1964
- Assistant Secretary General for Scientific Affairs, NATO, 1964–1966
- Under Secretary of the Air Force, 1969–1973

Thomas C. Reed . . . . . 2 January 1976–6 April 1977

- Served in the U.S. Air Force, 1956–1959

- Director, Telecommunications and Command and Control Systems, 1974–1975

John C. Stetson . . . . . 6 April 1977–18 May 1979

- Served in the U.S. Navy, 1945–1946
- Project manager, Foote Brothers Gear and Machine Company, 1949–1951
- President, Publishing Division, Houston Post Company, 1963–1970
- President, A. B. Dick Company, 1970–1977

Hans M. Mark . . . . . .26 July 1979–9 February 1981

- Research associate, Massachusetts Institute of Technology, 1954–1955
- Head, Experimental Physics Division, Lawrence Radiation Laboratory, 1960–1964
- Chair, Department of Nuclear Engineering, University of California at Berkeley, 1964–1969
- Director, Ames Research Center, National Aeronautics and Space Administration, 1969–1977
- Under Secretary of the Air Force, 1977–1979
- Deputy Administrator, National Aeronautics and Space Administration, 1981–1984
- Director, Defense Research and Engineering, 1998– 2001

Verne Orr. . . . . .9 February 1981–30 November 1985

- Director of the California Department of Finance, 1970–1975
- Instructor, University of California, 1975–1980

Russell A. Rourke . . . . . 8 December 1985–7 April 1986

- Served in the U.S. Marine Corps Reserve, 1953–1985
- Administrative Assistant to Representative John R. Pillion (R-NY), 1960–1965
- Administrative Assistant to Representative Harry P. Smith III (R-NY), 1965–1974
- Deputy to the Presidential Counselor, 1974–1976
- Special Assistant to the President for Legislative Affairs, 1976–1977
- Administrative Assistant to Representative Harold S. Sawyer (R-MI), 1977–1981
- Assistant Secretary of Defense (Legislative Affairs), 1981–1985

Edward C. Aldridge Jr. (Acting) . . . . . 8 April 1986–8 June 1986

Edward C. Aldridge Jr. . . . . 9 June 1986–15 December 1988

- Under Secretary of Defense (Acquisition, Technology, and Logistics), 10 May 2001–23 May 2003; see bio in section V

Donald B. Rice . . . . . 22 May 1989–20 January 1993

- Served in the U.S. Army, 1965–1967
- Assistant Director, Office of Management and Budget, 1970–1972
- President and chief executive officer, RAND Corporation, 1972–1989
- Member, Defense Science Board, 1977–1983

Michael B. Donley (Acting) . . . . . .January 1993–July 1993

- Secretary of the Air Force, 2 October 2008–21 June 2013; see bio in section IV

Sheila E. Widnall . . . . . 6 August 1993–31 October 1997

- Professor of aerospace and astronautics, Massachusetts Institute of Technology, 1970–1981

- Associate provost, Massachusetts Institute of Technology, 1992

F. Whitten Peters (Acting) . . . . . 1 November 1997–1 August 1999

F. Whitten Peters . . . . . 2 August 1999–20 January 2001

- Served in the U.S. Navy, 1969–1972
- Principal Deputy General Counsel, Department of Defense, 1995–1997
- Under Secretary of the Air Force, 1997–1999

James G. Roche. . . . . 1 June 2001–20 January 2005

- Served in the U.S. Navy, 1960–1983
- Democratic Staff Director, Senate Armed Services Committee, 1983-1984 [See AF bio]
- Northrup Grumman Corporation, 1984-2001 (corporate vice president and president, Electronic Sensors & Systems Sector, 1996–2001)

Peter B. Teets (Acting) . . . . . 20 January 2005–25 March 2005

- Director, National Reconnaissance Office, 2001–2005

Michael Montelongo (Acting) . . . . . 25 March 2005–28 March 2005

- Served in the U.S. Army, 1977–1996
- Assistant Secretary of the Air Force (Financial Management and Comptroller), 2001–2005

Michael L. Dominguez (Acting). . . . . 28 March 2005–29 July 2005

- Served in the U.S. Army, 1975–1980
- Assistant Secretary of the Air Force (Manpower and Reserve Affairs), 2001–2006

Preston M. Geren (Acting) . . . . . 29 July 2005–4 November 2005

- Secretary of the Army, 16 July 2007–21 September 2009; see bio in section IV

Michael W. Wynne . . . . . 4 November 2005–5 June 2008

- Served in the U.S. Air Force, 1966–1973
- General manager, space launch systems, Lockheed Martin Astronautics, 1994–1997
- Senior vice president, General Dynamics, 1997–1999
- Principal Deputy Under Secretary of Defense (Acquisition and Technology), 2001–2005
- Acting Under Secretary of Defense (Acquisition, Technology, and Logistics), 2003–2005

Michael B. Donley (Acting) . . . . . 9 June 2008–1 October 2008

Michael B. Donley . . . . . 2 October 2008–21 June 2013

- Professional Staff Member, Senate Armed Services Committee, 1981–1984
- National Security Council staff, 1984–1989
- Assistant Secretary of the Air Force (Financial Management and Comptroller), 1989–1993
- Acting Secretary of the Air Force, 1993
- Director of Administration and Management, 2005–2008

Eric K. Fanning (Acting) . . . . . 24 June 2013–19 December 2013

- Secretary of the Army, 18 May 2016–20 January 2017; see bio in section IV

Deborah Lee James . . . . . 20 December 2013–20 January 2017

- Assistant Secretary of Defense (Reserve Affairs), 1993–1998
- Vice president, international operations and marketing, United Technologies, 1999–2000
- Executive vice president and chief operating officer, Business Executives for National Security, 2000–2001
- Science Applications International Corporation, 2002–2013 (president, Technical and Engineering Sector, 2013)

Lisa Disbrow (Acting) . . . . . 20 January 2017–16 May 2017

- Assistant Secretary of the Air Force (Financial Management) and Comptroller, 2014–2015
- Under Secretary of the Air Force, 24 February 2016–30 June 2017

Heather A. Wilson . . . . . 16 May 2017–31 May 2019

- Defense Planning Officer, Office of Defense Plans, U.S. Mission to NATO, 1987–1989
- National Security Council staff, 1989–1991
- U.S. Representative (R-NM), 1998–2009
- President, South Dakota School of Mines and Technology, 2013–2017

Matthew P. Donovan (Acting) . . . . . 1 June 2019–2 November 2019

- Under Secretary of Defense (Personnel and Readiness), 26 March 2020–19 January 2021; see bio in section V

Barbara M. Barrett . . . . . .2 November 2019–20 January 2021

- Senior Adviser, U.S. Mission to the United Nations, 2006
- Ambassador to Finland, 2008–2009
- Chairman of the board, The Aerospace Corporation, 2013–2018

John P. Roth (Acting) . . . . . 20 January 2021–Present

- Deputy Comptroller (Program/Budget), Office of the Under Secretary of Defense (Comptroller), 2001–2017
- Performed the duties of Principal Deputy Under Secretary of Defense (Comptroller/CFO), 2014–2015
- Performed the Duties of Under Secretary of Defense (Comptroller/CFO), 2017

# V. Under Secretaries and Deputy Under Secretaries of Defense

Public Law 95-140, 21 October 1977, disestablished the second Deputy Secretary of Defense position and created the position of Under Secretary of Defense at a level immediately below the Deputy Secretary of Defense. The Under Secretary of Defense (Policy) and the Under Secretary of Defense (Research and Engineering) were the two initial appointees to this rank, with the Under Secretary of Defense (Research and Engineering) replacing the Director of Defense Research and Engineering.

The National Defense Authorization Act for FY 2017, PL 114-328, 23 December 2016, reestablished an Under Secretary of Defense for Research and Engineering and created an Under Secretary of Defense for Acquisition and Sustainment. A 13 July 2018 memorandum from the Deputy Secretary of Defense finalized the organizational structures, roles, and responsibilities of the Under Secretary of Defense for Research and Engineering and the Under Secretary of Defense for Acquisition and Sustainment.

Section 906 of the National Defense Authorization Act for FY 2018, PL 115-91, 12 December 2017, renamed the Principal Deputy Under Secretaries of Defense to Deputy Under Secretaries of Defense.

## Research and Engineering

The Under Secretary of Defense for Research and Engineering serves as the principal staff assistant and adviser to the Secretary and Deputy Secretary of Defense on all research and engineering matters, and as the chief technical officer of the Department with the mission of advancing technology and innovation.

### Chairman, Research and Development Board

The National Security Act of 1947, PL 80-253, 26 July 1947, established the board. Reorganization Plan Number 6, 30 June 1953, dissolved it and divided its functions between the newly established Assistant Secretary of Defense (Research and Development) and Assistant Secretary of Defense (Applications Engineering).

Vannevar Bush . . . . . 30 September 1947–14 October 1948

Karl T. Compton . . . . . .15 October 1948–14 March 1950

William Webster . . . . . .15 March 1950–31 July 1951

Walter G. Whitman . . . . . 1 August 1951–29 June 1953

### Assistant Secretary of Defense (Research and Development)

Donald A. Quarles. . . . . 1 September 1953–14 August 1955

Clifford C. Furnas . . . . . .1 December 1955–15 February 1957

### Assistant Secretary of Defense (Applications Engineering)

Frank D. Newbury . . . . . 18 August 1953–17 March 1957

## Assistant Secretary of Defense (Research and Engineering)

DoD Directive 5129.1, 18 March 1957, established the Assistant Secretary of Defense (Research and Engineering) to replace and combine the functions of the Assistant Secretary positions for Research and Development and Applications Engineering.

Frank D. Newbury . . . . . 18 March 1957–17 May 1957

Paul D. Foote . . . . . 10 September 1957–31 October 1958

## Director of Defense Research and Engineering

The Department of Defense Reorganization Act of 1958, PL 85-599, 6 August 1958, retitled the Assistant Secretary of Defense (Research and Engineering) as the Director of Defense Research and Engineering. The redesignated position came with increased authorities and represented an upgrade in rank above all assistant secretaries of defense.

Herbert F. York . . . . . 30 December 1958–30 April 1961

Harold Brown . . . . . 8 May 1961–30 September 1965

John S. Foster Jr. . . . . 1 October 1965–21 June 1973

Malcolm R. Currie . . . . . 21 June 1973–20 January 1977

William J. Perry . . . . . 11 April 1977–21 October 1977

## Under Secretary of Defense (Research and Engineering)

Public Law 95-140, 21 October 1977, created the position of Under Secretary of Defense (Research and Engineering). In 1986, the Under Secretary of Defense (Acquisition) succeeded the Under Secretary of Defense (Research and Engineering).

William J. Perry . . . . . 21 October 1977–20 January 1981

- Secretary of Defense, 3 February 1994–24 January 1997; see bio in section II

Walter B. Laberge (Acting). . . . . 21 January 1981–10 March 1981

- Served in the U.S. Navy, 1943–1947
- Assistant Secretary of the Air Force (Research and Development), 1973–1975
- Under Secretary of the Army, 1977–1980
- Principal Deputy Under Secretary of Defense (Research and Engineering), 1980–1984

James P. Wade Jr. (Acting) . . . . . 11 March 1981–6 May 1981

- See bio below

Richard D. Delauer . . . . . 6 May 1981–30 November 1984

- Served in the U.S. Navy, 1943–1958
- Thompson Ramo Wooldridge Incorporated (TRW Inc., since 1965), 1958–1981 (executive vice president, 1970–1981)

James P. Wade Jr. (Acting) . . . . . 1 December 1984–5 July 1985

- Assistant to the Secretary of Defense (Atomic Energy), 1978–1981
- Assistant Secretary of Defense (Development and Support), 1984–1985
- Assistant Secretary of Defense (Acquisition and Logistics), 1985–1986

Donald A. Hicks . . . . . 2 August 1985–10 October 1986

- Physicist, Lawrence Radiation Laboratory, 1954–1956
- Head, Applied Physics Section, Aerospace Group, The Boeing Company, 1956–1961
- Northrop Corporation, 1961–1985 (senior vice president, marketing and technology (1979–1985)

## Under Secretary of Defense (Research and Engineering)

The National Defense Authorization Act for Fiscal Year 2017, PL 114-328, 23 December 2016, amended chapter 4 of United States Code Title 10 by codifying as section 133(a) the position of Under Secretary of Defense for Research and Engineering.

Michael D. Griffin. . . . . .20 February 2018–10 July 2020

- President and chief operating officer, In-Q-Tel, Inc., 2002–2004
- Director, Applied Physics Laboratory, Johns Hopkins University, 2004–2005
- Administrator, National Aeronautics and Space Administration, 2005–2009
- Chairman and chief executive officer, Shafer Corporation, 2012–2018

Michael Kratsios (Acting). . . . . .13 July 2020–20 January 2021

- Chief Technology Officer of the United States, 2017–2021

Terence Emmert (Performing the Duties Of) . . . . . 20 January 2021–Present

- Acting Deputy Assistant Secretary of Defense (Materiel Readiness), 2013–2016

## Deputy Under Secretary of Defense (Research and Engineering)

The National Defense Authorization Act for Fiscal Year 2018, PL 115-91, 12 December 2017, redesignated the position of Principal Deputy Under Secretary of Defense to Deputy Under Secretary of Defense. Effective 1 February 2018, section 137(a) of United States Code Title 10 was amended by designating one of six Deputy Under Secretaries of Defense as the Deputy Under Secretary of Defense for Research and Engineering.

Lisa Porter. . . . . 2 October 2018–10 July 2020

Mark Lewis (Acting). . . . . .13 July 2020–20 January 2021

JihFen Lei (Performing the Duties Of). . . . . 20 January 2021–Present

# Acquisition and Sustainment

The Under Secretary of Defense for Acquisition and Sustainment serves as the principal adviser to the Secretary on acquisition and sustainment matters in the Department of Defense.

## Under Secretary of Defense (Acquisition)

The Military Retirement Reform Act of 1986, PL 99-348, 1 July 1986, established the Under Secretary of Defense (Acquisition).

Richard P. Godwin . . . . . 30 September 1986–30 September 1987

- Served in the U.S. Navy, 1943–1946
- Atomic Energy Commission, 1947–1959 (Assistant Director, Division of Reactor Development, 1959)

- United States Maritime Administration, 1959–1961
- Bechtel, Inc., 1961–1986 (president, Bechtel Civil and Minerals, Inc., 1980–1986)

Robert B. Costello. . . . . 18 December 1987–12 May 1989

- Served in the U.S. Naval Reserve, 1944–1978
- General Motors Corporation, 1960–1986
- Assistant Secretary of Defense (Production and Logistics), 1987

John A. Betti . . . . . 11 August 1989–31 December 1990

- Chrysler Corporation, 1952–1962
- Ford Motor Company, 1962–1989 (executive vice president, diversified products operations, 1988–1989)

Donald J. Yockey (Acting) . . . . . 1 January 1991–20 June 1991

Donald J. Yockey . . . . . 20 June 1991–20 January 1993

- Served in the U.S. Army and U.S. Air Force, 1944–1966
- Rockwell International Corporation, 1966–1988 (corporate senior vice president, 1986–1988)
- Principal Deputy Under Secretary (Acquisition), 1990
- Acting Under Secretary of Defense (Acquisition), 1 January 1991–20 June 1991

John M. Deutch. . . . . .2 April 1993–29 November 1993

- Deputy Secretary of Defense, 11 March 1994–10 May 1995; see bio in section III

## Under Secretary of Defense (Acquisition and Technology)

The National Defense Authorization Act for Fiscal Year 1994, PL 103-160, 30 November 1993, changed the title to Under Secretary of Defense (Acquisition and Technology).

John M. Deutch. . . . . .30 November 1993–11 March 1994

Paul G. Kaminski . . . . . 3 October 1994–16 May 1997

- Special Assistant to the Under Secretary of Defense (Research and Engineering), 1977–1981

## Under Secretary of Defense (Acquisition, Technology, and Logistics)

The National Defense Authorization Act for Fiscal Year 2000, PL 106-65, 5 October 1999, redesignated the position as the Under Secretary of Defense (Acquisition, Technology, and Logistics).

Jacques S. Gansler . . . . . .10 November 1997–5 January 2001

- Engineer, Raytheon Corporation, 1952–1962
- Singer Corporation, 1962–1970
- Vice president, business development, International Telephone and Telegraph Corporation, 1970–1972
- Deputy Assistant Secretary of Defense (Materiel Acquisition), 1975–1977
- Executive vice president and director, The Analytical Sciences Corporation, 1977–1997

Edward C. Aldridge Jr. . . . . 10 May 2001–23 May 2003

- Deputy Assistant Secretary of Defense (Strategic Programs), 1974–1976
- Director, Planning and Evaluation, 1976–1977

- Under Secretary of the Air Force, 1981–1986
- Secretary of the Air Force, 1986–1988

Michael W. Wynne (Acting) . . . . . 23 May 2003–1 June 2005

- Secretary of the Air Force, 4 November 2005–5 June 2008; see bio in section IV

Kenneth J. Krieg . . . . . 6 June 2005–20 July 2007

- Special Assistant to the Secretary of Defense, 2001–2003
- Director, Program Analysis and Evaluation, 2003–2005

John J. Young Jr. (Acting). . . . . 21 July 2007–20 November 2007

John J. Young Jr. . . . . .21 November 2007–20 January 2009

- Technical staff, Sandia National Laboratory, 1988–1993
- Professional Staff Member, Senate Appropriations Defense Subcommittee, 1993–2001
- Assistant Secretary of the Navy (Research, Development, and Acquisition), 2001–2005
- Director, Defense Research and Engineering, 2005–2007

Ashton B. "Ash" Carter. . . . . .27 April 2009–6 October 2011

- Secretary of Defense, 17 February 2015–19 January 2017; see bio in section II

Frank Kendall III (Acting) . . . . . 6 October 2011–24 May 2012

- Served in the U.S. Army, 1967–1982, and Army Reserve, 1982–1999
- Assistant Deputy Under Secretary of Defense (Strategic Defense Systems), 1986–1989
- Director of Tactical Warfare Programs, Office of the Secretary of Defense, 1989–1994
- Vice President of Engineering, Raytheon Company, 1994-1996
- Principal Deputy Under Secretary of Defense (Acquisition, Technology, and Logistics), 2010–2012

Frank Kendall III. . . . . 24 May 2012–20 January 2017

- Served in the U.S. Army, 1967–1982, and Army Reserve, 1982–1999
- Assistant Deputy Under Secretary of Defense (Strategic Defense Systems), 1986–1989
- Director of Tactical Warfare Programs, Office of the Secretary of Defense, 1989–1994
- Vice President of Engineering, Raytheon Company, 1994-1996
- Principal Deputy Under Secretary of Defense (Acquisition, Technology, and Logistics), 2010–2012

## Under Secretary of Defense (Acquisition and Sustainment)

The National Defense Authorization Act for Fiscal Year 2017, PL 114-328, 23 December 2016, disestablished the position of Under Secretary of Defense for Acquisition, Technology, and Logistics, and amended chapter 4 of United States Code Title 10 by codifying as section 133(b) the position of Under Secretary of Defense for Acquisition and Sustainment.

Ellen M. Lord . . . . . 1 August 2017–20 January 2021

- Textron Systems Corporation, 1984–2017 (president and chief executive officer, 2012–2017)

Stacy A. Cummings (Performing the Duties Of) . . . . . 20 January 2021–Present

- Program Executive Officer, Defense Healthcare Management Systems, 2016–2019

## Deputy Under Secretary of Defense (Acquisition)

The National Defense Authorization Act for Fiscal Year 1987, PL 99-661, 14 November 1986, established a statutory position called Deputy Under Secretary of Defense (Acquisition).

Milton Lohr . . . . . 3 October 1988–12 May 1989

Donald J. Yockey . . . . . 12 March 1990–29 January 1991

Donald C. Fraser . . . . . 4 December 1991–13 January 1993

Noel Longuemare Jr. . . . . 18 November 1993–30 November 1993

## Deputy Under Secretary of Defense (Acquisition and Technology)

The National Defense Authorization Act for Fiscal Year 1994, PL 103-160, 30 November 1993, changed the title to Deputy Under Secretary of Defense (Acquisition and Technology).

Noel Longuemare Jr. . . . . 30 November 1993–8 June 1994

## Principal Deputy Under Secretary of Defense (Acquisition and Technology)

DoD Directive 5134.6, 8 June 1994, established the position of Principal Deputy Under Secretary of Defense (Acquisition and Technology)

Noel Longuemare Jr. . . . . 8 June 1994–21 November 1997

David Oliver . . . . . 1 June 1998–25 May 2001

## Deputy Under Secretary of Defense (Acquisition and Technology)

DoD Directive 5134.13, 25 May 2000, reestablished the Deputy Under Secretary of Defense for Acquisition and Technology.

David Oliver . . . . . 25 May 2000–14 July 2001

Michael W. Wynne . . . . . 17 July 2001–3 November 2005

James I. Finley . . . . . 1 March 2006–20 January 2009

## Principal Deputy Under Secretary of Defense (Acquisition, Technology, and Logistics)

The National Defense Authorization Act for Fiscal Year 2010, PL 111-84, 28 October 2009, amended 10 USC 133(a) by striking Deputy Under Secretary of Defense for Acquisition and Technology each place it appeared and replaced it with Principal Deputy Under Secretary of Defense (Acquisition, Technology, and Logistics). DoD Directive 5134.14, 29 December 2010, assigned responsibilities and functions.

Frank Kendall III. . . . . 5 March 2010–24 May 2012

Alan F. Estevez (Acting) . . . . . 4 June 2012–29 October 2013

Alan F. Estevez . . . . . .30 November 2013–20 January 2017

## Deputy Under Secretary of Defense (Acquisition and Sustainment)

The National Defense Authorization Act for Fiscal Year 2018, PL 115-91, 12 December 2017, redesignated the position of Principal Deputy Under Secretary of Defense to Deputy Under Secretary of Defense. Effective 1 February 2018, this law amended section 137(c) of United States Code Title 10 by designating one of six Deputy Under Secretaries of Defense as the Deputy Under Secretary of Defense for Acquisition and Sustainment.

Alan R. Shaffer . . . . . 16 January 2019–20 January 2021

Greg Kausner (Performing the Duties Of) . . . . . 20 January 2021–Present

# Policy

Established by PL 95-140, 21 October 1977. DoD Directive 5111.1, 27 October 1978, described the position's responsibilities and mission. The Under Secretary of Defense (Policy) is the principal adviser to the Secretary of Defense for all matters pertaining to the formulation of national security and defense policy and the integration and oversight of DoD policy and plans to achieve national security objectives.

## Under Secretary of Defense (Policy)

Stanley R. Resor . . . . . 14 August 1978–1 April 1979

- Secretary of the Army, 5 July 1965–30 June 1971; see bio in section IV

Robert W. Komer . . . . . .24 October 1979–20 January 1981

- Served in the U.S. Army, 1943–1946
- Intelligence analyst, Central Intelligence Agency, 1947–1961
- National Security Council staff, 1961–1965
- Ambassador to Turkey, 1968–1969

Fred C. Iklé . . . . . 2 April 1981–19 February 1988

- Professor, Massachusetts Institute of Technology, 1964–1967
- Social Science Department head, RAND Corporation, 1967–1973
- Director, U.S. Arms Control and Disarmament Agency, 1973–1977

Paul D. Wolfowitz . . . . . 15 May 1989–19 January 1993

- Deputy Secretary of Defense, 2 March 2001–13 May 2005; see bio in section III

Frank T. Wisner . . . . . 6 July 1993–9 June 1994

- Foreign Service Officer, 1961–1997
- Under Secretary of State for International Security Affairs, 1992–1993

Walter B. Slocombe . . . . . 15 September 1994–19 January 2001

- Principal Deputy Assistant Secretary of Defense (International Security Affairs), 1977–1979
- Deputy Under Secretary of Defense (Policy Planning), 1979–1981
- Principal Deputy Under Secretary of Defense (Policy), 1993–1994

Douglas J. Feith . . . . . 16 July 2001–8 August 2005

- National Security Council staff, 1981–1982

- Special Counsel to the Assistant Secretary of Defense (International Security Affairs), 1982–1984
- Deputy Assistant Secretary of Defense (Negotiations Policy), 1984–1986
- Managing attorney, Feith & Zell, PC, 1986–2001

Eric S. Edelman . . . . . 9 February 2006–20 January 2009

- Foreign Service Officer, 1992–2001; 2003–2005
- Ambassador to Finland, 1998–2001
- Principal Deputy Assistant to the Vice President for National Security Affairs, 2001–2003
- Ambassador to Turkey, 2003–2005

Michèle Flournoy . . . . . 9 February 2009–30 January 2012

- Principal Deputy Assistant Secretary of Defense (Strategy and Threat Reduction) and Deputy Assistant Secretary of Defense (Strategy), 1993–1998
- Research professor, Institute for National Strategic Studies, National Defense University, 1998–2000
- Senior advisor, Center for Strategic and International Studies, 2000–2006
- President and cofounder, Center for a New American Security, 2007–2009

James N. Miller Jr. (Acting) . . . . . 1 February 2012–23 May 2012

James N. Miller Jr. . . . . 24 May 2012–8 January 2013

- Professional Staff Member, House Armed Services Committee, 1988–1992
- Professor of Public Policy, Duke University, 1992–1997
- Deputy Assistant Secretary of Defense (Requirements, Plans, and Counterproliferation Policy), 1997–2000
- Senior vice president, Center for a New American Security, 2007–2009
- Principal Deputy Under Secretary of Defense (Policy), 2009–2012

Christine Wormuth . . . . . 23 June 2014–10 June 2016

- Principal Deputy Assistant Secretary of Defense (Homeland Defense and Americas Security Affairs), 2009–2010
- Special Assistant to the President and Senior Director for Defense, 2010–2012
- Deputy Under Secretary of Defense (Strategy, Plans, and Force Development), 2012–2013

Brian McKeon (Acting) . . . . . 11 June 2016–20 January 2017

- Chief counsel, Senate Foreign Relations Committee, 1997–2009
- Deputy National Security Advisor, 2009–2012

Theresa Whelan (Performing the Duties Of) . . . . . 20 January 2017–5 June 2017

- Acting Assistant Secretary of Defense (Special Operations and Low-Intensity Conflict), 2015–2017

Robert Story Karem (Acting) . . . . . 7 June 2017–10 October 2017

- Middle East policy adviser, Vice President's National Security Council staff, 2005–2009
- National security adviser to House Majority Leaders, 2011–2015
- Assistant Secretary of Defense (International Security Affairs) , 2017–2018

David J. Trachtenberg (Acting). . . . . .17 October 2017–3 January 2018

- Principal Deputy Assistant Secretary of Defense (International Security Policy), 2001–2003
- Deputy Under Secretary of Defense (Policy), 2017–2019

John C. Rood. . . . . 3 January 2018–28 February 2020

- Senior vice president, Lockheed Martin International
- Assistant Secretary of State for Arms Control and International Security, 2006–2007
- Acting Under Secretary of State for Arms Control and International Security, 2007–2009

James H. Anderson (Performing the Duties Of) . . . . . 29 February 2020–8 June 2020

- Dean of Academics; Deputy Director, Marine Corps War College, 2012–2015
- Assistant Secretary of Defense (Strategy, Plans, and Capabilities), 2018–2019
- Performing the Duties of the Deputy Under Secretary of Defense (Policy), 2019–2020
- Assistant Secretary of Defense (Strategy, Plans, and Capabilities), 2020
- Deputy Under Secretary of Defense (Policy), 23 July 2019–24 April 2020
- Deputy Under Secretary of Defense (Policy), 8 June 2020–10 November 2020

James H. Anderson (Acting) . . . . . 8 June 2020–10 November 2020

Anthony J. Tata (Performing the Duties Of). . . . . .10 November 2020–20 January 2021

- Served in U.S. Army, 1981–2009
- Chief Growth Officer, Air Data Solutions, 2019–2020
- Performed the duties of Deputy Under Secretary of Defense (Policy), 2020

Amanda Dory (Performing the Duties Of) . . . . . 20 January 2021–Present

- Deputy Assistant Secretary of Defense (Strategy), 2008–2011

## Deputy Under Secretary of Defense (Policy)

Established by the National Defense Authorization Act for Fiscal Years 1992 and 1993, PL 102-190.

I. Lewis Libby. . . . . 12 August 1992–10 January 1993

Walter B. Slocombe . . . . . 1 June 1993–6 July 1993

## Principal Deputy Under Secretary of Defense (Policy)

Established by DoD Directive 5111.3, 6 July 1993.

Walter B. Slocombe . . . . . 6 July 1993–14 September 1994

Jan M. Lodal . . . . . 3 October 1994–30 September 1998

James M. Bodner . . . . . .1 October 1998–19 January 2001

Stephen A. Cambone. . . . . .25 July 2001–1 July 2002

Christopher Ryan Henry . . . . . 7 February 2003–1 August 2008

James N. Miller Jr. . . . . 8 April 2009–24 May 2012

Kathleen H. Hicks. . . . . 24 May 2012–2 July 2013

Brian McKeon. . . . . .28 July 2014–20 January 2017

David J. Trachtenberg . . . . . .18 October 2017–12 December 2017

## Deputy Under Secretary of Defense (Policy)

Section 906 of the National Defense Authorization Act for Fiscal Year 2018, PL 115-91, 12 December 2017, and codified at section 137(a) of United States Code title 10, retitled the position as Deputy Under Secretary of Defense (Policy). DoD Directive 5111.03, 25 January 2017, updated the responsibilities and functions of the Deputy Under Secretary of Defense (Policy) and acknowledged the title change.

David J. Trachtenberg . . . . . 12 December 2017–3 January 2018

James H. Anderson (Performing the Duties Of) . . . . . .23 July 2019–24 April 2020

Daniel Green (Performing the Duties Of). . . . . 24 April 2020–3 August 2020

James H. Anderson . . . . . 8 June 2020–10 November 2020

Anthony J. Tata (Performing the Duties Of). . . . . 31 July 2020–10 November 2020

Thomas Williams (Performing the Duties Of) . . . . . .10 November 2020–20 January 2021

Jennifer Walsh (Performing the Duties Of) . . . . . 20 January 2021–Present

# Comptroller/Chief Financial Officer

The Under Secretary of Defense (Comptroller/Chief Financial Officer) is the principal staff assistant and adviser to the Secretary and Deputy Secretary of Defense for budgetary and fiscal matters, including financial management, audit administration, accounting policy, and budget formulation and execution.

## Assistant Secretary of Defense (Comptroller)

The first Secretary of Defense, James Forrestal, assigned the comptroller function to one of three special assistants created by the National Security Act of 1947. The 1949 amendments to the National Security Act of 1947 established the position of Assistant Secretary of Defense (Comptroller).

Wilfred J. McNeil . . . . . 12 September 1949–1 November 1959

Franklin B. Lincoln. . . . . .2 December 1959–20 January 1961

Charles J. Hitch. . . . . .17 February 1961–31 July 1965

Robert N. Anthony . . . . . 10 September 1965–31 July 1968

Robert C. Moot . . . . . 1 August 1968–9 January 1973

Don R. Brazier (Acting) . . . . . .10 January 1973–20 January 1973

Terence E. McClary . . . . . .21 June 1973–31 August 1976

Fred P. Wacker . . . . . 1 September 1976–29 February 1980

Jack R. Borsting . . . . . 12 August 1980–31 December 1982

John R. Quetsch (Acting) . . . . . .1 January 1983–23 February 1983

Vincent Puritano . . . . . 24 February 1983–30 May 1984

John R. Quetsch (Acting) . . . . . .31 May 1984–14 August 1984

Robert W. Helm . . . . . 16 August 1984–1 October 1986

## Department of Defense Comptroller

The Assistant Secretary of Defense (Comptroller) was designated Department of Defense Comptroller in 1986 by the Goldwater-Nichols Department of Defense Reorganization Act with the same status as an Assistant Secretary, although not so titled.

Robert W. Helm . . . . . 1 October 1986–1 September 1988

Clyde O. Glaister . . . . . 17 October 1988–22 May 1989

Sean O'Keefe . . . . . 22 May 1989–7 July 1992

Donald B. Shycoff (Acting) . . . . . 8 July 1992–2 April 1993

Alice Maroni (Acting). . . . . 6 May 1993–26 October 1993

John J. Hamre . . . . . 26 October 1993–5 October 1994

## Under Secretary of Defense (Comptroller/CFO)

The National Defense Authorization Act for Fiscal Year 1995, PL 103-337, 5 October 1994, raised the status of the Department of Defense Comptroller from the level of Assistant Secretary to that of Under Secretary. DoD Directive 5118.03, 20 April 2012, updated the responsibilities, functions, and authorities for this position.

John J. Hamre . . . . . 5 October 1994–29 July 1997

- Deputy Secretary of Defense, 29 July 1997–31 March 2000; see bio in section III

William J. Lynn III . . . . . 19 November 1997–19 January 2001

- Deputy Secretary of Defense, 12 February 2009–5 October 2011; see bio in section III

Dov S. Zakheim . . . . . 3 May 2001–15 April 2004

- Deputy Under Secretary of Defense (Planning and Resources), 1985–1987
- Vice president, System Planning Corporation, 1987–2001

Lawrence J. Lanzillotta (Acting) . . . . . 15 April 2004–27 July 2004

- Deputy Under Secretary of Defense (Management Reform), 2002–2004

Tina W. Jonas . . . . . 28 July 2004–26 September 2008

- Senior Budget Examiner, Office of Management and Budget, 1991–1995
- Professional Staff Member, House Committee on Appropriations, 1995–2001
- Deputy Under Secretary of Defense (Financial Management), 2001– 2002
- Assistant Director and Chief Financial Officer, Federal Bureau of Investigation, 2002–2004

Robert F. Hale . . . . . 9 February 2009–27 June 2014

- Served in the U.S. Navy, 1969–1972
- Director, National Security Division, Congressional Budget Office, 1982–1994
- Assistant Secretary of the Air Force (Financial Management and Comptroller), 1994–2001
- Executive director, American Society of Military Comptrollers, 2005–2009

Michael J. McCord . . . . . 27 June 2014–20 January 2017

- Professional Staff Member, Senate Armed Services Committee, 1987–2003

- Budget Analyst, House Committee on the Budget, 2003–2004
- Professional Staff Member, Senate Armed Services Committee, 2004–2009
- Principal Deputy Under Secretary of Defense (Comptroller), 2009–2014

John P. Roth (Performing the Duties Of) . . . . . 20 January 2017–1 June 2017

- Acting Secretrary of the Air Force, 20 January 2021– ; see bio in section IV

David L. Norquist . . . . . 2 June 2017–30 July 2019

- Deputy Secretary of Defense, 31 July 2019–present; see bio in section III

Elaine A. McCusker (Acting) . . . . . 31 July 2019–26 June 2020

- Deputy Under Secretary of Defense (Comptroller), 2017–2020

Thomas W. Harker (Performing the Duties Of) . . . . . 27 June 2020–20 January 2021

- Acting Secretary of the Navy, 2021; see bio in section IV

Douglas Glenn (Performing the Duties Of) . . . . . 20 January 2021–Present

- Deputy Chief Financial Officer, 2020–

## Principal Deputy Under Secretary of Defense (Comptroller/CFO)

Position established by law as one of five Principal Deputy Under Secretary of Defense positions in NDAA for FY 2010, PL 111-84 (28 October 2009).

Michael J. McCord . . . . . 22 June 2010–26 June 2014

John P. Roth (Performing the Duties Of) . . . . . 27 June 2014–22 December 2015

John C. Conger . . . . . 22 December 2015–20 January 2017

Elaine A. McCusker . . . . . 2 August 2017–12 December 2017

## Deputy Under Secretary of Defense (Comptroller/CFO)

The National Defense Authorization Act for Fiscal Year 2018, PL 115-91, 12 December 2017, redesignated the position of Principal Deputy Under Secretary of Defense to Deputy Under Secretary of Defense.

Elaine A. McCusker . . . . . 12 December 2017–6 June 2020

Vacant . . . . . 27 June 2020–Present

# Personnel and Readiness

The Under Secretary of Defense (Personnel and Readiness) is the principal staff assistant and adviser to the Secretary of Defense for total force management; National Guard and reserve component affairs; health affairs; readiness and training; military and civilian personnel requirements; language training; dependent education; equal opportunity; morale, welfare, and recreation; and quality-of-life matters.

## Under Secretary of Defense (Personnel and Readiness)

The National Defense Authorization Act for Fiscal Year 1994, PL 103-160, 20 November 1993, created the position. DoD Directive 5124.02, 17 March 1994, described the position's responsibilities and mission, which included the functions of the now-abolished Assistant Secretary of Defense (Force Management and Personnel), and established authority over the Assistant Secretary of Defense (Reserve Affairs) and the Assistant Secretary of Defense (Health Affairs) (See Part VIII, Assistant Secretaries of Defense).

Edwin Dorn . . . . . 16 March 1994–7 July 1997

- Deputy director for research, Joint Center for Political and Economic Studies, 1981–1990
- Assistant Secretary of Defense (Force Management and Personnel), 1993–1994

Rudy deLeon . . . . . 5 August 1997–31 March 2000

- Deputy Secretary of Defense, 31 March 2000–1 March 2001; see bio in section III

Charles L. Cragin (Acting) . . . . . 31 March 2000–23 May 2000

- Served in the U.S. Navy, 1951–1964
- Associate, Verrill & Dana, 1970–1974
- Partner, Verrill & Dana, 1974–1990
- Assistant Secretary of Defense (Reserve Affairs), 1998–2001

Bernard D. Rostker . . . . . 23 May 2000–19 January 2001

- Director, Selective Service System, 1979–1981
- Assistant Secretary of the Navy, 1994–1998
- Under Secretary of the Army, 1998–2000

Charles L. Cragin (Acting) . . . . . 20 January 2001–31 May 2001

David S. C. Chu . . . . . 1 June 2001–20 January 2009

- Served in the U.S. Army, 1968–1970
- Director of Program Analysis and Evaluation, 1981–1988
- Assistant Secretary of Defense (Program Analysis and Evaluation), 1988–1993
- Director, RAND Washington Office, 1994–1998

Gail McGinn (Performing the Duties Of) . . . . . 21 January 2009–8 February 2010

- Deputy Under Secretary of Defense (Plans), 2002–2010

Clifford L. Stanley . . . . . 9 February 2010–26 October 2011

- Served in the U.S. Marine Corps, 1969–2002
- President, Scholarship America, 2004–2009

Jo Ann Rooney (Acting) . . . . . 27 October 2011–24 May 2012

- Chief counsel, The Lyons Companies, 1996–2002
- President, Spalding University, 2002–2010
- Principal Deputy Under Secretary of Defense (Personnel and Readiness), 2011–2012

Erin C. Conaton . . . . . 24 May 2012–31 December 2012

- Professional Staff Member, House Armed Services Committee, 2001–2010
- Under Secretary of the Air Force, 2010–2012

Jessica L. Wright . . . . . 27 June 2014–20 March 2015

- Served in the Pennsylvania Army National Guard, 1975–2010
- Assistant Secretary of Defense (Reserve Affairs), 2012–2013

Brad R. Carson (Acting) . . . . . 2 April 2015–8 April 2016

- U.S. Representative (D-OK), 2001–2005
- Under Secretary of the Army, 2014–2015

Peter Levine . . . . . 11 April 2016–20 January 2017

- Associate, Crowell & Moring, 1983–1987

- Counsel to Senator Carl Levin (D-MI), 1995–1996
- Professional Staff Member, Senate Armed Services Committee, 1996–2015
- Deputy Chief Management Officer, Department of Defense, 2015–2016

Anthony Kurta (Performing the Duties Of) . . . . . .20 January 2017–21 November 2017

- Deputy Assistant Secretary of Defense (Military Personnel Policy), 2014–2019

Robert L. Wilkie . . . . . .21 November 2017–30 March 2018

- Acting Assistant Secretary of Defense (Legislative Affairs), 2006–2009
- Assistant Secretary of Defense (Legislative Affairs), 2006–2009
- Vice president, CH2M Hill Companies Ltd., 2010–2015
- Senior Advisor, Senator Thom Tillis, 2015–2017

Stephanie Barna (Performing the Duties Of) . . . . . .30 March 2018–25 October 2018

- Acting Assistant Secretary of Defense (Readiness and Force Management), 2014–2015
- Principal Deputy Assistant Secretary of Defense (Manpower and Reserve Affairs), 2015–2016

James Stewart (Performing the Duties Of). . . . . .25 October 2018–28 December 2019

- Assistant Secretary of Defense (Manpower and Reserve Affairs), 2018–2019

Matthew P. Donovan (Performing the Duties Of) . . . . . 28 December 2019–2 March 2020

Alexis L. Ross (Performing the Duties Of) . . . . . 2 March 2020–26 March 2020

- Deputy Assistant Secretary (Strategy and Acquisition Reform), Department of the Army, 2018–2019
- Deputy Chief of Staff, Office of the Secretary of Defense, 2019–Present

Matthew P. Donovan. . . . . 26 March 2020–20 January 2021

- Professional Staff Member, Senate Armed Services Committee, 2015–2017
- Majority Policy Director, Senate Armed Services Committee, 2017
- Under Secretary of the Air Force, 2017–2019
- Acting Secretary of the Air Force, 1 June 2019–2 November 2019

Virginia Penrod (Performing the Duties Of). . . . . 20 January 2021–Present

- Acting Assistant Secretary of Defense (Manpower and Reserve Affairs), 2018; 2019–2020

## Deputy Under Secretary of Defense (Personnel and Readiness)

The National Defense Authorization Act for Fiscal Year 2002, PL 107-107, 25 December 2001, established the position.

Charles S. Abell . . . . . 14 November 2002–16 July 2003

## Principal Deputy Under Secretary of Defense (Personnel and Readiness)

DoD Directive 5124.08, 16 July 2003, added the word "Principal" to the official title.

Charles S. Abell . . . . . 16 July 2003–January 2006

Michael L. Dominguez . . . . . 11 July 2006–20 January 2009

William J. Carr (Acting) . . . . . January 2009–December 2010

Jo Ann Rooney . . . . . 2 June 2011–24 May 2012

Laura Junor . . . . . 31 July 2014–May 2015

## Deputy Under Secretary of Defense (Personnel and Readiness)

Section 906 of the National Defense Authorization Act for Fiscal Year 2018, PL 115-91, 12 December 2017, and codified at section 137(a) of United States Code Title 10, retitled the position to Deputy Under Secretary of Defense (Personnel and Readiness). DoD Directive 5124.08, 3 April 2020, updated the responsibilities, relationships, and authorities of the position and documented the name change to Deputy Under Secretary of Defense (Personnel and Readiness).

William G. Bushman (Performing the Duties Of) . . . . . 29 June 2019–20 January 2021

Julie Blanks (Performing the Duties Of) . . . . . 20 January 2021–Present

# Intelligence and Security

The Under Secretary of Defense (Intelligence and Security) is the principal staff assistant and adviser to the Secretary and Deputy Secretary of Defense for intelligence, counterintelligence, security, sensitive activities, and related matters.

## Under Secretary of Defense (Intelligence)

The Bob Stump National Defense Authorization Act for Fiscal Year 2003, P.L. 107-314, 2 December 2002, established this position. DoD Directive 5143.01, 24 October 2014, detailed the position's responsibilities, functions, relationships, and authorities.

Stephen A. Cambone. . . . . 10 March 2003–31 December 2006

- Director, Strategic Defense Policy, Office of the Under Secretary of Defense (Policy), 1990–1993
- Senior fellow, Center for Strategic and International Studies, 1993–1998
- Director of research, Institute for National Strategic Studies, National Defense University, 1998–2000
- Principal Deputy Under Secretary of Defense (Policy), 2001–2002

James Clapper . . . . . 15 April 2007–9 August 2010

- Served in the U.S. Marine Corps and U.S. Air Force, 1963–1995
- Director, Defense Intelligence Agency, 1991–1995
- Director, National Geospatial-Intelligence Agency, 2001–2006
- Director of National Intelligence, 2010–2017

Michael G. Vickers (Acting). . . . . 28 January 2011–17 March 2011

Michael G. Vickers . . . . . 17 March 2011–30 April 2015

- Served in the U.S. Army, 1973–1986
- Senior vice president, Center for Strategic and Budgetary Assessments, 1996–2007
- Assistant Secretary of Defense (Special Operations/Low-Intensity Conflict and Interdependent Capabilities), 2007–2011

Marcel Lettre (Acting) . . . . . 1 May 2015–16 December 2015

Marcel Lettre. . . . . 5 February 2016–20 January 2017

- Special Assistant to the Secretary of Defense, 2011–2013
- Principal Deputy Under Secretary of Defense (Intelligence), 2013–2015
- Acting Under Secretary of Defense (Intelligence), 1 May 2015–16 December 2015

Todd Lowery (Performing the Duties Of) . . . . . 20 January 2017–1 June 2017

- Senior Advisor to the Under Secretary of Defense (Intelligence) 2011–2014
- Performed the Duties of Principal Deputy Under Secretary of Defense (Intelligence), 2015–2017

Kari A. Bingen (Acting) . . . . . 2 June 2017–21 November 2017

- Policy Director, House Armed Services Committee, 2013–2017
- Principal Deputy Under Secretary of Defense (Intelligence), 2 June 2017–20 December 2019

Joseph D. Kernan . . . . . .21 November 2017–20 December 2019

- Served in the U.S. Navy, 1981–2013
- Deputy Commander, U.S. Southern Command, 2011–2013
- Vice president, SAP National Security Services Inc., 2013–2017

## Under Secretary of Defense (Intelligence and Security)

Section 1621(a)(1) of PL 116-92, the National Defense Authorization Act for Fiscal Year 2020, 20 December 2019, redesignated the position as the Under Secretary of Defense (Intelligence and Security). DoD Directive 5143.01, incorporating Change 2, 6 April 2020, updated the position's description and acknowledged the name change to Under Secretary of Defense (Intelligence and Security).

Joseph D. Kernan . . . . . .20 December 2019–10 November 2020

Ezra Cohen-Watnick (Acting). . . . . .10 November 2020–20 January 2021

- Acting Assistant Secretary of Defense (Special Operations and Low-Intensity Conflict), 2020

David M. Taylor (Performing the Duties Of) . . . . . 20 January 2021–Present

- Director for Defense Intelligence (Intelligence and Security Programs and Resources)

## Principal Deputy Under Secretary of Defense (Intelligence)

The National Defense Authorization Act for Fiscal Year 2010, PL 111-84, 28 October 2009, established this position as one of five Principal Deputy Under Secretaries of Defense.

Thomas A. Ferguson . . . . . April 2007–September 2013

Marcel Lettre. . . . . .1 November 2013–5 February 2016

Todd Lowery (Performing the Duties Of) . . . . . 5 February 2016–2 June 2017

Kari A. Bingen . . . . . 2 June 2017–12 December 2017

## Deputy Under Secretary of Defense (Intelligence)

Section 906 of the National Defense Authorization Act for Fiscal Year 2018, PL 115-91, 12 December 2017, and codified at section 137(a) of United States Code Title 10, retitled the position to Deputy Under Secretary of Defense.

Kari A. Bingen . . . . . 12 December 2017–20 December 2019

## Deputy Under Secretary of Defense (Intelligence and Security)

Section 1621(b)(1) of PL 116-92, the National Defense Authorization Act for Fiscal Year 2020, 20 December 2019, redesignated the position as the Deputy Under Secretary of Defense (Intelligence and Security).

Kari A. Bingen . . . . . 20 December 2019–10 January 2020

Ralph Cacci (Performing the Duties Of) . . . . . 10 January 2020–20 January 2021

David M. Taylor (Performing the Duties Of) . . . . . 20 January 2021–Present

# VI. Specified Officials

Congress has created several positions over time that today fall in rank between the Under Secretaries of Defense and Assistant Secretaries of Defense. These positions are all presidentially appointed, Senate-confirmed (PAS) and report directly to the Secretary and Deputy Secretary of Defense.

## Cost Assessment and Program Evaluation

The Weapons Systems Acquisition Reform Act (WSARA) of 2009 established the Director of Cost Assessment and Program Evaluation (CAPE). The origins of the office date to 1961 with the establishment of the Office of Systems Analysis, which became the Office of Program Analysis and Evaluation in 1973. The Director is the principal staff assistant and adviser to the Secretary of Defense and other senior Defense officials for independent cost assessment and program evaluation, including review of cost estimates and analysis of alternatives to support military acquisition decisions.

### Assistant Secretary of Defense (Systems Analysis)

DoD Directive 5141.1, 17 September 1965, established the position of Assistant Secretary of Defense (Systems Analysis).

Alain C. Enthoven. . . . . 10 September 1965–20 January 1969

Ivan Selin (Acting) . . . . . 31 January 1969–30 January 1970

Gardiner L. Tucker . . . . . 30 January 1970–30 March 1973

### Director of Defense Program Analysis and Evaluation

By administrative action, on 11 April 1973, Secretary of Defense Elliot Richardson announced the position title changed to Director of Defense Program and Evaluation.

Leonard Sullivan. . . . . 21 May 1973–11 February 1974

### Assistant Secretary of Defense (Program Analysis and Evaluation)

Position title changed to Assistant Secretary of Defense (Program Analysis and Evaluation) on 11 February 1974. The responsibilities and mission were described in DoD Directive 5141.1, 29 March 1974.

Leonard Sullivan. . . . . 11 February 1974–23 February 1976

Edward C. Aldridge Jr. (Acting) . . . . . 23 February 1976–18 May 1976

### Director for Planning and Evaluation

On 18 May 1976 Secretary of Defense Donald Rumsfeld eliminated the position of Assistant Secretary of Defense (Program Analysis and Evaluation) and in its place established a Director for Planning and Evaluation.

Edward C. Aldridge Jr. . . . . 18 May 1976–11 March 1977

## Assistant Secretary of Defense (Program Analysis and Evaluation)

On 28 April 1977, the position of Director for Planning and Evaluation became Assistant Secretary of Defense (Program Analysis and Evaluation). DoD Directive 5141.1, 29 November 1978, detailed the position's responsibilities and mission.

Russell Murray II . . . . . 28 April 1977–20 January 1981

## Director, Program Analysis and Evaluation

By administrative action, Secretary of Defense Caspar Weinberger downgraded the position of Assistant Secretary of Defense (Program Analysis and Evaluation) to Director of Program Analysis and Evaluation in May 1981.

David S. C. Chu . . . . . 19 May 1981–13 July 1988

## Assistant Secretary of Defense (Program Analysis and Evaluation)

The National Defense Authorization Act for Fiscal Years 1988 and 1989, PL 100-180, 4 December 1987, increased the number of Assistant Secretaries of Defense to 12 until 20 January 1989. Position redesignated Assistant Secretary of Defense (Program Analysis and Evaluation) on 13 July 1989.

David S. C. Chu . . . . . 13 July 1988–20 January 1993

## Director of Program Analysis and Evaluation

By administrative action, Secretary of Defense Les Aspin downgraded the position of Assistant Secretary of Defense (Program Analysis and Evaluation) to Director, Program Analysis and Evaluation in 1993.

William J. Lynn III . . . . . 25 June 1993–19 November 1997

Robert R. Soule. . . . . 1 July 1998–27 April 2001

Barry D. Watts. . . . . 1 May 2001–1 July 2002

Stephen A. Cambone. . . . . 1 July 2002–7 March 2003

Kenneth J. Krieg . . . . . 23 July 2003–6 June 2005

Bradley M. Berkson . . . . . 6 June 2005–3 April 2009

## Director, Cost Assessment and Program Evaluation

The Weapons Systems Acquisition Reform Act (WSARA), P.L. 111-23, 22 May 2009, established the Director, Cost Assessment and Program Evaluation (CAPE) and transferred the staff of the former Program Analysis and Evaluation office to CAPE. The Under Secretary of Defense (Acquisition, Technology, and Logistics) issued Directive-Type Memorandum 09-027 on 4 December 2009 to further implement those select requirements of WSARA applicable to the Director, Cost Assessment and Program Evaluation.

Christine H. Fox . . . . . 30 September 2009–28 June 2013

Jamie Morin . . . . . 25 June 2014–20 January 2017

Robert Daigle . . . . . 20 January 2017–18 May 2019

E. Y. (Yisroel) Brumer (Acting) . . . . . 18 May 2019–16 August 2019

John E. Whitley (Acting) . . . . . 16 August 2019–13 March 2020

John E. Whitley (Performing the Duties Of) . . . . . 13 March 2020–4 May 2020

Joseph Nogueira (Acting) . . . . . 4 May 2020–Present

## General Counsel of the Department of Defense

Position originated as the Assistant Secretary of Defense (Legal and Legislative Affairs), one of three Special Assistants to the Secretary of Defense authorized by the National Security Act of 1947, PL 80-253, 26 July 1947. Reorganization Plan Number 6, 30 June 1953, established the position by title. DoD Directive 5145.01, 24 August 1953, established positional responsibilities and mission. The General Counsel serves as the chief legal officer of the Department of Defense, advising both the Secretary and Deputy Secretary of Defense on all legal matters and services. The General Counsel also develops the Department's legislative program, establishes policy on specific legal problems, maintains the repository for all international agreements of the Department, and serves as Director of the Defense Legal Services Agency.

### General Counsel

H. Struve Hensel . . . . . 17 August 1953–4 March 1954

Wilber M. Brucker . . . . . 23 April 1954–20 July 1955

Mansfield D. Sprague . . . . . 6 October 1955–27 February 1957

Robert Dechert . . . . . 28 February 1957–15 July 1959

J. Vincent Burke Jr. . . . . 14 September 1959–20 January 1961

Cyrus R. Vance . . . . . 29 January 1961–30 June 1962

John T. McNaughton . . . . . 5 July 1962–25 June 1964

Paul C. Warnke . . . . . 3 October 1966–31 July 1967

Leonard Niederlehner (Acting) . . . . . 1 August 1967–19 August 1970

J. Fred Buzhardt Jr. . . . . 20 August 1970–4 January 1974

Martin R. Hoffmann . . . . . 14 March 1974–5 August 1975

Leonard Niederlehner (Acting) . . . . . 6 August 1975–1 January 1976

Richard A. Wiley . . . . . 2 January 1976–15 January 1977

Deanne C. Siemer . . . . . 28 April 1977–15 October 1979

Togo D. West Jr. . . . . 1 February 1980–20 January 1981

William H. Taft IV . . . . . 2 April 1981–2 February 1984

Chapman B. Cox . . . . . 3 May 1984–16 December 1985

H. Lawrence Garrett III . . . . . 5 February 1986–6 August 1987

Kathleen A. Buck . . . . . 12 November 1987–30 December 1988

Terrence O'Donnell . . . . . 30 October 1989–6 March 1992

David S. Addington. . . . . 12 August 1992–20 January 1993

Jamie S. Gorelick . . . . . 5 May 1993–17 March 1994

Judith A. Miller . . . . . 29 September 1994–7 November 1999

Douglas A. Dworkin . . . . . 14 June 2000–19 January 2001

William J. Haynes II . . . . . 24 May 2001–10 March 2008

Jeh C. Johnson . . . . . 9 February 2009–31 December 2012

Robert Taylor (Acting) . . . . . 1 January 2013–27 October 2013

Stephen W. Preston . . . . . 28 October 2013–1 June 2015

Jennifer M. O'Connor. . . . . 12 June 2016–20 January 2017

Paul S. Koffsky (Performing the Duties Of). . . . . 20 January 2017–August 2017

William S. Castle (Acting) . . . . . August 2017–13 July 2018

Paul C. Ney Jr. . . . . 13 July 2018–20 January 2021

Paul S. Koffsky (Performing the Duties Of). . . . . 20 January 2021–Present

## Inspector General of the Department of Defense

The Department of Defense Authorization Act, 1983, PL 97-252, 8 September 1982, and DoD Directive 5106.1, 14 March 1983, established the Office of the Department of Defense Inspector General. The Inspector General's office replaced the office of Assistant to the Secretary of Defense for Review and Oversight, established in April 1981 to check fraud, waste, and abuse in procurement. That position and the Defense Audit Service, created in 1976, were dissolved when the Office of the Inspector General began operations in May 1983.

The Inspector General is an independent official who coordinates policies and makes recommendations to further economy and efficiency in administration. The Inspector General keeps the Secretary of Defense and Congress informed about problems relating to the administration of programs and the possibility of corrective action following investigation.

### Inspector General

Joseph H. Sherick . . . . . 2 May 1983–3 June 1986

Derek Vander Schaaf (Acting) . . . . . 3 June 1986–13 November 1987

June Gibbs Brown. . . . . 13 November 1987–20 October 1989

Derek Vander Schaaf (Acting) . . . . . 20 October 1989–28 November 1989

Susan J. Crawford . . . . . 28 November 1989–19 November 1991

Derek Vander Schaaf (Acting) . . . . . 19 November 1991–28 February 1995

Eleanor J. Hill . . . . . 1 March 1995–30 April 1999

Donald Mancuso (Acting). . . . . 1 May 1999–26 January 2000

Joseph E. Schmitz . . . . . 2 April 2002–9 September 2005

Claude M. Kicklighter . . . . . 30 April 2007–2 July 2008

Gordon S. Heddell (Acting) . . . . . .2 July 2008–10 July 2009
Gordon S. Heddell . . . . . .10 July 2009–24 December 2011
Lynne M. Halbrooks (Acting). . . . . 25 December 2011–21 June 2012
Jon T. Rymer . . . . . 17 September 2013–8 January 2016
Glenn A. Fine (Acting) . . . . . 10 January 2016–October 2019
Glenn A. Fine (Performing the Duties Of) . . . . . October 2019–7 April 2020
Sean P. O'Donnell (Acting). . . . . 8 April 2020–Present

# VII. Assistant Secretaries of Defense

The number, titles, and duties of the Assistant Secretaries, with or without specific statutory designation, have changed over time in accordance with both congressional legislation and Department of Defense directives. The current Assistant Secretary positions are listed alphabetically by title, with their direct lineal predecessor positions (if any) listed chronologically. Former Assistant Secretary positions in a direct lineage leading to an Under Secretary position are listed with those Under Secretaries (see section VI).

## Acquisition

Section 906(b) of the National Defense Authorization Act for Fiscal Year 2010, PL 111-84, 28 October 2009, established this position to serve as the principal adviser to the Secretary of Defense and Under Secretary of Defense (Acquisition, Technology, and Logistics) on matters relating to acquisition.

### Assistant Secretary of Defense (Acquisition)

Katrina G. McFarland (Acting). . . . . 1 October 2011–24 May 2012

Katrina G. McFarland . . . . . 24 May 2012–20 January 2017

Dyke Weatherington (Performing the Duties Of) . . . . . 20 January 2017–14 December 2017

James A. MacStravic (Acting) . . . . . 14 December 2017–18 February 2018

Kevin M. Fahey . . . . . 18 February 2018–20 January 2021

Dyke Weatherington (Performing the Duties Of) . . . . . 20 January 2021–Present

## Health Affairs

### Chairman, Armed Forces Medical Advisory Committee

In November 1948, Secretary of Defense James Forrestal established the Armed Forces Medical Advisory Committee, to be headed by a Chairman.

Dr. Charles P. Cooper . . . . . December 1948–January 1951

### Chairman, Armed Forces Medical Policy Council

On 2 January 1951, Secretary of Defense George Marshall issued a directive creating the Armed Forces Medical Policy Council, to be headed by a Chairman. This directive abolished the Armed Forces Medical Advisory Committee.

Dr. Richard L. Meiling . . . . . 5 January 1951–30 June 1951

Dr. William R. Lovelace . . . . . 1 July 1951–1 April 1952

Dr. Melvin A. Casberg . . . . . 1 April 1952–1 April 1953

## Assistant to the Secretary of Defense (Health and Medical)

DoD Directive 5136.4, 1 April 1953, created this position and also abolished the Armed Forces Medical Policy Council.

Dr. Melvin A. Casberg . . . . . 1 April 1953–2 August 1953

## Assistant Secretary of Defense (Health and Medical)

DoD Directive 5105.1, 30 June 1953, created the Assistant Secretary of Defense (Health and Medical).

Secretary of Defense Robert McNamara, through the Secretary's authority under the Department of Defense Reorganization Act of 1958, PL 85-599, 6 August 1958, abolished the position of Assistant Secretary of Defense (Health and Medical) on 31 January 1961, and transferred functions to the Assistant Secretary of Defense (Manpower).

Dr. Melvin A. Casberg . . . . . 3 August 1953–27 January 1954

Dr. Frank B. Berry . . . . . 28 January 1954–31 January 1961

## Assistant Secretary of Defense (Health and Environment)

Position established on 23 June 1970 by DoD Directive 5136.1 after PL 91-121, 19 November 1969, designated an Assistant Secretary position for health affairs. On 22 January 1976 the position title changed to Assistant Secretary of Defense (Health Affairs).

Dr. Louis M. Rousselot . . . . . 22 July 1970–1 July 1971

Dr. Richard S. Wilbur . . . . . 27 July 1971–1 September 1973

Dr. James R. Cowan . . . . . 19 February 1974–1 March 1976

Vernon McKenzie (Acting). . . . . 2 March 1976–8 March 1976

## Assistant Secretary of Defense (Health Affairs)

The Assistant Secretary is responsible for overall supervision of the health and medical affairs of DoD. Serves as the principal staff assistant and adviser to the Secretary of Defense for all DoD health policies, programs, and activities, exercising oversight of all DoD health resources. Reports to the Under Secretary of Defense for Personnel and Readiness.

Dr. Robert N. Smith . . . . . 30 August 1976–7 January 1978

Vernon McKenzie (Acting). . . . . 8 January 1978–14 August 1979

Dr. John Moxley III. . . . . 14 September 1979–9 August 1981

Dr. John Beary (Acting) . . . . . 10 August 1981–24 September 1983

Vernon McKenzie (Acting). . . . . 25 September 1983–17 November 1983

Dr. William Mayer . . . . . 18 November 1983–21 April 1989

Dr. Enrique Mendez . . . . . 5 March 1990–20 January 1993

Dr. Edward D. Martin (Acting). . . . . 20 January 1993–23 March 1994

Dr. Stephen C. Joseph . . . . . 23 March 1994–31 March 1997

Dr. Edward D. Martin (Acting) . . . . . 1 April 1997–26 May 1998

Dr. Sue Bailey . . . . . 26 May 1998–10 August 2000

Dr. William Winkenwerder Jr. . . . . 29 October 2001–12 April 2007

Dr. S. Ward Casscells . . . . . 16 April 2007–29 April 2009

Dr. Charles Rice (Performing the Duties Of) . . . . . 21 March 2010–6 September 2010

Dr. Jonathan Woodson . . . . . 10 January 2011–1 May 2016

Dr. David Smith (Performing the Duties Of) . . . . . 20 January 2017–23 August 2017

Thomas P. McCaffery (Acting) . . . . . 23 August 2017–5 August 2019

Thomas P. McCaffery . . . . . 5 August 2019–20 January 2021

Dr. Paul Cordts (Performing the Duties Of) . . . . . 20 January 2021–Present

## Homeland Defense and Global Security

### Assistant Secretary of Defense (Homeland Defense)

The Bob Stump National Defense Authorization Act for Fiscal Year 2003, PL 107-314, 2 December 2002, created the position of Assistant Secretary of Defense (Homeland Defense), reporting to the Under Secretary of Defense (Policy). The Assistant Secretary oversees Department of Defense homeland defense activities.

The Marine Corps called Paul F. McHale to active duty during his tenure and deployed him to Afghanistan from December 2006 until July 2007. In his absence, the Secretary of Defense never formally named an Acting Assistant Secretary in his position.

Paul F. McHale . . . . . 7 February 2003–20 January 2009

### Assistant Secretary of Defense (Homeland Defense and Americas' Security Affairs)

The September 2006 reorganization of the Office of the Under Secretary of Defense (Policy) made the Assistant Secretary for Homeland Security the Assistant Secretary of Defense (Homeland Defense and Americas' Security Affairs), connoting its responsibilities for North and South American security issues. DoD Directive 5111.13, 16 January 2009, defined the responsibilities of the position. DoD Directive 5111.13, 23 March 2018, canceled the 2009 directive and transferred responsibilities to the ASD (Homeland Defense and Global Security).

Paul N. Stockton . . . . . 1 June 2009–22 January 2013

### Assistant Secretary of Defense (Global Strategic Affairs)

A reorganization of the Office of the Under Secretary of Defense (Policy), announced in September 2006 and implemented by August 2007, created the new position of the Assistant Secretary of Defense (Global Security Affairs). Although a directive never stated the responsibilities and mission of the position, the new Assistant Secretary focused on building the defense capabilities of partners and allies, coalition affairs, technology security policy, security cooperation, counternarcotics, counterproliferation, detainee affairs, and prisoner of war/missing in action issues. DoD Directive 2060.02, 19 April

2007, described the Assistant Secretary's responsibilities for responses to weapons of mass destruction incidents. By administrative action in 2009, the position became Assistant Secretary of Defense (Global Strategic Affairs). In 2014, Secretary of Defense Chuck Hagel disestablished this position to comply with section 906 of the National Defense Authorization Act for FY 2010. He transferred the functions of the position on 9 January 2015 to the Assistant Secretary of Defense (Homeland Defense and Global Security).

Joseph A. Benkert . . . . . 23 July 2008–20 January 2009

Michael Nacht . . . . . 7 May 2009–20 May 2010

Kenneth Handelman (Acting) . . . . . 21 May 2010–1 August 2011

Madelyn R. Creedon . . . . . 2 August 2011–23 July 2014

## Assistant Secretary of Defense (Homeland Defense and Global Security)

In order to comply with section 906 of the National Defense Authorization Act for Fiscal Year 2010, PL 111-84, 28 October 2009, Secretary of Defense Chuck Hagel eliminated the position of Assistant Secretary of Defense (Global Strategic Affairs) and transferred responsibility for cyberspace, space, and countering weapons of mass destruction policies to the new Assistant Secretary of Defense (Homeland Defense and Global Security).

Eric Rosenbach . . . . . 23 September 2014–6 July 2015

Thomas F. Atkin . . . . . 5 November 2014–20 January 2017

Kenneth Rapuano . . . . . 19 June 2017–20 January 2021

Bob Salesses (Performing the Duties Of) . . . . . 20 January 2021–Present

# Indo-Pacific Security Affairs

The reorganization of the Office of the Under Secretary of Defense (Policy), announced in September 2006, resulted in the creation of the position of Assistant Secretary of Defense (Asian and Pacific Security Affairs). A Deputy Assistant Secretary of Defense under the Assistant Secretary of Defense (International Security Affairs) had performed the functions of the position prior to the reorganization. On 21 February 2019, the name of the position changed to Assistant Secretary of Defense (Indo-Pacific Security Affairs).

## Assistant Secretary of Defense (Asian and Pacific Security Affairs)

Secretary of Defense Robert Gates established this position under the authority provided to him by United States Code, Title 10, section 138.

James J. Shinn . . . . . 19 December 2007–14 November 2008

Mitchell Shivers (Acting) . . . . . 14 November 2008–20 January 2009

Wallace Gregson . . . . . 13 May 2009–1 April 2011

Peter R. Lavoy (Acting) . . . . . 2 April 2011–8 May 2012

Mark W. Lippert . . . . . 9 May 2012–24 April 2013

Peter R. Lavoy (Acting) . . . . . 1 May 2013–10 January 2014

David Shear . . . . . 17 July 2014–20 January 2017

David Helvey (Acting) . . . . . 20 January 2017–29 December 2017

Randall G. Schriver. . . . . 29 December 2017–20 February 2019

## Assistant Secretary of Defense (Indo-Pacific Security Affairs)

On 21 February 2019, David Norquist, Performing the Duties of the Deputy Secretary of Defense, approved a request from the Under Secretary of Defense (Policy) to rename the Assistant Secretary of Defense (Asian and Pacific Security Affairs) to Assistant Secretary of Defense (Indo-Pacific Security Affairs).

The Assistant Secretary of Defense (Indo-Pacific Security Affairs) serves as the principal adviser to the Under Secretary of Defense (Policy) and the Secretary of Defense on international security strategy and policy issues involving the nations and international organizations of the Asia-Pacific region. It oversees security cooperation programs and foreign military sales programs in the regions under its supervision in close cooperation with U.S. Pacific Command and U.S. Central Command. The Assistant Secretary represents the Department of Defense in interagency policy deliberations and international negotiations related to the Asia-Pacific region.

Randall G. Schriver. . . . . 21 February 2019–31 December 2019

David Helvey (Acting) . . . . . 1 January 2020–29 July 2020

David Helvey (Performing the Duties Of) . . . . . 30 July 2020–20 January 2021

David Helvey (Acting) . . . . . 20 January 2021–Present

# International Security Affairs

## Assistant to the Secretary of Defense (International Security Affairs)

Between 1947 and 1949, one of the three Special Assistants to the Secretary of Defense established by the National Security Act of 1947, PL 80-253, 26 July 1947, handled international security affairs. In 1949, the Secretary of Defense created the position of Assistant to the Secretary of Defense (International Security Affairs).

John H. Ohly . . . . . 27 March 1949–1 December 1949

Maj. Gen. James H. Burns, USA . . . . . 6 December 1949–27 August 1951

Frank C. Nash . . . . . 28 August 1951–10 February 1953

## Assistant Secretary of Defense (International Security Affairs)

Reorganization Plan Number 6, 30 June 1953, authorized six new Assistant Secretaries of Defense. The position of Assistant to the Secretary of Defense (International Security Affairs) became Assistant Secretary of Defense (International Security Affairs). The Assistant Secretary reported to the Under Secretary of Defense (Policy) when that office came into existence in 1977. The scope of the Assistant Secretary's responsibilities narrowed and changed over the years as other Assistant Secretary positions were established in the office of the Under Secretary of Defense (Policy), beginning with the Assistant Secretary of Defense (International Security Policy) in 1981.

Frank C. Nash . . . . . 11 February 1953–28 February 1954

H. Struve Hensel . . . . . 5 March 1954–30 June 1955

Gordon Gray . . . . . 14 July 1955–27 February 1957
Mansfield D. Sprague . . . . . 28 February 1957–3 October 1958
John N. Irwin II . . . . . 4 October 1958–20 January 1961
Paul H. Nitze . . . . . 29 January 1961–29 November 1963
William P. Bundy . . . . . 29 November 1963–14 March 1964
John T. McNaughton . . . . . 1 July 1964–19 July 1967
Paul C. Warnke . . . . . 1 August 1967–15 February 1969
G. Warren Nutter . . . . . 4 March 1969–30 January 1973
Lawrence Eagleburger (Acting) . . . . . 31 January 1973–10 May 1973
Robert C. Hill . . . . . 11 May 1973–5 January 1974
Ray Peet (Acting) . . . . . 6 January 1974–1 April 1974
Amos A. Jordan (Acting) . . . . . 2 April 1974–4 June 1974
Robert F. Ellsworth . . . . . 5 June 1974–22 December 1975
Amos A. Jordan (Acting) . . . . . 23 December 1975–5 May 1976
Eugene V. McAuliffe . . . . . 6 May 1976–1 April 1977
David E. McGiffert . . . . . 4 April 1977–20 January 1981
Francis J. West Jr. . . . . 4 April 1981–1 April 1983
Richard L. Armitage (Acting) . . . . . 2 April 1983–5 June 1983
Richard L. Armitage . . . . . 5 June 1983–5 June 1989
Henry S. Rowen . . . . . 26 June 1989–31 July 1991
James R. Lilley . . . . . 12 December 1991–20 January 1993

## Assistant Secretary of Defense (Regional Security Affairs)

DoD Directive 5111.7, 6 July 1993, established the Assistant Secretary of Defense (Regional Security Affairs), which received some functions from the abolished position of Assistant Secretary of Defense (International Security Affairs). The title of this position reverted to Assistant Secretary of Defense (International Security Affairs) on 11 April 1994.

Charles Freeman . . . . . 6 July 1993–11 April 1994

## Assistant Secretary of Defense (International Security Affairs)

Charles Freeman . . . . . 11 April 1994–14 September 1994
Joseph S. Nye Jr. . . . . 15 September 1994–16 December 1995
Franklin D. Kramer . . . . . 29 March 1996–16 February 2001
Peter W. Rodman . . . . . 16 July 2001–2 March 2007
Mary Beth Long (Acting) . . . . . 2 March 2007–21 December 2007

Mary Beth Long . . . . . 21 December 2007–20 January 2009

Alexander R. Vershbow . . . . . 7 April 2009–10 February 2012

Joseph McMillan (Acting) . . . . . 11 February 2012–23 May 2012

Derek H. Chollet . . . . . 24 May 2012–16 January 2015

Elissa S. Slotkin (Acting) . . . . . 19 January 2015–20 January 2017

Robert Story Karem . . . . . 2 June 2017–4 November 2018

Kathryn Wheelbarger (Performing the Duties Of) . . . . . 5 November 2018–4 July 2020

Michael C. Ryan (Performing the Duties Of) . . . . . 5 July 2020–31 August 2020

Michael Cutrone (Performing the Duties Of) . . . . . 1 September 2020–20 January 2021

Laura Cooper (Performing the Duties Of) . . . . . 20 January 2021–9 February 2021

Dr. Mara Karlin (Acting) . . . . . 9 February 2021–Present

## Legislative Affairs

### Special Assistant (Legal and Legislative Affairs)

One of the three Special Assistants to the Secretary of Defense established by the National Security Act of 1947, PL 80-253, 26 July 1947. Handled legal and legislative affairs between 1947 and 1949.

Marx Leva . . . . . 18 September 1947–11 September 1949

### Assistant Secretary of Defense (Legal and Legislative Affairs)

Position assigned to one of three Assistant Secretaries authorized by the 1949 amendments to the National Security Act, PL 81-216, 10 August 1949, and retitled Assistant Secretary of Defense (Legal and Legislative Affairs).

Position abolished by Reorganization Plan Number 6, 30 June 1953, and functions divided and transferred to the General Counsel and the Assistant Secretary of Defense (Legislative and Public Affairs). See section IX, Principal Staff Assistants, Public Affairs.

Marx Leva . . . . . 12 September 1949–1 May 1951

Daniel K. Edwards . . . . . 3 May 1951–19 November 1951

Charles A. Coolidge . . . . . 20 November 1951–31 December 1952

### Assistant to the Secretary of Defense (Legislative Affairs)

Position created by Deputy Secretary of Defense Reuben B. Robertson Jr. with a memorandum on 21 February 1957.

Clarence J. Hauck Jr. . . . . 1 April 1957–1 April 1959

George W. Vaughan . . . . . 1 April 1959–1 March 1960

James D. Hittle . . . . . 1 March 1960–1 November 1960

Norman S. Paul . . . . . 25 January 1961–30 June 1962

David E. McGiffert . . . . . 8 August 1962–30 June 1965

Jack L. Stempler . . . . . 13 December 1965–4 January 1970

Richard G. Capen Jr. . . . . 5 January 1970–1 May 1971

Rady A. Johnson . . . . . 2 May 1971–10 March 1973

George L.J. Dalferes (Acting) . . . . . 17 March 1973–17 April 1973

## Assistant Secretary of Defense (Legislative Affairs)

By administrative action, Secretary of Defense Elliot Richardson elevated the position of Assistant to the Secretary of Defense (Legislative Affairs) to Assistant Secretary of Defense (Legislative Affairs) on 11 April 1973.

John O. Marsh . . . . . 17 April 1973–15 February 1974

John M. Maury . . . . . 12 April 1974–28 February 1976

William K. Brehm . . . . . 19 March 1976–20 January 1977

## Assistant to the Secretary of Defense (Legislative Affairs)

By administrative action, Secretary of Defense Harold Brown redesignated the position of Assistant Secretary of Defense (Legislative Affairs) as Assistant to the Secretary of Defense (Legislative Affairs) on 23 March 1977.

Jack L. Stempler . . . . . 23 March 1977–19 January 1981

## Assistant Secretary of Defense (Legislative Affairs)

By administrative action, Secretary of Defense Caspar Weinberger reestablished the position of Assistant Secretary of Defense (Legislative Affairs). The Department of Defense issued Directive 5142.1 on 2 July 1982 describing the responsibilities and mission.

Russell A. Rourke . . . . . 6 May 1981–8 December 1985

M.D.B. Carlisle . . . . . 4 August 1986–28 April 1989

David J. Gribbin III . . . . . 22 May 1989–18 January 1993

## Assistant to the Secretary of Defense (Legislative Affairs)

By administrative action, Secretary of Defense Les Aspin downgraded the position of Assistant Secretary of Defense (Legislative Affairs) to an Assistant to the Secretary of Defense (Legislative Affairs).

Sandra K. Stuart . . . . . 1 August 1993–15 September 1994

## Assistant Secretary of Defense (Legislative Affairs)

The National Defense Authorization Act for Fiscal Year 1994, PL 103-160, 30 November 1993, gave statutory standing to the position of Assistant Secretary of Defense (Legislative Affairs). This is the principal staff assistant to the Secretary of Defense for DoD relations with members of Congress, the liaison for testimony at congressional hearings, and the coordinator of the Department's legislative program.

Sandra K. Stuart . . . . . 15 September 1994–27 February 1999

John K. Veroneau (Acting) . . . . . .2 March 1999–10 November 1999

John K. Veroneau . . . . . .10 November 1999–16 February 2001

Powell A. Moore . . . . . 4 May 2001–1 December 2004

Daniel B. Stanley (Acting) . . . . . 1 December 2004–30 June 2005

Daniel B. Stanley . . . . . 30 June 2005–1 January 2006

Robert L. Wilkie (Acting) . . . . . 31 January 2006–29 September 2006

Robert L. Wilkie . . . . . 29 September 2006–20 January 2009

Elizabeth L. King . . . . . 7 May 2009–31 December 2014

Michael J. Stella (Acting) . . . . . 2 January 2015–1 April 2015

Stephen Hedger . . . . . .1 April 2015–1 July 2016

Tressa Guenov (Acting) . . . . . .1 July 2016–20 January 2017

Pete Giambastiani (Acting) . . . . . .20 January 2017–31 July 2017

Robert R. Hood . . . . . 1 August 2017–24 July 2020

Ann T. Johnson (Acting) . . . . . .27 July 2020–20 January 2021

Ryan Reilly (Performing the Duties Of) . . . . . .20 January 2021–9 February 2021

Louis Lauter (Acting) . . . . . 9 February 2021–Present

## Manpower and Reserve Affairs

### Assistant Secretary of Defense (Administration and Public Affairs)

Position established as one of the three Assistant Secretary posts authorized by the National Security Act Amendments of 1949, PL 81-216, 10 August 1949.

Paul H. Griffith . . . . . 12 September 1949–15 November 1950

### Assistant Secretary of Defense (Manpower and Personnel)

Secretary of Defense George C. Marshall established this position in late 1950 when he abolished the position of Assistant Secretary of Defense (Administration and Public Affairs).

Anna M. Rosenberg . . . . . .15 November 1950–20 January 1953

John A. Hannah . . . . . .11 February 1953–31 July 1954

Carter L. Burgess . . . . . .24 September 1954–September 1955

### Assistant Secretary of Defense (Manpower, Personnel and Reserve)

On 22 September 1955, Secretary of Defense Charles Wilson redesignated the position of Assistant Secretary of Defense (Manpower and Personnel) as Assistant Secretary of Defense (Manpower, Personnel, and Reserve).

Carter L. Burgess . . . . . September 1955–22 January 1957

William H. Francis . . . . . 19 April 1957–24 May 1958

Charles O. Finucane . . . . . .15 July 1958–19 January 1961

## Assistant Secretary of Defense (Manpower and Reserve Affairs)

The Reserve Forces Bill of Rights and Vitalization Act, PL 90-168, 1 January 1968, changed the title to Assistant Secretary of Defense (Manpower and Reserve Affairs).

Alfred B. Fitt. . . . . .1 January 1968–20 February 1969

Roger T. Kelley. . . . . 3 March 1969–1 June 1973

Carl W. Clewlow (Acting) . . . . . 1 June 1973–1 September 1973

William K. Brehm. . . . . 1 September 1973–18 March 1976

David P. Taylor . . . . . .2 July 1976–12 February 1977

## Assistant Secretary of Defense (Manpower, Reserve Affairs and Logistics)

DoD Directive 5124.1, 20 April 1977, mandated that the Assistant Secretary of Defense (Manpower, Reserve Affairs, and Logistics) assume all functions of the Assistant Secretary of Defense (Manpower and Reserve Affairs) and Assistant Secretary of Defense (Installations and Logistics). See section X, Former and Disestablished Positions; Supply, Logistics, and Installations.

John P. White . . . . . 12 May 1977–31 October 1978

Robert B. Pirie Jr. . . . . 17 June 1979–20 January 1981

Lawrence J. Korb . . . . . 4 May 1981–12 January 1984

## Assistant Secretary of Defense (Manpower, Installations and Logistics)

The Department of Defense Authorization Act, 1984, PL 98-94, 24 September 1983, changed the title of Assistant Secretary of Defense (Manpower, Reserve Affairs, and Logistics) to Assistant Secretary of Defense (Manpower, Installations, and Logistics). The reserve affairs functions transferred to the Assistant Secretary of Defense (Reserve Affairs) on 1 October 1983, and installations and logistics functions transferred to the new Assistant Secretary of Defense (Acquisition and Logistics), which was established 5 July 1985.

Lawrence J. Korb . . . . . .12 January 1984–5 July 1985

## Assistant Secretary of Defense (Force Management and Personnel)

DoD Directive 5124.2, 13 March 1985, established the position with a new title, Assistant Secretary of Defense (Force Management and Personnel). The position assumed manpower duties only on 5 July 1985.

The National Defense Authorization Act for Fiscal Year 1994, PL 103-160, 30 November 1993, abolished the position of Assistant Secretary of Defense (Force Management and Personnel) and created the position of Under Secretary of Defense (Personnel and Readiness). DoD Directive 5124.2, 17 March 1994, spelled out the Under Secretary's duties, including authority over the Assistant Secretaries for Health Affairs and Reserve Affairs.

Lawrence J. Korb . . . . . 5 July 1985–31 August 1985

Chapman B. Cox . . . . . 7 December 1985–8 July 1987

Grant S. Green . . . . . 3 February 1988–5 March 1989

Christopher Jehn . . . . . 20 November 1989–20 January 1993

Edwin Dorn . . . . . 2 July 1993–16 March 1994

## Assistant Secretary of Defense (Force Management Policy)

By administrative authority, Secretary of Defense William Perry established the Assistant Secretary of Defense (Force Management) on 7 July 1994. DoD Directive 5124.5, 31 October 1994, changed the title to Force Management Policy. The new Deputy Under Secretary of Defense (Personnel and Readiness) took office in November 2002, abolishing this position.

Frederick F.Y. Pang . . . . . 11 October 1994–15 November 1997

Francis M. Rush Jr. (Acting) . . . . . 15 November 1997–12 November 1999

Alphonso Maldon Jr. . . . . 12 November 1999–19 January 2001

Charles S. Abell . . . . . 8 May 2001–14 November 2002

## Assistant Secretary of Defense (Reserve Affairs)

Position mandated by the Department of Defense Authorization Act, 1984, PL 98-94, 24 September 1983, with functions transferred from the disestablished Assistant Secretary of Defense (Manpower, Reserve Affairs, and Logistics) on 1 October 1983. DoD Directive 5125.1, 12 January 1984, established this position's responsibilities and mission.

James H. Webb Jr. . . . . 3 May 1984–10 April 1987

Stephen M. Duncan . . . . . 26 October 1987–20 January 1993

Deborah R. Lee . . . . . 1 June 1993–11 April 1998

Charles L. Cragin (Acting) . . . . . 12 April 1998–31 May 2001

Thomas F. Hall . . . . . 9 October 2002–8 April 2009

Dennis M. McCarthy . . . . . 25 June 2009–1 June 2011

David L. McGinnis (Acting) . . . . . 1 June 2011–24 May 2012

Jessica L. Wright . . . . . 24 May 2012–31 December 2012

## Assistant Secretary of Defense (Manpower and Reserve Affairs)

The Carl Levin and Howard P. "Buck" McKeon National Defense Authorization Act for Fiscal Year 2015, PL 113-291, 19 December 2014, redesignated the position as the Assistant Secretary of Defense (Manpower and Reserve Affairs).

Todd A. Weiler . . . . . 15 May 2016–20 January 2017

Stephanie Barna (Acting) . . . . . 20 January 2017–31 July 2018

Virginia Penrod (Acting) . . . . . 31 July 2018–12 October 2018

James Stewart . . . . . .12 October 2018–28 December 2019

Virginia Penrod (Acting). . . . . .28 December 2019–25 July 2020

Virginia Penrod (Performing the Duties Of). . . . . .26 July 2020–20 January 2021

Virginia Penrod (Acting). . . . . 20 January 2021–Present

## Nuclear, Chemical, and Biological Defense Programs

### Chairman, Military Liaison Committee

The Atomic Energy Act of 1946, PL 79-585, 1 August 1946, established the Military Liaison Committee. The Secretaries of War and the Navy designated a Chairman until Congress amended the Atomic Energy Act in 1949, PL 81-347, 11 October 1949, and mandated that the President appoint a Chairman, with the advice and consent of the Senate, as well as committee members.

Lt. Gen. Lewis H. Brereton, USAF . . . . . .17 July 1947–30 March 1948

Donald F. Carpenter . . . . . .8 April 1948–21 September 1948

William Webster . . . . . 22 September 1948–30 September 1949

Robert LeBaron. . . . . 1 October 1949–1 August 1954

### Assistant to the Secretary of Defense (Atomic Energy)

From 13 April 1953, the Chairman of the Military Liaison Committee also served as Assistant to the Secretary of Defense (Atomic Energy). The National Defense Authorization Act for Fiscal Year 1987, PL 99-661, 14 November 1986, abolished the Military Liaison Committee and established the Nuclear Weapons Council, but the position of Assistant to the Secretary of Defense (Atomic Energy) continued. The National Defense Authorization Act for Fiscal Years 1988 and 1989, PL 100-180, 4 December 1987, formally established the position.

Herbert B. Loper . . . . . 9 August 1954–14 July 1961

Gerald W. Johnson . . . . . 11 August 1961–15 September 1963

William J. Howard . . . . . 2 January 1964–15 June 1966

Carl Walske . . . . . .3 October 1966–15 April 1973

Donald R. Cotter . . . . . .16 October 1973–17 March 1978

James P. Wade Jr. . . . . 8 August 1978–14 June 1981

James P. Wade Jr. (Acting) . . . . . 15 June 1981–5 June 1982

Richard Wagner. . . . . 6 June 1982–1 April 1986

Robert B. Barker . . . . . 18 October 1986–29 May 1992

John Birely (Acting) . . . . . .29 May 1992–6 May 1993

Harold P. Smith Jr. . . . . 1 June 1993–10 March 1996

## Assistant to the Secretary of Defense (Nuclear, Chemical and Biological Defense Programs)

The National Defense Authorization Act for Fiscal Year 1996, PL 104-106, 10 February 1996, redesignated the Assistant to the Secretary of Defense (Atomic Energy) as Assistant to the Secretary of Defense (Nuclear, Chemical, and Biological Defense Programs), effective 22 February 1996.

Harold P. Smith Jr. . . . . 11 March 1996–31 January 1998

Dale E. Klein. . . . . 15 November 2001–30 June 2006

Arthur T. Hopkins (Acting). . . . . 30 June 2006–8 July 2008

Frederick S. Celec . . . . . 8 July 2008–19 May 2009

## Assistant Secretary of Defense (Manpower)

DoD Directive 5120.27, 31 January 1961, redesignated the position as Assistant Secretary of Defense (Manpower).

Carlisle P. Runge. . . . . .17 February 1961–30 July 1962

Norman S. Paul . . . . . 8 August 1962–30 September 1965

Thomas D. Morris. . . . . 1 October 1965–31 August 1967

Alfred B. Fitt. . . . . .21 December 1967–31 December 1967

## Assistant Secretary of Defense (Nuclear, Chemical and Biological Defense Programs)

Section 905 of the Duncan Hunter National Defense Authorization Act for Fiscal Year 2009, PL 110-417, 14 October 2008, modified the status of this position to be the equivalent to that of an Assistant Secretary of Defense. Section 901 of the Ike Skelton National Defense Authorization Act for Fiscal Year 2011, PL 111-383, 4 January 2011, changed the title to Assistant Secretary of Defense.

Andrew C. Weber . . . . . 19 May 2009–17 October 2014

Arthur T. Hopkins (Acting). . . . . .1 January 2015–21 November 2017

Guy B. Roberts . . . . . .21 November 2017–2 April 2019

Alan R. Shaffer (Performing the Duties Of). . . . . 2 April 2019–20 January 2021

Dr. Brandi Vann (Performing the Duties Of) . . . . . 20 January 2021–Present

# Readiness

The Deputy Secretary of Defense established the Assistant Secretary of Defense for Readiness in a memorandum of 23 May 2011. The Assistant Secretary is responsible for developing policies, providing advice, and making recommendations to the Under Secretary of Defense (Personnel and Readiness) and the Secretary of Defense in the areas of civilian and military personnel policy, readiness, and military community and family policy. Additionally, the Assistant Secretary oversees subordinate activities, including the Department of Defense Education Activity and the Defense Commissary Agency.

## Assistant Secretary of Defense (Readiness)

Lynn C. Simpson (Performing the Duties Of) . . . . . 1 April 2010–1 April 2011

Frederick E. Vollrath . . . . . 18 April 2013–15 June 2014

Elizabeth Van Winkle (Performing the Duties Of) . . . . . 13 November 2016–29 October 2017

Veronica B. Daigle (Acting) . . . . . 29 October 2017–27 June 2019

Veronica B. Daigle . . . . . 27 June 2019–31 January 2020

Thomas A. Constable (Acting) . . . . . 1 February 2020–Present

# Space Policy

Position established by the United States Space Force Act (Subtitle D of the National Defense Authorization Act for FY 2020, PL 116-92) and implemented by the 29 October 2020 Deputy Secretary of Defense memorandum. Reporting through the Under Secretary of Defense (Policy), the Assistant Secretary of Defense (Space Policy) represents the Secretary of Defense in interagency deliberations and international discussions on space-related matters and develops, coordinates, and oversees implementation of U.S. government and Department of Defense policy on space and space warfighting.

## Assistant Secretary of Defense (Space Policy)

Justin Johnson (Performing the Duties Of). . . . . .29 October 2020–20 January 2021

John Hill (Performing the Duties Of) . . . . . 20 January 2021–Present

# Strategy, Plans, and Capabilities

A 9 January 2015 Deputy Secretary of Defense memorandum established the position of Assistant Secretary of Defense (Strategy, Plans, and Capabilities) in accordance with section 906 of the National Defense Authorization Act for Fiscal Year 2010, as amended, PL 111-84, which eliminated all non-presidentially appointed, Senate-confirmed Deputy Under Secretaries of Defense. The Assistant Secretary of Defense (Strategy, Plans, and Capabilities) replaced and assumed the responsibilities of the Deputy Under Secretary of Defense (Strategy, Plans, and Forces). The Assistant Secretary of Defense (Strategy, Plans, and Capabilities) gained responsibility for advising the Secretary of Defense and the Under Secretary of Defense (Policy) on the development of national security and defense strategy, military planning, budgeting, and various force development, force management, and corporate processes. This position also assumed responsibility for security cooperation and nuclear and missile defense policy missions that were previously managed by the Assistant Secretary of Defense (Special Operations/Low-Intensity Conflict) and Assistant Secretary of Defense (Global Strategic Affairs).

## Assistant Secretary of Defense (Strategy, Plans, and Capabilities)

Robert Scher . . . . . January 2015–January 2017

Thomas Harvey (Acting) . . . . . 20 January 2017–30 August 2018

James H. Anderson . . . . . 30 August 2018–20 July 2019

Victorino Mercado (Performing the Duties Of) . . . . . .20 July 2019–2 March 2020

James H. Anderson . . . . . 3 February 2020–8 June 2020

Victorino Mercado . . . . . 8 June 2020–20 January 2021

Amanda Dory (Performing the Duties Of) . . . . . 20 January 2021–Present

## Sustainment

The National Defense Authorization Act for Fiscal Year 2000, PL 106-65, 5 October 1999, created the position of Deputy Under Secretary of Defense for Logistics and Materiel Readiness as a second Deputy Under Secretary reporting to the Under Secretary of Defense (Acquisition, Technology, and Logistics). Congress intended to emphasize the importance of these functions by making this position the top adviser to the Secretary of Defense and the Under Secretary of Defense (Acquisition, Technology, and Logistics) on logistics and materiel readiness issues.

### Deputy Under Secretary of Defense (Logistics and Materiel Readiness)

Roger W. Kallock . . . . . 15 September 2000–19 January 2001

Diane Morales. . . . . .17 July 2001–2 January 2004

Phillip Jackson Bell. . . . . 8 August 2005–28 April 2009

### Assistant Secretary of Defense (Logistics and Materiel Readiness)

Position retitled from Deputy Under Secretary of Defense to Assistant Secretary of Defense (Logistics and Materiel Readiness) by the National Defense Authorization Act for Fiscal Year 2010, PL 111-84, 28 October 2009, as part of an overall effort to limit the number of Deputy Under Secretary positions.

Alan F. Estevez . . . . . 8 August 2011–29 October 2013

David J. Berteau . . . . . .16 December 2015–26 March 2016

Kristin French (Acting). . . . . 20 July 2016–16 October 2016

### Assistant Secretary of Defense (Sustainment)

As part of the restructuring of the acquisition, technology, and logistics functions as mandated by section 901 of the National Defense Authorization Act for Fiscal Year 2017, PL 114-328, 23 December 2016, the position of Assistant Secretary of Defense for Logistics and Materiel Readiness was replaced with the position of Assistant Secretary of Defense for Sustainment.

Robert H. McMahon . . . . . 17 October 2018–22 November 2019

Peter Potochney (Acting) . . . . . .23 November 2019–30 March 2020

William Jordan Gillis . . . . . .30 March 2020–20 January 2021

Paul Cramer (Performing the Duties Of) . . . . . 20 January 2021–Present

# VIII. Principal Staff Assistants

The following positions report directly to the Secretary and Deputy Secretary of Defense, and include Office of the Secretary of Defense Directors or equivalents. The position descriptions note whether the post is presidentially appointed, Senate-confirmed (PAS), or a Secretary of Defense appointment that does not require Senate confirmation.

## Administration

### Assistant Secretary of Defense (Administration)

By administrative action, Secretary of Defense Robert McNamara established the position of Assistant Secretary of Defense (Administration) on 1 July 1964. By administrative action, Secretary of Defense Melvin Laird redesignated this position on 3 November 1971 as the Assistant Secretary of Defense (Intelligence). The Deputy Assistant Secretary of Defense (Administration), reporting to the ASD (Comptroller), assumed all the non-intelligence, administrative functions previously assigned to the Assistant Secretary of Defense (Administration).

Solis Horwitz . . . . . 1 July 1964–29 January 1969

Robert F. Froehlke. . . . . 30 January 1969–30 June 1971

David O. Cooke (Acting) . . . . . 30 June 1971–3 November 1971

### Deputy Assistant Secretary of Defense (Administration)

David O. Cooke . . . . . 4 November 1971–23 May 1988

### Director of Administration and Management

DoD Directive 5105.53, 24 May 1988, established the office of the Director of Administration and Management to coordinate Department-wide administrative and organizational matters. This position also functioned as the Director of Washington Headquarters Services, established by DoD Directive 5110.4, 1 October 1977. The dual roles lasted until 2002 when the Director of Washington Headquarters Services became a separate position.

David O. Cooke . . . . . 24 May 1988–22 June 2002

Raymond F. DuBois (Assumed Duties) . . . . . 1 October 2002–18 June 2003

Raymond F. DuBois . . . . . 18 June 2003–1 May 2005

Michael B. Donley . . . . . 9 May 2005–21 June 2008

Michael L. Rhodes (Acting) . . . . . 21 June 2008–25 March 2010

Michael L. Rhodes . . . . . 25 March 2010–12 August 2014

### Director of Administration

DoD Directive 5230.29, 13 August 2014, changed the position of Director of Administration and Management to Director of Administration. The Secretary of Defense appoints the Director.

Michael L. Rhodes . . . . . 13 August 2014–25 January 2019

Sajeel Ahmed (Acting) . . . . . 31 January 2019–1 April 2019

## Director of Administration and Organizational Policy

On 1 April 2019, the Office of the Chief Management Officer reorganized and combined the Director of Administration and the Director for Organizational Policy and Decision Support into the Office of the Director of Administration and Organizational Policy. Reporting to the Chief Management Officer, the Director of Administration and Organizational Policy advised leadership across the Office of the Secretary of Defense on management, organizational, and administrative matters, and provided oversight of the Pentagon Force Protection Agency and Washington Headquarters Services.

Sajeel Ahmed (Acting) . . . . . 1 April 2019–6 December 2019

Thomas Muir (Acting) . . . . . 12 September 2019–18 December 2020

Thomas Muir. . . . . 18 December 2020–11 January 2021

## Director of Administration and Mangement

Reestablished by an 11 January 2021 memorandum signed by the Deputy Secretary of Defense. Received the responsibilities, functions, and resources from the Chief Management Officer's Directorate for Oversight and Compliance and Directorate of Administration and Organizational Policy. DoD Directive 5105.53, 26 February 2008, still in effect according to the 11 January 2021 memorandum, designates the Director of Administration and Management as a principal staff assistant reporting directly to the Secretary of Defense, with authority, direction, and control over the directors of the Washington Headquarters Services and the Pentagon Force Protection Agency.

Thomas Muir. . . . . 11 January 2021–Present

# Chief Information Officer

## Chief Information Officer

The Information Technology Management Reform Act of 1996 (passed as part of the NDAA for FY 1996, PL 104-106) created the position of Chief Information Officer. In 2003 the newly designated Assistant Secretary of Defense for Networks and Information Integration (see entry in part X; Former and Disestablished Positions; Command, Control, Communications, and Intelligence) assumed the duties of the Defense Department's chief information officer. An 11 January 2012 memorandum signed by the Deputy Secretary of Defense abolished the position of Assistant Secretary of Defense (Networks and Information Integration). Its authorities, responsibilities, personnel, and resources were transferred to the now-reinstituted position of Chief Information Officer, which initially did not require Senate confirmation. DoD Directive 5144.02, issued 22 April 2013, authorized the Chief Information Officer as a principal staff assistant to the Secretary of Defense, and gave the Secretary appointment authority. Section 909 of the National Defense Authorization Act for fiscal year 2018, PL 115-91, amended United States Code Title 10, section 142(a) by requiring the Chief Information Officer to be appointed by the President with the advice and consent of the Senate.

Terry Halvorsen . . . . . 21 May 2014–28 February 2017

John Zangardi (Acting). . . . . 1 March 2017–9 December 2017

Essye B. Miller (Acting). . . . . 10 December 2017–6 May 2018

Dana Deasy . . . . . 7 May 2018–20 January 2021

John Sherman (Acting) . . . . . 20 January 2021–Present

## Intelligence Oversight

Established by DoD Directive 5148.11, 1 December 1982, to replace the position of Inspector General for Intelligence, the Assistant to the Secretary of Defense for Intelligence Oversight reported directly to the Deputy Secretary of Defense and exercised oversight of all intelligence activities in the Department of Defense. DoD Directive 5148.11, 21 May 2004, designated this position a principal staff assistant and adviser to the Secretary and Deputy Secretary of Defense.

In August 2014, as part of the Secretary of Defense's reorganization efforts, the Assistant to the Secretary of Defense for Intelligence Oversight's functions and responsibilities transferred to the Deputy Chief Management Officer, and in February 2018, to the Chief Management Officer, as the Department of Defense senior intelligence oversight official.

After section 901 of the William M. "Mac" Thornberry National Defense Authorization Act for Fiscal Year 2021, PL 116-283, 2 January 2021, abolished the position of Chief Management Officer, the Deputy Secretary of Defense reestablished the position of Assistant to the Secretary of Defense for Intelligence Oversight in an 11 January 2021 memorandum. DoD Directive 5148.11, 24 April 2013, still in effect according to the 11 January 2021 memorandum, designated the Assistant to the Secretary of Defense for Intelligence Oversight as the principal staff sssistant and adviser to the Secretary and Deputy Secretary of Defense for intelligence oversight in the Defense Department, inspecting all intelligence or intelligence-related activities conducted by any Defense Department components to ensure these activities comply with federal law, executive orders, presidential directives, intelligence community directives, and Defense Department issuances.

### Assistant to the Secretary of Defense (Intelligence Oversight)

Walter Jajko. . . . . .26 March 1995–26 October 1997

George B. Lotz II . . . . . 16 August 1998–31 May 2005

William Dugan (Acting) . . . . . .September 2005–26 September 2009

Michael H. Decker . . . . . 27 September 2009–February 2014

Michael Goodroe . . . . . March 2014–August 2014

Mark Dupont. . . . . 11 January 2021–Present

## Net Assessment

### Director of Net Assessment

Position established in 1973 to serve as the principal staff assistant and adviser to the Secretary and Deputy Secretary of Defense on net assessment matters. According to Defense Directive 5111.11, the Director shall develop and coordinate net assessments of the standing, trends, and future prospects of U.S. military capabilities and military potential in comparison with those of other countries or groups of countries so as to identify emerging or future threats or opportunities for the United States.

Andrew Marshall . . . . . .16 November 1973–5 January 2015

Andrew May (Acting). . . . . 6 January 2015–12 May 2015

James H. Baker . . . . . .13 May 2015–Present

## Operational Test and Evaluation

Position established by the Department of Defense Authorization Act for Fiscal Year 1984, PL 98-94, 24 September 1983, and by DoD Directive 5141.2, 2 April 1984. The Director is the principal staff assistant and adviser to the Secretary of Defense on operational and live fire test and evaluation matters. The Director is responsible for issuing test and evaluation policies and procedures, providing independent assessments and budgetary recommendations to the Secretary of Defense, and reviewing and analyzing the results of tests and evaluations conducted for each major DoD acquisition program.

### Director of Operational Test and Evaluation

John E. Krings. . . . . 18 April 1985–30 June 1989
Robert C. Duncan . . . . . .22 November 1989–20 January 1993
Lee Frame (Acting). . . . . 21 January 1993–30 September 1994
Philip E. Coyle III . . . . . .3 October 1994–19 January 2001
Thomas P. Christie . . . . . .17 July 2001–31 January 2005
David W. Duma (Acting) . . . . . .1 February 2005–26 July 2006
Charles E. McQueary . . . . . 27 July 2006–31 May 2009
David W. Duma (Acting) . . . . . 1 June 2009–22 September 2009
J. Michael Gilmore . . . . . 23 September 2009–20 January 2017
David W. Duma (Acting) . . . . . .20 January 2017–16 November 2017
Robert F. Behler . . . . . .16 November 2017–20 January 2021
Dr. Raymond D. O'Toole (Acting) . . . . . 20 January 2021–Present

## Public Affairs

### Assistant to the Secretary (Director, Office of Public Information)

Position established by the Secretary of Defense on 14 July 1948.

Harold B. Hinton. . . . . .19 July 1948–12 March 1949
William Frye . . . . . .12 March 1949–19 February 1950
Osgood Roberts (Acting) . . . . . .20 February 1950–24 January 1951
Clayton Fritchey . . . . . 25 January 1951–1 June 1952
Andrew H. Berding. . . . . 1 July 1952–18 November 1953

### Assistant Secretary of Defense (Legislative and Public Affairs)

Reorganization Plan Number 6, 30 June 1953, increased the number of Assistant Secretaries of Defense. The Assistant to the Secretary of Defense (Director, Office of Public Information) became Assistant Secretary of Defense (Legislative and Public Affairs). Position abolished as per DoD Directive 5105.13, 10 August 1957, and functions divided and transferred to the new Assistant Secretary of Defense (Public Affairs) and Assistant to the Secretary of Defense (Legislative Affairs).

Frederick A. Seaton . . . . . 15 September 1953–20 February 1955

Robert Tripp Ross . . . . . 15 March 1955–20 February 1957

## Assistant Secretary of Defense (Public Affairs)

DoD Directive 5105.13, 10 August 1957, detailed the responsibilities of the position.

Murray Snyder . . . . . 21 March 1957–20 January 1961

Arthur Sylvester . . . . . 20 January 1961–3 February 1967

Philip G. Goulding . . . . . 28 February 1967–20 January 1969

Daniel Z. Henkin (Acting) . . . . . 20 January 1969–25 May 1969

Daniel Z. Henkin . . . . . 25 May 1969–20 January 1973

Jerry W. Friedheim (Acting) . . . . . 20 January 1973–13 April 1973

Jerry W. Friedheim . . . . . 13 April 1973–20 September 1974

William Beecher (Acting) . . . . . 21 September 1974–11 February 1975

Joseph Laitin . . . . . 12 February 1975–19 December 1975

William I. Greener Jr. . . . . 21 December 1975–31 July 1976

M. Alan Woods . . . . . 6 August 1976–21 January 1977

Thomas B. Ross . . . . . 7 March 1977–20 January 1981

Henry E. Catto Jr. . . . . 22 May 1981–16 September 1983

Benjamin Welles (Acting) . . . . . 17 September 1983–1 November 1983

Mary Lou Sheils (Acting) . . . . . 2 November 1983–22 November 1983

Michael I. Burch . . . . . 23 November 1983–22 June 1985

Fred Hoffman (Acting) . . . . . 23 June 1985–1 October 1985

Robert B. Sims . . . . . 18 October 1985–20 September 1987

Fred Hoffman (Acting) . . . . . 21 September 1987–2 February 1988

J. Daniel Howard . . . . . 3 February 1988–21 March 1989

Louis A. Williams . . . . . 22 May 1989–20 January 1993

## Assistant to the Secretary of Defense (Public Affairs)

By administrative action, Secretary of Defense Les Aspin changed the title of the Assistant Secretary of Defense (Public Affairs) to the Assistant to the Secretary of Defense (Public Affairs) on 22 January 1993. DoD Directive 5122.5, 2 December 1993, described the responsibilities and mission.

Vernon A. Guidry Jr. . . . . 22 January 1993–18 July 1993

Kathleen deLaski . . . . . 19 July 1993–5 August 1994

Kenneth H. Bacon . . . . . 20 September 1994–29 March 1996

## Assistant Secretary of Defense (Public Affairs)

The National Defense Authorization Act for Fiscal Year 1995, PL 103-337, 5 October 1994, increased the number of Assistant Secretaries from 10 to 11. The position subsequently reverted to the title Assistant Secretary of Defense (Public Affairs) on 29 March 1996 through DoD Directive 5122.5.

Kenneth H. Bacon . . . . . 29 March 1996–19 January 2001

Victoria Clarke . . . . . 22 May 2001–20 June 2003

Lawrence Di Rita (Acting) . . . . . 10 August 2003–22 September 2005

J. Dorrance Smith . . . . . 5 January 2006–20 January 2009

Price Floyd (Performing the Duties Of) . . . . . January 2009–February 2010

Douglas B. Wilson . . . . . 11 February 2010–31 March 2012

George Little (Acting). . . . . 1 April 2012–8 October 2012

## Assistant to the Secretary of Defense (Public Affairs)

A 9 October 2012 memorandum from the Secretary of Defense retitled the position to Assistant to the Secretary of Defense (Public Affairs). Appointed by the Secretary of Defense, the officeholder serves as the Secretary's principal adviser for strategic communications, community engagement, media relations, and visual information.

George Little . . . . . 9 October 2012–15 November 2013

Brent Colburn . . . . . 18 December 2014–20 January 2017

Dana W. White . . . . . 5 April 2017–31 December 2018

Charles E. Summers Jr. (Acting). . . . . 1 January 2019–April 2019

Jonathan Hoffman. . . . . April 2019–20 January 2021

Rear Adm. John Kirby, USN. . . . . 20 January 2021–Present

# Special Operations and Low-Intensity Conflict

The creation of the Assistant Secretary of Defense (Special Operations and Low-Intensity Conflict) was mandated by the National Defense Authorization Act for Fiscal Year 1987, PL 99-661, 14 November 1986, and officially established by DoD Directive 5138.3 on 4 January 1988. The Assistant Secretary of Defense originally reported to the Under Secretary of Defense (Policy).

## Assistant Secretary of Defense (Special Operations and Low-Intensity Conflict)

Charles S. Whitehouse . . . . . 13 July 1988–12 July 1989

Seth Cropsey (Acting). . . . . 13 July 1989–18 October 1989

James R. Locher . . . . . 19 October 1989–19 June 1993

H. Allen Holmes . . . . . 18 November 1993–30 April 1999

Brian E. Sheridan . . . . . 7 May 1999–12 January 2001

Thomas W. O'Connell . . . . . 25 July 2003–17 April 2007

## Assistant Secretary of Defense (Special Operations/Low-Intensity Conflict and Interdependent Capabilities)

Position renamed Assistant Secretary of Defense (Special Operations/Low-Intensity Conflict and Interdependent Capabilities) as part of the reorganization of the Office of the Under Secretary of Defense (Policy) announced in September 2006. Major responsibilities of the office were realigned to include strategic capabilities, force transformation, and major budget programs, in addition to special operations and low-intensity conflict.

Michael G. Vickers . . . . . 23 July 2007–17 March 2011

Michael Lumpkin (Acting) . . . . . 18 March 2011–19 December 2011

## Assistant Secretary of Defense (Special Operations and Low-Intensity Conflict)

The title reverted to Assistant Secretary of Defense (Special Operations and Low-Intensity Conflict) with Change 2 to DoD Directive 5110.10, dated 21 October 2011. Assisted the Under Secretary of Defense (Policy) in developing policy and plans for low-intensity conflict activities and special operations, including civil affairs and psychological operations.

The National Defense Authorization Act for Fiscal Year 2017, PL 114-328, 23 December 2016, mandated that the Assistant Secretary of Defense for Special Operations and Low-Intensity Conflict report directly to the Secretary of Defense. An 18 November 2020 memorandum by the Acting Secretary of Defense implemented the law, and designated the ASD as the principal staff assistant to the Secretary and Deputy Secretary of Defense for special operations policy and administration. This memorandum also removed the ASD from the Office of the Under Secretary of Defense (Policy) and enhanced the ASD's roles and responsibilities. The Assistant Secretary of Defense for Special Operations and Low-Intensity Conflict exercises authority, direction, and control over administrative matters relating to the organization, training, and equipping of special operations forces, and has a budgetary role and responsibility similar to those of the Secretaries of the Military Departments.

Michael G. Sheehan . . . . . 20 December 2011–25 August 2013

Michael Lumpkin . . . . . 19 November 2013–26 July 2015

Theresa Whelan (Acting) . . . . . March 2016–January 2017

Caryn Hollis (Performing the Duties Of) . . . . . 30 May 2017–1 August 2017

Mark E. Mitchell (Acting) . . . . . 2 August 2017–20 December 2017

Owen O. West . . . . . 20 December 2017–22 June 2019

Mark E. Mitchell (Acting) . . . . . 23 June 2019–1 November 2019

Thomas Alexander (Acting) . . . . . 2 November 2019–20 January 2020

Thomas Alexander (Performing the Duties Of) . . . . . 21 January 2020–18 June 2020

Christopher C. Miller (Performing the Duties Of) . . . . . 19 June 2020–7 August 2020

Ezra Cohen-Watnick (Acting). . . . . 10 August 2020–4 December 2020

Joseph Tonon (Acting) . . . . . 4 December 2020–20 January 2021

Joseph McMenamin (Performing the Duties Of) . . . . . 20 January 2021–Present

# IX. Former and Disestablished Positions

This section includes positions that have been abolished and those that were once ranked at an Assistant Secretary or Director level, but have since had their rank reduced.

## Chief Management Officer

Congress created the Chief Management Officer (CMO) under Public Law 114-328, the National Defense Authorization Act for Fiscal Year 2017, amended in the NDAA for FY 2018. The CMO was the principal adviser to the Secretary on business operations across the Department. The CMO was responsible for managing and establishing policies to optimize business operations through enterprise-wide data collection and analysis, performance management, and transformation and reform activities. Position eliminated by the National Defense Authorization Act for Fiscal Year 2021, PL116-283, 2 January 2021.

### Chief Management Officer

John H. Gibson II . . . . . 1 February 2018–30 November 2018

Lisa W. Hershman (Acting) . . . . . 1 December 2018–5 July 2019

Lisa W. Hershman (Performing the Duties Of) . . . . . 6 July 2019–30 December 2019

Lisa W. Hershman . . . . . 30 December 2019–19 January 2021

## Civil Defense

Reorganization Plan Number 1 of 1958, 1 July 1958, transferred to the President the civil defense functions formerly assigned to the Federal Civil Defense Administration. The President delegated these functions to the Secretary of Defense by Executive Order 10952, 20 July 1961. Position created 31 August 1961, and abolished 1 April 1964. The Office of Civil Defense moved to the Secretary of the Army in 1964. The Defense Civil Preparedness Agency then assumed responsibility for civil defense. When Reorganization Plan Number 3, 19 June 1978, led to the dissolution of this agency on 15 July 1979, the director of the new Federal Emergency Management Agency assumed responsibility for civil defense.

### Assistant Secretary of Defense (Civil Defense)

Steuart L. Pittman . . . . . 20 September 1961–1 April 1964

## Command, Control, Communications, and Intelligence

### Assistant to the Secretary of Defense (Telecommunications)

By administrative action, Secretary of Defense Melvin Laird established the position of Assistant to the Secretary of Defense (Telecommunications) on 21 May 1970.

Louis A. deRosa . . . . . 1 August 1970–1 May 1971

### Assistant Secretary of Defense (Telecommunications)

Position established on 11 January 1972 by DoD Directive 5135.1 after PL 92-215, 22 December 1971, authorized an increase in the number of Assistant Secretaries of Defense from eight to nine. This posi-

tion replaced the Assistant to the Secretary of Defense (Telecommunications). DoD Directive 5135.1, 17 January 1974, abolished this position and transferred functions to the Director, Telecommunications and Command and Control Systems.

Eberhardt Rechtin (Acting). . . . . 14 January 1972–15 February 1972

Eberhardt Rechtin . . . . . 15 February 1972–29 September 1973

David L. Solomon (Acting) . . . . . 30 September 1973–17 January 1974

## Assistant Secretary of Defense (Intelligence)

By administrative action on 3 November 1971, Secretary of Defense Melvin Laird redesignated the Assistant Secretary of Defense (Administration) as the Assistant Secretary of Defense (Intelligence). On 20 July 1976, the position received an additional designation of Director of Defense Intelligence. Secretary of Defense Harold Brown abolished the position on 11 March 1977.

Albert C. Hall . . . . . .9 November 1971–25 March 1976

## Director, Telecommunications and Command and Control Systems

Position created by DoD Directive 5135.1, 17 January 1974.

David L. Solomon (Acting) . . . . . 17 January 1974–18 February 1974

Thomas C. Reed . . . . . 19 February 1974–2 January 1976

Richard Shriver . . . . . 10 February 1976–20 January 1977

## Assistant Secretary of Defense (Command, Control, Communications and Intelligence)

DoD Directive 5137.1, 11 March 1977, replaced both the Director, Telecommunications and Command and Control Systems and the Assistant Secretary of Defense (Intelligence)/Director of Defense Intelligence with the Assistant Secretary of Defense (Command, Control, Communications and Intelligence), or ASD(C3I). Effective 21 October 1977, the ASD(C3I) also served as the Principal Deputy Under Secretary of Defense for Research and Engineering. The position became the Deputy Under Secretary of Defense for Command, Control, Communications, and Intelligence in March 1981.

Gerald P. Dinneen . . . . . 4 April 1977–20 January 1981

## Deputy Under Secretary of Defense (Command, Control, Communications, and Intelligence)

Officially reestablished as an Assistant Secretary of Defense by DoD Directive 5137.1, 2 April 1985.

Donald C. Latham. . . . . 26 July 1981–16 August 1984

## Assistant Secretary of Defense (Command, Control, Communications, and Intelligence)

The Department of Defense Authorization Act, 1984, PL 98-94, 24 September 1983, mandated the position of Assistant Secretary of Defense (Command, Control, Communications, and Intelligence), as the principal staff officer to the Secretary of Defense for the National Communications System. DoD

Directive 5137.1, 12 February 1992, set responsibilities for establishing and implementing information management policies. The ASD(C3I) directed the Defense Information Systems Agency, the Defense Intelligence Agency, and the Defense Security Service.

Donald C. Latham . . . . . 16 August 1984–6 July 1987

Thomas P. Quinn (Acting) . . . . . 18 July 1987–23 May 1988

Gordon A. Smith . . . . . 24 May 1988–12 May 1989

Thomas P. Quinn (Acting) . . . . . 13 May 1989–19 November 1989

Duane Andrews . . . . . 20 November 1989–20 January 1993

Emmett Paige Jr. . . . . 10 June 1993–23 May 1997

Arthur L. Money (Sr. Civilian Official) . . . . . 20 February 1998–5 October 1999

Arthur L. Money . . . . . 5 October 1999–7 April 2001

John P. Stenbit . . . . . 7 August 2001–8 May 2003

## Assistant Secretary of Defense (Networks and Information Integration)

On 8 May 2003, the title of Assistant Secretary of Defense (Command, Control, Communications, and Intelligence) changed to Assistant Secretary of Defense (Networks and Information Integration). An 11 January 2012 memorandum signed by the Deputy Secretary of Defense abolished the position of Assistant Secretary of Defense (Networks and Information Integration) and transferred its authorities, responsibilities, personnel, and resources to the Chief Information Officer.

John P. Stenbit . . . . . 8 May 2003–6 March 2004

Linton Wells II (Acting) . . . . . 6 March 2004–14 November 2005

John Grimes . . . . . 14 November 2005–30 April 2009

Cheryl Roby (Acting) . . . . . 1 May 2009–26 October 2010

Teresa M. Takai . . . . . 26 October 2010–11 January 2012

# Policy and Plans

## Assistant Secretary of Defense (Policy and Plans)

Position established by DoD Directive 5111.6, 15 July 1993, and disestablished on 15 March 1994 when the incumbent left office.

Graham Allison . . . . . 6 August 1993–15 March 1994

# Energy, Installations, and Environment

Section 902 of the Duncan Hunter National Defense Authorization Act for Fiscal Year 2009, PL 110-417, 14 October 2008, established the position of Assistant Secretary of Defense (Operational Energy Plans and Programs). The Assistant Secretary's duties included leading, overseeing, and providing accountability for operational energy plans and programs within the Department of Defense and the military services, as well as establishing, coordinating, and implementing the Department's operational energy strategy and advising the Secretary and Deputy Secretary of Defense on operational energy plans,

programs, and policy. Section 903 of the National Defense Authorization Act for Fiscal Year 2010, PL 111-84, 28 October 2009, further elaborated on the activities of this office.

On 19 December 2014, the Carl Levin and Howard P. "Buck" McKeon National Defense Authorization Act for Fiscal Year 2015 merged this position with the Deputy Under Secretary of Defense (Installations and Environment). In addition to its previously established functions, the position gained responsibility for creating policies to improve facility energy efficiency, increasing renewable energy use on U.S. installations, promoting energy security, and managing environmental compliance, conservation, and clean-up programs. The position was disestablished in January 2021.

### Assistant Secretary of Defense (Operational Energy Plans and Programs)

Sharon E. Burke . . . . . 25 June 2010–9 May 2014

### Assistant Secretary of Defense (Energy, Installations, and Environment)

John C. Conger (Performing the Duties Of) . . . . . 20 December 2014–20 January 2017

Lucian L. Niemeyer . . . . . 20 January 2017–20 January 2021

## Research and Engineering

### Deputy Director of Defense Research and Engineering

The Deputy Director of Defense Research and Engineering was designated an Assistant Secretary of Defense from 19 May 1961 to 15 July 1965 and reported to the Director of Defense Research and Engineering (see Research and Engineering lineage in section VI).

John H. Rubel . . . . . 19 May 1961–15 June 1963

Eugene G. Fubini . . . . . .3 July 1963–15 July 1965

### Assistant Secretary of Defense (Research and Technology)

DoD Directive 5129.3, 25 January 1984, established the Assistant Secretary of Defense (Research and Technology), reporting to the Under Secretary of Defense (Research and Engineering) and then, beginning in 1986, to the Under Secretary of Defense (Acquisition).

Robert S. Cooper. . . . . 6 August 1984–6 July 1985

Robert C. Duncan . . . . . 5 August 1986–21 December 1987

### Director, Defense Research and Engineering

The Military Retirement Reform Act of 1986, PL 99-348, 1 July 1986, reestablished the position of Director of Defense Research and Engineering (previous establishment ran from 1958 to 1977 and appears in section VI as part of the Under Secretary of Defense for Research and Engineering lineage). In December 1987 the position was filled after the abolishment of the position of Assistant Secretary of Defense (Research and Technology). The Director of Defense Research and Engineering reported to the Under Secretary of Defense (Acquisition, Technology, and Logistics).

Robert C. Duncan . . . . . .21 December 1987–20 November 1989

Charles M. Herzfeld . . . . . 12 March 1990–8 May 1991

Victor Reis . . . . . 3 December 1991–30 May 1993

Anita Jones . . . . . 1 June 1993–23 May 1997

Hans M. Mark . . . . . 1 July 1998–10 May 2001

Ronald M. Sega. . . . . 4 August 2001–3 August 2005

John J. Young Jr. . . . . 2 November 2005–1 June 2008

## Assistant Secretary of Defense (Research and Engineering)

The Ike Skelton National Defense Authorization Act for Fiscal Year 2011, PL 111-383, 7 January 2011, redesignated the Director of Defense Research and Engineering as the Assistant Secretary of Defense (Research and Engineering), with responsibility for providing strategic guidance and coordination for science and technology investment across the Department.

Alan R. Shaffer (Acting). . . . . 1 December 2012–26 June 2015

Stephen P. Welby. . . . . 25 February 2015–20 January 2017

Mary Miller (Acting) . . . . . 20 January 2017–February 2018

# Security Policy

## Assistant Secretary of Defense (International Security Policy)

By administrative action, Secretary of Defense Caspar Weinberger created the position of Assistant Secretary of Defense (International Security Policy) in April 1981. The Assistant Secretary, reporting to the Under Secretary of Defense (Policy), assumed responsibility for disarmament, arms control, and all political-military activity involving NATO, non-NATO European countries, and the Soviet Union from the Assistant Secretary of Defense (International Security Affairs). In 1993 Secretary of Defense Les Aspin abolished this position and transferred some functions to the new Assistant Secretary of Defense (Nuclear Security and Counterproliferation). In 1994 Secretary of Defense William Perry reestablished the position of Assistant Secretary of Defense (International Security Policy).

Richard N. Perle . . . . . 5 August 1981–8 May 1987

Ronald F. Lehman. . . . . 18 February 1988–11 May 1989

Stephen J. Hadley . . . . . 23 June 1989–20 January 1993

## Assistant Secretary of Defense (Nuclear Security and Counterproliferation)

Position established by DoD Directive 5111.5 on 6 July 1993 to replace the Assistant Secretary of Defense (International Security Policy). On 13 June 1994, the title of this position reverted to Assistant Secretary of Defense (International Security Policy), reporting to the Under Secretary of Defense (Policy).

Ashton B. "Ash" Carter. . . . . 30 June 1993–13 June 1994

## Assistant Secretary of Defense (International Security Policy)

Position abolished in 2006 with responsibilities reassigned to other Assistant Secretaries of Defense.

Ashton B. "Ash" Carter. . . . . 13 June 1994–14 September 1996

Franklin C. Miller (Acting). . . . . 14 September 1996–15 June 1998

Jack D. Crouch II . . . . . 6 August 2001–31 October 2003

Peter C. W. Flory. . . . . 2 August 2005–1 December 2006

## Strategy and Threat Reduction

By administrative action, Secretary of Defense Les Aspin established the position of Assistant Secretary of Defense (Strategy, Requirements, and Resources) on 6 July 1993. The title subsequently changed to Assistant Secretary of Defense (Strategy and Requirements) per DoD Directive 5111.8 on 22 March 1995, and then to Assistant Secretary of Defense (Strategy and Threat Reduction) per DoD Directive 5111.8 on 3 February 2000. The positions were responsible for defense strategy and ensuring that the Department's resource allocation, force structure development, weapons acquisition planning, and budgeting process supported the strategy. Position abolished in August 2001 with the reinstatement of the position of Assistant Secretary of Defense (International Security Policy).

### Assistant Secretary of Defense (Strategy, Requirements, and Resources)

Edward L. Warner . . . . . 1 June 1993–March 1995

### Assistant Secretary of Defense (Strategy and Requirements)

Edward L. Warner . . . . . March 1995–February 2000

### Assistant Secretary of Defense (Strategy and Threat Reduction)

Edward L. Warner . . . . . February 2000–29 September 2000

## Supply, Logistics, and Installations

### Chairman, Munitions Board

The National Security Act of 1947, PL 80-253, 26 July 1947, established this position. Reorganization Plan Number 6, 30 June 1953, abolished the Munitions Board. The Secretary of Defense transferred the Munitions Board's functions to the Assistant Secretary of Defense (Applications Engineering) and the Assistant Secretary of Defense (Supply and Logistics).

Thomas J. Hargrave . . . . . 30 September 1947–20 September 1948

Donald J. Carpenter . . . . . 21 September 1948–30 June 1949

Hubert E. Howard . . . . . 25 November 1949–18 September 1950

John D. Small . . . . . .16 November 1950–20 January 1953

### Director of Installations

Position created by PL 82-534, which authorized military and naval construction, 14 July 1952. Reorganization Plan Number 6, 30 June 1953, abolished the position and transferred its functions to the Assistant Secretary of Defense (Properties and Installations).

Frank Creedon. . . . . 25 August 1952–29 June 1953

## Assistant Secretary of Defense (Properties and Installations)

Franklin G. Floete . . . . . 3 August 1953–4 March 1956

Floyd S. Bryant . . . . . 2 May 1956–20 January 1961

## Assistant Secretary of Defense (Supply and Logistics)

Position established after Reorganization Plan Number 6, 30 June 1953, abolished the Munitions Board.

Charles S. Thomas . . . . . 5 August 1953–2 May 1954

Thomas P. Pike . . . . . 3 May 1954–27 June 1956

E. Perkins McGuire. . . . . 28 December 1956–20 January 1961

## Assistant Secretary of Defense (Installations and Logistics)

DoD Directive 5126.22 established this position on 30 January 1961 by combining the Assistant Secretary of Defense (Supply and Logistics) and the Assistant Secretary of Defense (Properties and Installations). DoD Directive 5124.1, 20 April 1977, abolished this position, transferring acquisition functions to the Director of Defense Research and Engineering (see section VI, Research and Engineering) and the installations and logistics functions to the Assistant Secretary of Defense (Manpower, Reserve Affairs, and Logistics).

Thomas D. Morris. . . . . 29 January 1961–11 December 1964

Paul R. Ignatius. . . . . 23 December 1964–31 August 1967

Thomas D. Morris. . . . . 1 September 1967–1 February 1969

Barry J. Shillito . . . . . 1 February 1969–1 February 1973

Arthur I. Mendolia . . . . . 21 June 1973–31 March 1975

John J. Bennett (Acting) . . . . . 1 April 1975–9 February 1976

Frank A. Shrontz. . . . . 10 February 1976–19 January 1977

## Assistant Secretary of Defense (Development and Support)

Established by DoD Directive 5129.4, 25 November 1984, and abolished after the establishment of the Assistant Secretary of Defense (Acquisition and Logistics) in 1985.

James P. Wade Jr. . . . . 6 August 1984–5 July 1985

## Assistant Secretary of Defense (Acquisition and Logistics)

Position announced on 29 January 1985 and authorized by DoD Directive 5128.1, 19 November 1985.

James P. Wade Jr. . . . . 5 July 1985–3 November 1986

Robert B. Costello. . . . . March 1987–15 April 1987

## Assistant Secretary of Defense (Production and Logistics)

This position replaced the Assistant Secretary of Defense (Acquisition and Logistics) in April 1987. This position served as the principal staff assistant to the Under Secretary of Defense (Acquisition and

Technology). It also coordinated with the Under Secretary of Defense (Policy) on agreements with foreign countries. As a result of the reorganization of the Office of the Under Secretary of Defense (Acquisition and Technology), an Assistant Secretary of Defense (Economic Security) replaced the Assistant Secretary of Defense (Production and Logistics) as per a 19 May 1993 memorandum.

Robert B. Costello. . . . . 15 April 1987–17 December 1987

Jack Katzen . . . . . 28 March 1988–8 January 1990

Colin McMillan. . . . . 5 March 1990–11 December 1992

## Assistant Secretary of Defense (Economic Security)

Position established on 7 September 1993, replacing the Assistant Secretary of Defense (Production and Logistics), and reporting to the Under Secretary of Defense (Acquisition and Technology). DoD Directive 5134.7, 5 April 1996, cancelled this position.

Joshua Gotbaum . . . . . 20 May 1994–25 December 1995

# X. Joint Chiefs of Staff

The Joint Chiefs of Staff, in existence since 1942, gained statutory sanction in the National Security Act of 1947, PL 80-253, 26 July 1947.

The 1949 amendments to the National Security Act of 1947, PL 81-216, 10 August 1949, established the position of Chairman of the Joint Chiefs of Staff, to be appointed from the regular officers of the Armed Services for a term of two years with eligibility for a second two-year term.

In 1952, PL 82-416 authorized the Commandant of the Marine Corps to meet with the JCS as a coequal whenever any matter of concern to the Marine Corps was under consideration. Subsequently, PL 95-485, the Department of Defense Appropriation Authorization Act, 1979, 20 October 1978, made the Commandant a permanent and fully participating member of the JCS.

Reorganization Plan Number 6, 30 June 1953, made the selection and tenure of members of the Joint Staff subject to the approval of the Chairman and gave him management control of the Joint Staff.

Public Law 90-22, the Armed Forces Appropriation Authorization, 1968, 5 June 1967, set the terms of the Chiefs of the Army, Navy, Air Force, and Marine Corps at four years, with provision for possible reappointment for four years in time of war or emergency.

The Goldwater-Nichols Department of Defense Reorganization Act of 1986, PL 99-433, 1 October 1986, prescribed the most important changes in the JCS organization since 1947.

The National Defense Authorization Act for Fiscal Year 2020, PL 116-92, 20 December 2019, created the U.S. Space Force under the direction of a Chief of Space Operations within the Department of the Air Force.

The Chief of Space Operations, a four-star General and full member of the Joint Chiefs of Staff, serves as the principal uniformed adviser to the Secretary of the Air Force on Space Force activities, presides over the Office of the Chief of Space Operations, and transmits plans and recommendations to the Secretary of the Air Force.

## Chairman of the Joint Chiefs of Staff

General Omar N. Bradley, USA . . . . . 16 August 1949–15 August 1953

Admiral Arthur W. Radford, USN . . . . . 16 August 1953–15 August 1957

General Nathan F. Twining, USAF . . . . . 16 August 1957–30 September 1960

General Lyman L. Lemnitzer, USA . . . . . 1 October 1960–30 September 1962

General Maxwell D. Taylor, USA. . . . . 1 October 1962–1 July 1964

General Earle G. Wheeler, USA . . . . . .3 July 1964–2 July 1970

Admiral Thomas H. Moorer, USN . . . . . .3 July 1970–1 July 1974

General George S. Brown, USAF . . . . . 2 July 1974–20 June 1978

General David C. Jones, USAF . . . . . 21 June 1978–18 June 1982

General John W. Vessey Jr., USA . . . . . 19 June 1982–30 September 1985

Admiral William J. Crowe Jr., USN . . . . . 1 October 1985–30 September 1989

General Colin L. Powell, USA . . . . . 1 October 1989–30 September 1993

Admiral David E. Jeremiah, USN (Acting) . . . . . 1 October 1993–24 October 1993
General John M.D. Shalikashvili, USA . . . . . 25 October 1993–30 September 1997
General Henry H. Shelton, USA. . . . . 1 October 1997–30 September 2001
Richard B. Myers, USAF . . . . . 1 October 2001–30 September 2005
General Peter Pace, USMC. . . . . 1 October 2005–30 September 2007
Admiral Michael G. Mullen, USN . . . . . 1 October 2007–30 September 2011
General Martin E. Dempsey, USA . . . . . 1 October 2011–25 September 2015
General Joseph F. Dunford Jr., USMC . . . . . 26 September 2015–30 September 2019
General Mark Milley, USA. . . . . .30 September 2019–Present

## Vice Chairman of the Joint Chiefs of Staff

General Robert T. Herres, USAF . . . . . .6 February 1987–28 February 1990
Admiral David E. Jeremiah, USN. . . . . .1 March 1990–28 February 1994
Admiral William A. Owens, USN. . . . . .1 March 1994–29 February 1996
General Joseph W. Ralston, USAF . . . . . .1 March 1996–1 March 2000
General Richard B. Myers, USAF . . . . . .2 March 2000–1 October 2001
General Peter Pace, USMC. . . . . 2 October 2001–12 August 2005
Admiral Edmund P. Giambastiani, USN. . . . . 13 August 2005–27 July 2007
General James E. Cartwright, USMC. . . . . 2 September 2007–3 August 2011
Admiral James A. Winnefeld Jr., USN . . . . . 4 August 2011–31 July 2015
General Paul J. Selva, USAF . . . . . .31 July 2015–31 July 2019
General John E. Hyten, USAF . . . . . .21 November 2019–Present

## Chief of Staff of the Army

General Dwight D. Eisenhower, USA . . . . . .19 November 1945–6 February 1948
General Omar N. Bradley, USA . . . . . 7 February 1948–15 August 1949
General J. Lawton Collins, USA. . . . . .16 August 1949–14 August 1953
General Matthew B. Ridgway, USA. . . . . .15 August 1953–29 June 1955
General Maxwell D. Taylor, USA. . . . . .30 June 1955–30 June 1959
General Lyman L. Lemnitzer, USA . . . . . 1 July 1959–30 September 1960
General George H. Decker, USA . . . . . 1 October 1960–30 September 1962
General Earle G. Wheeler, USA . . . . . 1 October 1962–2 July 1964
General Harold K. Johnson, USA. . . . . .3 July 1964–2 July 1968
General William C. Westmoreland, USA . . . . . 3 July 1968–30 June 1972

General Bruce Palmer Jr., USA (Acting) . . . . . 1 July 1972–11 October 1972
General Creighton W. Abrams, USA . . . . . 12 October 1972–4 September 1974
General Fred C. Weyand, USA . . . . . 3 October 1974–30 September 1976
General Bernard W. Rogers, USA. . . . . 1 October 1976–21 June 1979
General Edward C. Meyer, USA. . . . . 22 June 1979–21 June 1983
General John A. Wickham Jr., USA . . . . . 22 June 1983–22 June 1987
General Carl E. Vuono, USA . . . . . 23 June 1987–21 June 1991
Gordon R. Sullivan . . . . . 22 June 1991–19 June 1995
General Dennis J. Reimer, USA . . . . . 20 June 1995–20 June 1999
General Eric K. Shinseki, USA. . . . . 21 June 1999–11 June 2003
General Peter J. Schoomaker, USA . . . . . 1 August 2003–10 April 2007
General George W. Casey Jr., USA. . . . . 11 April 2007–6 September 2011
General Raymond T. Odierno, USA . . . . . 7 September 2011–14 August 2015
General Mark Milley, USA. . . . . 14 August 2015–9 August 2019
General James C. McConville, USA. . . . . 9 August 2019–Present

## Chief of Naval Operations

Fleet Admiral Chester W. Nimitz, USN . . . . . 15 December 1945–15 December 1947
Admiral Louis Denfeld, USN . . . . . 16 December 1947–2 November 1949
Admiral Forrest P. Sherman, USN . . . . . 3 November 1949–22 July 1951
Admiral William M. Fechteler, USN . . . . . 16 August 1951–16 August 1953
Admiral Robert B. Carney, USN . . . . . 17 August 1953–17 August 1955
Admiral Arleigh A. Burke, USN. . . . . 18 August 1955–1 August 1961
Admiral George W. Anderson Jr., USN . . . . . 2 August 1961–1 August 1963
Admiral David L. McDonald, USN . . . . . 2 August 1963–1 August 1967
Admiral Thomas H. Moorer, USN . . . . . 2 August 1967–1 July 1970
Admiral Elmo R. Zumwalt Jr., USN. . . . . 2 July 1970–1 July 1974
Admiral James L. Holloway III, USN . . . . . 2 July 1974–1 July 1978
Admiral Thomas B. Hayward, USN . . . . . 2 July 1978–30 June 1982
Admiral James D. Watkins, USN . . . . . 1 July 1982–30 June 1986
Admiral Carlisle A.H. Trost, USN . . . . . 1 July 1986–29 June 1990
Admiral Frank B. Kelso II, USN . . . . . 1 July 1990–23 April 1994
Admiral Jeremy M. Boorda, USN . . . . . 24 April 1994–16 May 1996

Admiral Jay L. Johnson, USN (Acting) . . . . . 17 May 1996–4 August 1996
Jay L. Johnson. . . . . 5 August 1996–21 July 2000
Admiral Vernon E. Clark, USN . . . . . .22 July 2000–22 July 2005
Admiral Michael G. Mullen, USN . . . . . 23 July 2005–29 September 2007
Admiral Gary Roughead, USN. . . . . 30 September 2007–23 September 2011
Admiral Jonathan W. Greenert, USN . . . . . 24 September 2011–18 September 2015
Admiral John M. Richardson, USN . . . . . 18 September 2015–Present

## Chief of Staff of the Air Force

General Carl Spaatz, USAF . . . . . .26 September 1947–29 April 1948
General Hoyt S. Vandenberg, USAF . . . . . 30 April 1948–29 June 1953
General Nathan F. Twining, USAF. . . . . 30 June 1953–30 June 1957
General Thomas D. White, USAF . . . . . 1 July 1957–30 June 1961
General Curtis E. LeMay, USAF . . . . . 30 June 1961–31 January 1965
General John P. McConnell, USAF . . . . . .1 February 1965–31 July 1969
General John D. Ryan, USA. . . . . 1 August 1969–31 July 1973
General George S. Brown, USAF. . . . . 1 August 1973–30 June 1974
General David C. Jones, USAF . . . . . 1 July 1974–20 June 1978
General Lew Allen Jr., USAF . . . . . 1 July 1978–30 June 1982
General Charles A. Gabriel, USAF. . . . . 1 July 1982–30 June 1986
General Larry D. Welch, USAF . . . . . 1 July 1986–30 June 1990
General Michael J. Dugan, USAF . . . . . 1 July 1990–17 September 1990
General John M. Loh, USAF (Acting) . . . . . 18 September 1990–27 October 1990
General Merrill A. McPeak, USAF. . . . . 27 October 1990–25 October 1994
General Ronald R. Fogleman, USAF . . . . . 26 October 1994–2 October 1997
General Michael E. Ryan, USAF . . . . . 2 October 1997–6 September 2001
General John J. Jumper, USAF. . . . . 6 September 2001–2 September 2005
General T. Michael Moseley, USAF. . . . . 2 September 2005–1 August 2008
General Norton A. Schwartz, USAF. . . . . 12 August 2008–10 August 2012
General Mark A. Welsh III, USAF . . . . . 10 August 2012–24 June 2016
General David Goldfein, USAF . . . . . 1 July 2016–4 August 2020
General Charles Q. Brown, USAF . . . . . .4 August 2020–Present

## Commandant of the Marine Corps

General Lemuel C. Shepherd Jr. was the first Commandant to sit with the Joint Chiefs of Staff (beginning in 1952) on matters of concern to the Marine Corps. General Louis H. Wilson, per PL 95-485, 20 October 1978, was the first Commandant to serve as a full member of the Joint Chiefs of Staff.

General Alexander A. Vandegrift, USMC. . . . . 1 January 1944–31 December 1947
General Clifton B. Cates, USMC . . . . . 1 January 1948–31 December 1951
General Lemuel C. Shepherd Jr., USMC . . . . . 1 January 1952–31 December 1955
General Randolph McCall Pate, USMC . . . . . 1 January 1956–31 December 1959
General David M. Shoup, USMC . . . . . 1 January 1960–31 December 1963
General Wallace M. Greene Jr., USMC . . . . . 1 January 1964–31 December 1967
General Leonard F. Chapman Jr., USMC . . . . . 1 January 1968–31 December 1971
General Robert E. Cushman Jr., USMC . . . . . 1 January 1972–30 June 1975
General Louis H. Wilson, USMC . . . . . 1 July 1975–30 June 1979
General Robert H. Barrow, USMC . . . . . 1 July 1979–30 June 1983
General Paul X. Kelley, USMC . . . . . 1 July 1983–30 June 1987
General Alfred M. Gray Jr., USMC . . . . . .1 July 1987–1 July 1991
General Carl E. Mundy Jr., USMC . . . . . 1 July 1991–30 June 1995
General C.C. Krulak, USMC . . . . . 1 July 1995–30 June 1999
General James L. Jones Jr., USMC. . . . . .1 July 1999–13 January 2003
General Michael W. Hagee, USMC . . . . . .13 January 2003–13 November 2006
General James T. Conway, USMC . . . . . 14 November 2006–22 October 2010
General James F. Amos, USMC . . . . . 22 October 2010–17 October 2014
General Joseph F. Dunford Jr., USMC . . . . . 17 October 2014–24 September 2015
General Robert Neller, USMC . . . . . 24 September 2015–11 July 2019
General David Berger, USMC . . . . . 11 July 2019–Present

## Chief of Space Operations

The Chief of Space Operations, a four-star General and full member of the Joint Chiefs of Staff, serves as the principal uniformed adviser to the Secretary of the Air Force on Space Force activities, presides over the Office of the Chief of Space Operations, and transmits plans and recommendations to the Secretary of the Air Force.

General John W. Raymond, USAF . . . . . 20 December 2019–Present

## Chief of the National Guard Bureau

The National Defense Authorization Act for Fiscal Year 2012, PL 112-81, 31 December 2011, made the Chief of the National Guard Bureau a member of the Joint Chiefs. The National Defense Authorization

Act for Fiscal Year 2008, PL 110-181, 28 January 2008, made the National Guard Bureau a DoD joint activity.

Lt. Gen. H. Steven Blum, USA. . . . . 11 April 2003–17 November 2008

General Craig R. McKinley, USAF . . . . . 3 January 2012–6 September 2012

General Frank J. Grass, USA . . . . . 7 September 2012–3 August 2016

General Joseph L. Lengyel, USAF . . . . . 3 August 2016–Present

## Director of the Joint Staff

The 1947 National Security Act, PL 80-253, 26 July 1947, established the position of Director of the Joint Staff. Although not a member of the Joint Chiefs of Staff, the Director was appointed by the Joint Chiefs of Staff to perform such duties as directed by the Joint Chiefs. With the passage of the 1949 National Security Act Amendments, PL 81-216, 10 August 1949, and the creation of the position of Chairman of the Joint Chiefs of Staff, the Chairman, after consultation with the other members of the Joint Chiefs of Staff and with the approval of the Secretary of Defense, appoints the Director of the Joint Staff.

Maj. Gen. Alfred M. Gruenther, USA. . . . . 17 September 1947–19 September 1949

Vice Adm. Arthur C. Davis, USN . . . . . 20 September 1949–1 November 1951

Lt. Gen. Charles P. Cabell, USAF. . . . . 2 November 1951–23 April 1953

Lt. Gen. Frank F. Everest, USAF . . . . . 24 April 1953–18 March 1954

Lt. Gen. Lemuel Mathewson, USA. . . . . 19 March 1954–14 March 1956

Vice Adm. Bernard L. Austin, USN . . . . . 15 March 1956–31 March 1958

Lt. Gen. Oliver S. Picher, USAF. . . . . 1 April 1958–31 March 1960

Lt. Gen. Earle G. Wheeler, USA. . . . . 1 April 1960–24 February 1962

Vice Adm. Herbert D. Riley, USN . . . . . 25 February 1962–23 February 1964

Lt. Gen. David A. Burchinal, USAF . . . . . 24 February 1964–31 July 1966

Lt. Gen. Andrew J. Goodpaster, USA. . . . . 1 August 1966–31 March 1967

Lt. Gen. Berton E. Spivy Jr., USA . . . . . 1 April 1967–31 July 1968

Vice Adm. Nels C. Johnson, USN . . . . . 1 August 1968–19 July 1970

Lt. Gen. John W. Vogt, USAF. . . . . 20 July 1970–7 April 1972

Rear Adm. Mason B. Freeman, USN (Acting) . . . . . 8 April 1972–11 June 1972

Lt. Gen. George M. Seignious II, USA. . . . . 12 June 1972–31 May 1974

Vice Adm. Harry D. Train II, USN . . . . . 1 June 1974–30 June 1976

Lt. Gen. Ray B. Sitton, USAF . . . . . 1 July 1976–30 June 1977

Vice Adm. Patrick J. Hannifin, USN. . . . . 1 July 1977–20 June 1978

Maj. Gen. John A. Wickham Jr., USA (Acting) . . . . . 1 July 1978–21 August 1978

Lt. Gen. John A. Wickham Jr., USA . . . . . 22 August 1978–22 June 1979

Vice Adm. Carl Thor Hanson, USN . . . . . 22 June 1979–30 June 1981
Lt. Gen. James E. Dalton, USAF . . . . . 1 July 1981–30 June 1983
Lt. Gen. Jack N. Merritt, USA . . . . . 1 July 1983–30 June 1985
Vice Adm. Powell F. Carter Jr., USN . . . . . 1 July 1985–14 August 1987
Lt. Gen. Robert W. RisCassi, USA . . . . . 15 August 1987–30 November 1988
Lt. Gen. Hansford T. Johnson, USAF . . . . . 1 December 1988–20 September 1989
Maj. Gen. Gene A. Deegan, USMC (Acting) . . . . . 21 September 1989–26 September 1989
Lt. Gen. Michael P. C. Carns, USAF . . . . . 27 September 1989–16 May 1991
Lt. Gen. Henry Viccellio Jr., USAF . . . . . 17 May 1991–1 December 1992
Vice Adm. Richard C. Macke, USN . . . . . 1 December 1992–18 July 1994
Maj. Gen. Charles T. Robertson Jr., USAF (Acting) . . . . . 19 July 1994–24 July 1994
Lt. Gen. Walter Kross, USAF . . . . . 25 July 1994–12 July 1996
Maj. Gen. Stephen T. Rippe, USA (Acting) . . . . . 13 July 1996–13 September 1996
Vice Adm. Dennis C. Blair, USN . . . . . 14 September 1996–12 December 1998
Vice Adm. Vernon E. Clark, USN. . . . . 12 December 1998–26 July 1999
Lt. Gen. Carlton W. Fulford, USMC. . . . . 26 July 1999–14 July 2000
Lt. Gen. John P. Abizaid, USA . . . . . 16 October 2001–23 January 2003
Vice Adm. Timothy J. Keating, USN . . . . . 13 October 2003–15 October 2004
Lt. Gen. Norton A. Schwartz, USAF . . . . . October 2004–August 2005
Lt. Gen. Walter Sharp, USA . . . . . August 2005–1 May 2008
Lt. Gen. Stanley A. McChrystal, USA . . . . . August 2008–10 June 2009
Lt. Gen. Lloyd J. Austin III, USA. . . . . 1 August 2009–30 June 2010
Vice Adm. William E. Gortney, USN . . . . . 1 July 2010–1 August 2012
Lt. Gen. Curtis M. Scaparrotti, USA. . . . . 9 August 2012–11 August 2013
Lt. Gen. David Goldfein, USAF . . . . . 12 August 2013–31 July 2015
Lt. Gen. William C. Mayville Jr., USA. . . . . 1 August 2015–30 July 2017
Lt. Gen. Kenneth F. McKenzie, USMC . . . . . 31 July 2017–28 February 2019
Vice Adm. Michael M. Gilday, USN . . . . . 1 March 2019–17 July 2019
Lt. Gen. Glen D. VanHerck, USAF (Acting) . . . . . 18 July 2019–26 September 2019
Lt. Gen. Glen D. VanHerck, USAF. . . . . 27 September 2019–20 August 2020
Rear Adm. William D. Byrne Jr., USN (Acting) . . . . . 20 August 2020–1 October 2020
Lt. Gen. Andrew P. Poppas, USA . . . . . 1 October 2020–Present

# XI. Combatant Commands

## Current Commands

### U.S. Africa Command (Kelley Barracks, Stuttgart, Germany)

Established 1 October 2008

General Stephen J. Townsend, USA . . . . . 26 July 2019–Present

### U.S. Central Command (MacDill AFB, Tampa, FL)

Established 1 January 1983

General Kenneth F. McKenzie, USMC . . . . . 28 March 2019–Present

### U.S. European Command (Stuttgart-Vaihingen, Germany)

Established 1 August 1952

General Tod D. Wolters, USAF . . . . . .3 May 2019–Present

### U.S. Northern Command (Peterson AFB, CO)

Established 1 October 2002

General Terrence J. O'Shaughnessy, USAF . . . . . .24 May 2018–Present

### U.S. Pacific Command (Camp H. M. Smith, HI)

Established 1 January 1947

Admiral Philip Davidson, USN . . . . . .30 May 2018–Present

### U.S. Southern Command (Miami, FL)

Established 6 June 1963

Admiral Kurt Tidd, USN. . . . . 14 January 2016–Present

### U.S. Space Command (Peterson AFB, CO)

Established 29 August 2019

General James H. Dickinson, USA. . . . . .20 August 2020–Present

### U.S. Special Operations Command (MacDill AFB, Tampa, FL)

Established 16 April 1987

General Raymond Thomas, USA . . . . . 30 March 2016–Present

## U.S. Transportation Command (Scott AFB, IL)

Established 1 July 1987

General Stephen R. Lyons, USA. . . . . .24 August 2018–Present

## U.S. Cyber Command (Fort Meade, MD)

Established 4 May 2018. Commander of USCYBERCOM also serves as Director, National Security Agency, and Chief, Central Security Service.

General Paul M. Nakasone, USA . . . . . .4 May 2018–Present

# Disestablished Commands

## U.S. Aerospace Defense Command

Disestablished 19 December 1986.

## U.S. Alaskan Command

Disestablished 30 June 1975.

## U.S. Atlantic Command

Redesignated U.S. Joint Forces Command 1 October 1999.

## U.S. Continental Air Defense Command

Disestablished 30 June 1975.

## U.S. Far East Command

Disestablished 1 July 1957.

## U.S. Joint Forces Command

Disestablished 4 August 2011.

## U.S. Forces Command

as a Specified Command 1 October 1993; became an Army Command.

## U.S. Military Airlift Command

Terminated as a Specified Command 1 October 1988.

## U.S. Naval Forces, Eastern Atlantic and Mediterranean

Disestablished 1 December 1963.

## U.S. Northeast Command

Disestablished 1 September 1956.

## U.S. Readiness Command

Disestablished 30 September 1987.

## U.S. Strategic Air Command

Disestablished 1 June 1992.

## U.S. Strike Command

Disestablished 31 December 1971.

# XII. Defense Agencies

## Current Defense Agencies

### Defense Advanced Research Projects Agency

Public Law 85-325, 12 February 1958, authorized the Secretary of Defense or his designee to perform advanced research of a military nature. DoD Directive 5105.15, 7 February 1958, established the Advanced Research Projects Agency. DoD Directive 5105.41, 23 March 1972, changed the name to Defense Advanced Research Projects Agency. On 15 March 1993, the name reverted to Advanced Research Projects Agency per a memorandum from Deputy Secretary of Defense William Perry. Section 908 of PL 104-106, the National Defense Authorization Act for Fiscal Year 1996, 10 February 1996, restored the agency's name to Defense Advanced Research Projects Agency. A Deputy Secretary of Defense memorandum, 13 July 2018, placed it under the authority, direction, and control of the Under Secretary of Defense (Research and Engineering).

Director . . . . . Peter Highnam

### Defense Commissary Agency

Established 9 November 1990 by DoD Directive 5105.55.

Director . . . . . Robert Bianchi (Interim)

### Defense Contract Audit Agency

By administrative action, Secretary of Defense Robert McNamara created the agency on 8 January 1965, placing it under the authority of the Assistant Secretary of Defense (Comptroller). DoD Directive 5105.36, 8 June 1978, formally established responsibilities and mission. DoD Directive 5105.36, 28 February 2002, updated the agency's responsibilities, functions, authorities, and relationships under the authority, direction, and control of the Under Secretary of Defense (Comptroller)/Chief Financial Officer.

Director . . . . . Anita F. Bales

### Defense Contract Management Agency

Originally known as the Defense Contract Management Command within the Defense Logistics Agency. Renamed and established independently on 27 March 2000. DoD Directive 5105.64, 27 September 2000, established the purpose and mission. A Deputy Secretary of Defense memorandum, 13 July 2018, placed the agency under the authority, direction, and control of the Under Secretary of Defense (Acquisition and Sustainment).

Director . . . . . Vice Adm. David H. Lewis, USN

### Defense Finance and Accounting Service

Established by DoD Directive 5118.5, 26 November 1990, and placed under the direction, authority, and control of the Department of Defense Comptroller. DoD Directive 5118.05, 20 April 2012, updated the mission, responsibilities, functions, relationships, and authorities of the agency, and placed it under the authority, direction, and control of the Under Secretary of Defense (Comptroller)/Chief Financial Officer.

Director . . . . . Audrey Y. Davis

## Defense Health Agency

Established 1 October 2013 by DoD Directive 5136.13. Assumed the responsibilities of the previous Tricare Management Activity, which had been in operation pursuant to DoD Directive 5136.12, May 31, 2001.

Director . . . . . Raquel C. Bono

## Defense Information Systems Agency

Established as the Defense Communications Agency on 12 May 1960 by DoD Directive 5105.19. DoD Directive 5105.19, 25 June 1991, renamed the agency the Defense Information Systems Agency. DoD Directive 5105.19, 25 July 2006, updated the mission, responsibilities, functions, relationships, and authorities of DISA under the Assistant Secretary of Defense (Networks and Information Integration)/ DoD Chief Information Officer. DoD Directive 5144.02, 21 November 2014, assigned the Chief Information Officer authority, direction, and control over the Director, Defense Information Systems Agency.

Director . . . . . .Maj. Gen. Robert J. Skinner, USAF

## Defense Intelligence Agency

Established by DoD Directive 5105.21, 1 August 1961, and began operations on 1 October 1961. DoD Directive 5105.21, 18 March 2008, revised the agency's responsibilities and mission, and placed it under the authority, direction, and control of the Under Secretary of Defense (Intelligence).

Director . . . . . Vice Adm. Robert Ashley, USN

## Defense Legal Services Agency

Established by DoD Directive 5145.4, 12 August 1981, under the direction authority, and control of the General Counsel, who also served as Director of the agency. DoD Directive 5145.04, 16 April 2012, revised the agency's responsibilities and mission.

Director . . . . . Lt. Gen. William S. Castle, USA

## Defense Logistics Agency

By administrative action, Secretary of Defense Robert McNamara established the Defense Supply Agency. DoD Directive 5105.22, 6 November 1961, defined the agency's responsibilities and mission. By administrative action, the agency's name changed to Defense Logistics Agency, effective 1 January 1977. A Deputy Secretary of Defense memorandum, 13 July 2018, placed it under the authority, direction, and control of the Under Secretary of Defense (Acquisition and Sustainment).

Director . . . . . .Darrell Williams (Acting)

## Defense POW/MIA Accounting Agency

Established by DoD Directive 5110.10, 16 July 1993, as the Defense Prisoner of War/Missing in Action Office. The National Defense Authorization Act for Fiscal Year 1996, PL 104-106, 10 February 1996, mandated that DoD establish an office for missing persons. On 15 August 1996, the Under Secretary of Defense (Policy) redesignated the office as the Defense POW/Missing Personnel Office. On 30 January 2015, the Defense POW/Missing Personnel office merged with the Joint POW/MIA Accounting Command to form the Defense POW/MIA Accounting Agency.

Director . . . . . Lt. Gen Kelly McKeague, USA

## Defense Security Cooperation Agency

Established as the Defense Security Assistance Agency by DoD Directive 5105.38, 11 August 1971. A Deputy Secretary of Defense memorandum, 20 May 1998, directed that the agency's name change to Defense Security Cooperation Agency effective 1 October 1998. DoD Directive 5105.65, 31 October 2000, described the agency's responsibilities and mission. The Director is under the authority, direction, and control of the Under Secretary of Defense (Policy).

Director . . . . . .Charles Hooper

## Defense Security Service

Established as the Defense Investigative Service by DoD Directive 5105.42, 18 April 1972, and operational as of 1 October 1972. In November 1997 the Secretary of Defense issued a Defense Reform Initiative, which changed the name to Defense Security Service. DoD Directive 5105.42, 13 May 1999, assigned responsibilities and mission and placed it under the authority of the Assistant Secretary of Defense (C3I). DoD Directive 5105.42, 3 August 2010, assigned authority, direction and control to the Under Secretary of Defense (Intelligence).

Director . . . . . Lt. Gen. Daniel E. Payne

## Defense Threat Reduction Agency

The November 1997 Defense Reform Initiative mandated merging several Defense organizations and programs into one entity. The Secretary of Defense consolidated the Defense Technology Security Administration, the Defense Special Weapons Agency, the On-Site Inspection Agency, and elements in the Office of the Assistant to the Secretary of Defense for Nuclear, Chemical, and Biological Defense Programs to form the Defense Threat Reduction Agency, effective 1 October 1998. The new agency's director reported to the Under Secretary of Defense (Acquisition and Technology) until a Deputy Secretary of Defense memorandum, 13 July 2018, placed it under the authority, direction, and control of the Under Secretary of Defense (Acquisition and Sustainment).

Director . . . . . Vayl S. Oxford

## Missile Defense Agency

Chartered as the Strategic Defense Initiative Organization on 24 April 1984 but designated as a Defense agency by DoD Directive 5141.5, 21 February 1986. On 13 May 1993 Secretary of Defense Les Aspin changed the organization's name to the Ballistic Missile Defense Organization. DoD Directive 5134.9, 14 June 1994, defined the responsibilities and mission. Secretary of Defense Donald Rumsfeld renamed the organization the Missile Defense Agency in January 2002. Section 205 of the National Defense Authorization Act for Fiscal Year 2018, PL 115-91, 12 December 2017, and a Deputy Secretary of Defense memorandum, 13 July 2018, placed it under the authority, direction, and control of the Under Secretary of Defense (Research and Engineering).

Director . . . . . Samuel Greaves

## National Geospatial-Intelligence Agency

Began operations on 1 October 1996 as the National Imagery and Mapping Agency (NIMA). Established by DoD Directive 5105.60, 11 October 1996, and the National Imagery and Mapping Agency Act of 1996. Succeeded the Defense Mapping Agency, the Central Imagery Office, the Defense Dissemina-

tion Program Office, and the National Photographic Interpretation Center. NIMA was redesignated the National Geospatial-Intelligence Agency in NDAA FY04, PL 108-136, 24 November 2003. The Under Secretary of Defense for Intelligence exercises authority, direction, and control on behalf of the Secretary of Defense over the Director, NGA. DoD Directive 5105.60, 29 July 2009.

Director . . . . . .Lt. Gen. Robert Cardillo, USAF

## National Reconnaissance Office

Established on 6 September 1961 as a covert organization by DoD and the Central Intelligence Agency to manage the National Reconnaissance Program. Declassified DoD Directive TS 5105.23, 27 September 1964, defined the organization's responsibilities and mission. The Defense Department acknowledged the agency's existence on 18 September 1992. DoD Directive 5105.23, 28 June 2011, mandated that the office's Director report to the Under Secretary of Defense (Intelligence).

Director . . . . . Dr. Christopher Scolese

## National Security Agency

Established on 5 December 1952. DoD Directive 5100.20, 23 December 1971, consolidated the service cryptologic agencies as the Central Security Service within the National Security Agency. The National Security Agency director also served as the Chief of the Central Security Service. DoD Directive 5100.20, 26 January 2010, stated that the Under Secretary of Defense (Intelligence) would exercise authority, direction, and control over the Director, National Security Agency/Chief, Central Security Service. With the establishment of the U.S. Cyber Command as a subordinate unified command in June 2009 and its elevation to a combatant command in May 2018, the National Security Agency director now serves as the Chief of the Central Security Service and U.S. Cyber Command commander.

Director . . . . . General Paul M. Nakasone, USA

## Pentagon Force Protection Agency

Established on 3 May 2002 to succeed the Defense Protective Service. DoD Directive 5105.68, 5 December 2013, updated on 22 May 2019, placed the agency under the authority, direction, and control of the Chief Management Officer of the Department of Defense.

Director . . . . . Daniel P. Walsh (Acting)

# Disestablished Defense Agencies

## Ballistic Missile Defense Organization

Succeeded by the Missile Defense Agency, January 2002.

## Central Imagery Office

Duties assumed by the National Imagery and Mapping Agency, 1 October 1999.

## Defense Audiovisual Agency

Disestablished 30 September 1985.

## Defense Audit Service

Dissolved in September 1982 when role assumed by Assistant to the Secretary of Defense (Review and Oversight).

## Defense Business Transformation Agency

Disestablished in 2011 with duties assigned to different organizations.

## Defense Civil Preparedness Agency

Transferred to Federal Emergency Management Agency by Reorganization Plan Number 3 of 1978.

## Defense Communications Agency

Succeeded by the Defense Information Systems Agency, 25 June 1991.

## Defense Investigative Service

Duties assumed by the Defense Security Service, May 1999.

## Defense Mapping Agency

Disestablished 1 October 1996, with its functions transferred to the National Imagery and Mapping Agency.

## Defense Nuclear Agency

Name changed to Defense Special Weapons Agency, June 1996; functions assumed by the Defense Threat Reduction Agency, 1 October 1998.

## Defense Security Assistance Agency

Succeeded by the Defense Security Cooperation Agency, 1 October 1998.

## Defense Special Weapons Agency

Succeeded by the Defense Threat Reduction Agency, 1 October 1998.

# XIII. Department of Defense Field Activities

## Defense Media Activity

Established on 1 January 2008 by DoD Directive 5105.74 to consolidate several military departments' media organizations, including the Soldiers Media Center, Naval Media Center, Marine Corps News, Air Force News Service, and American Forces Information Service into a single field activity. It also includes the Stars and Stripes newspaper and the Defense Information School. The Assistant to the Secretary of Defense (Public Affairs) exercises authority, direction, and control over the agency.

Director . . . . . Col. Paul Haverstick

## Defense Technical Information Center

Originally established in 1945 as the Air Documents Research Center to collect German technical documents on aeronautical subjects, the center evolved into the Defense Technical Information Center in 1979. It became a Department of Defense Field Activity in 2004 under the authority, direction, and control of the Under Secretary of Defense (Acquisition, Technology, and Logistics), reporting to the Director of Defense Research and Engineering. A Deputy Secretary of Defense memorandum, 13 July 2018, placed the agency under the authority, direction, and control of the Under Secretary of Defense (Research and Engineering), reporting through the Director of Defense Research and Engineering (Research and Technology).

Administrator . . . . . Christopher E. Thomas

## Defense Technology Security Administration

Established by the Deputy Secretary of Defense on 10 May 1985 as a field activity. In 1998 the Defense Threat Reduction Agency absorbed its functions. On 31 August 2001, the Deputy Secretary of Defense signed a memorandum reestablishing the agency under the authority, direction, and control of the Under Secretary of Defense (Policy).

Director . . . . . Heidi Grant

## Department of Defense Education Activity

Established by DoD Directive 1342.20, 19 October 2007, under the authority, direction, and control of the Under Secretary of Defense (Personnel and Readiness).

Director . . . . . Thomas Brady

## Department of Defense Human Resources Activity

Established by DoD Directive 5100.87, 29 June 1998, merging the Department of Defense Civilian Personnel Management Service and the Defense Manpower Data Center. Operates under the authority, direction, and control of the Under Secretary of Defense (Personnel and Readiness).

Director . . . . . William H. Booth

## Department of Defense Test Resource Management Center

Established by DoD Directive 5105.71, 8 March 2004, under the authority, direction, and control of the Under Secretary of Defense (Acquisition, Technology, and Logistics). A Deputy Secretary of Defense memorandum, 13 July 2018, placed it under the authority, direction, and control of the Under Secretary of Defense (Research and Engineering).

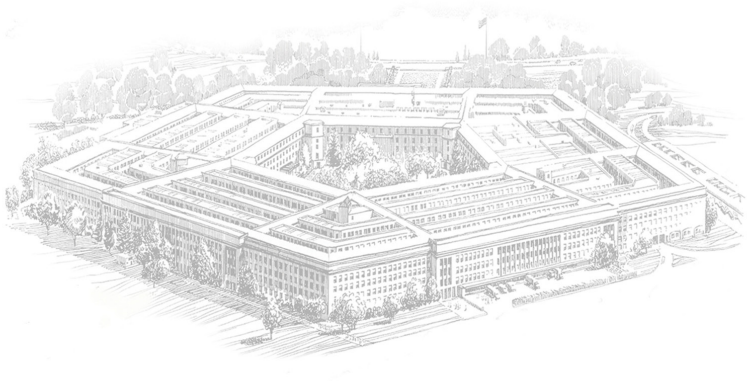
Director . . . . . G. Derrick Hinton (Acting)

## Office of Economic Adjustment

Established by DoD Directive 3030.1, 29 November 1978. The Director of the Office of Economic Adjustment also serves as the executive director of the Economic Adjustment Committee. DoD Directive 3030.01, 5 March 2006, placed the office under the authority, direction, and control of the Under Secretary of Defense (Acquisition, Technology, and Logistics), reporting through the Assistant Secretary of Defense (Energy, Installations, and Environment). A memorandum from the Deputy Secretary of Defense, 13 July 2018, revised the office's reporting structure, placing it under the authority, direction, and control of the Under Secretary of Defense (Acquisition and Sustainment), and under the purview of the Assistant Secretary of Defense (Sustainment).

Director . . . . . Patrick J. O'Brien

## Washington Headquarters Services (WHS)

Established by DoD Directive 5110.4, 1 October 1977. The Director of the Washington Headquarters Services oversees a broad range of administrative, management, and common support services, including human resources, facilities and facility operations, financial management, acquisition and contracting, and executive services for the Secretary of Defense. The Director also provides oversight of designated DoD-wide statutory and regulatory programs, supporting DoD components and other federal entities as directed and assigned. DoD Directive 5110.04, 27 March 2013, updated the mission, responsibilities, functions, relationships, and authorities of the organization. A Secretary of Defense memorandum, 1 February 2018, disestablishing the Deputy Chief Management Officer and establishing the Chief Management Officer placed the Washington Headquarters Services under the authority, direction, and control of the Chief Management Officer.

Director . . . . . Thomas Muir (Acting)